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U.S. FOOD AND DRUG ADMINISTRATION

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Public Hearing: Strategic Partnerships to Enhance the

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Safety of Imported Foods: Capacity Building, Risk-Based

6

Decision Making, Recognition of Commodity Food Control

7

Programs, and Systems Recognition

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Conducted by Camille Brewer, M.S., R.D.

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1 P R O C E E D I N G S

2 MS. BREWER: Good morning. Could we please
3 take our seats?

4 I'd like to welcome everyone. My name is
5 Camille Brewer. I'm the director for International
6 Affairs here at the Center for Food Safety and Applied
7 Nutrition and the Office of Foods and Veterinary
8 Medicine.

9 This meeting -- this hearing is a public
10 hearing, and it's the opportunity for FDA to hear from
11 key stakeholders on a number of compelling issues for
12 us. It's a little bit of changing the tables in that
13 we are the ones who get to answer the -- to ask the
14 questions. And the experts here today will address the
15 issues that have been outlined in the Federal Register.

16 So we really appreciate all of you taking time
17 from your busy schedules to be here with us today.

18 Let me just spend another moment talking about
19 the purpose of the public hearing. It's one of many
20 administrative tools that FDA can use to obtain
21 information from external experts and stakeholders.
22 Typically, we use this tool when we're in the very

1 early stages of considering policy options.

2 Again, it's the opportunity for FDA to ask
3 questions and obtain information in a way that's
4 transparent to all stakeholders.

5 We've established a docket in the Federal
6 Register that outlines our interest. And any
7 stakeholder can provide information, comments, data,
8 studies, anything that's relevant to the questions
9 raised by FDA.

10 In addition, we have a panel of FDA experts
11 who will be posing the questions. If they raise a
12 question that's not in the Federal Register, you can
13 still respond to that question via the docket.

14 This hearing will be transcribed. And that
15 will give FDA the opportunity to go back and reflect on
16 the debate over the next two days.

17 So for today and for tomorrow, we've planned
18 four panels that address four different areas of
19 partnerships, including capacity building, private
20 standards, commodity-specific recognition programs, and
21 systems recognition.

22 With respect to the format of the hearing,

1 each panel with -- will start with a very short FDA
2 presentation that will set the stage simply by
3 describing our activities in the topic area under
4 discussion.

5 The audience here in the room and on the web
6 via WebEx have the opportunity to ask clarifying
7 questions of the FDA presenters.

8 Next, we'll have a series of presentations by
9 stakeholders, followed by questions from the roster of
10 FDA experts.

11 Finally, we will receive testimony from those
12 who have registered to provide testimony. FDA may also
13 ask questions of those stakeholders who are providing
14 short testimony. Again, I can't overemphasize that
15 this is the opportunity for FDA to deepen our own
16 understanding as we develop and improve our programs.

17 With that, it's my honor to introduce the FDA
18 speakers who are up front with us today. First, we
19 will have the keynote address by Dr. Stephen Ostroff,
20 Acting Commissioner for the U.S. Food and Drug
21 Administration.

22 Following his presentation, we will move

1 immediately into Segment 1, Partnerships to Improve
2 Food Safety Capabilities with a focus on capacity
3 building. And we will hear from Mary Lou Valdez,
4 Associate Commissioner and Director of the Office of
5 International Programs, and then to Dr. Julie Moss,
6 Acting Third Party Program Director.

7 So please join me in welcoming Dr. Ostroff.

8 (Applause.)

9 DR. OSTROFF: Well, thank you very much,
10 Camille. And let me welcome all of you to today's
11 public hearing. It's really great to see such a
12 terrific turnout for this particular meeting. And I
13 know that there are also many that are participating
14 through webinar.

15 So I welcome you today both in my usual
16 capacity as FDA's deputy commissioner for foods and
17 veterinary medicine, but also as FDA's acting
18 commissioner. And I also want to thank everybody for
19 being here on the sweetest day of the year. Camille
20 chose Valentine's Day for this, and I guess spending
21 the day talking about imported food is our Valentine's
22 Day gift to you.

1 (Laughter.)

2 DR. OSTROFF: So because this is a public
3 hearing, I'm required in my role as the acting
4 commissioner to designate presiding officers. So let
5 me just say for the record that I have designated Ms.
6 Camille Brewer and Dr. Don Prater, who's sitting over
7 here, as the presiding officers for their -- this
8 hearing. And I understand that they have graciously
9 accepted that designation.

10 So many of you obviously know Camille as the
11 director of the International Affairs staff at CFSAN as
12 well as in the Office of Foods and Veterinary Medicine.

13 Don has been our acting assistant commissioner
14 for food safety integration in OFVM since last
15 December. And although his title may be somewhat
16 obscure, he actually plays a very important role in
17 strategic resource planning to ensure that imported
18 foods meet the same food safety standards required of
19 domestic producers. And that is the focus of this
20 meeting, as today we are here to talk about
21 partnerships to ensure the safety of imported food and
22 to help achieve that particular goal.

1 So this is clearly a topic of great interest
2 to anybody involved in food production and in our food
3 safety system. And it's also of interest to anybody
4 that consumes food here in the United States. That
5 last category, of course, includes all of us because,
6 ultimately, what we do is for and with the American
7 consumer.

8 So as we meet today, about 15 percent of the
9 U.S. food supply is imported. And if you look at the
10 trends, that proportion and that percentage is actually
11 increasing. But the proportion of the food supply that
12 is imported really varies considerably by commodity
13 category, and it includes about 50 percent of fresh
14 fruit and 20 percent of fresh vegetables, 80 percent of
15 seafood, and an even higher proportion of the spices
16 that are used in this country.

17 And not only is the volume increasing, but so
18 too is the variety and the diversity of sources.
19 Today, we import food in the United States from more
20 than 200 countries, and there are about 125,000
21 registered firms that export food to the United States.
22 Those are clearly very big numbers. And there are both

1 benefits as well as challenges that are associated with
2 the volume of food importation into the United States.

3 American consumers very clearly benefit
4 because they increasingly desire and demand a diverse
5 and abundant food supply that reflects the diversity of
6 our population. And they want that diversity and that
7 availability throughout the year, which for many
8 commodity categories can only happen through food
9 importation. And they also want that diversity to be
10 affordable.

11 But there are also challenges. One is the
12 capacity of our regulatory agencies to oversee the
13 growing volume and the source diversity of imported
14 food and how best to deploy the resources available to
15 us to oversee that.

16 Another is that many of those 200 countries
17 that export food to the United States have vastly
18 different food safety systems, different standards, and
19 different regulatory capacities than we have in the
20 United States.

21 Finally, there are different potential
22 microbial and chemical food safety risks associated

1 with foods that come into the United States, although
2 there are not necessarily increased risks when compared
3 to domestically produced foods.

4 So as we approach the question of partnerships
5 and how to use them to oversee food imports, we have to
6 keep these benefits and these challenges in mind.

7 As you all know, we're really at a crucial
8 transition period when it comes to the Food Safety
9 Modernization Act, or FSMA, as we pivot from the
10 development of the regulations to their implementation.
11 Partnerships were critical to developing FSMA
12 regulations, and partnerships are more important than
13 ever as we begin to operate under FSMA.

14 Therefore, we are holding this meeting in the
15 context of what our overall responsibilities are for
16 food safety in a landscape that is undergoing changes
17 in many dimensions.

18 However, even with change afoot, FSMA has
19 embodied and will continue to embody certain core
20 principles. One of them is the importance of
21 prevention and trying to move the food safety system
22 from a reactive posture to a preventive posture.

1 Another is that the food industry is ultimately
2 responsible and accountable for preventing food safety
3 problems in the first place and that FSMA will only be
4 successful if we can ensure high rates of compliance
5 with the various requirements.

6 Another is that we will assure that food
7 that's imported from abroad meets the same food safety
8 standards as food that's produced domestically and,
9 finally, the importance of partnerships both inside and
10 outside of the United States.

11 While the FSMA regulations themselves are not
12 the subject of this hearing, the context of FSMA, I
13 think, is really critical. And so we are soliciting
14 input broadly on two of those core FSMA pillars. One
15 of them is assuring that the food that comes from
16 outside the United States meets the same food safety
17 standards as foods that are produced domestically. And
18 the other is using partnerships to be able to leverage
19 our resources.

20 So assuring that the food that comes from
21 abroad is as safe as food produced domestically while
22 maintaining a level playing field is really very

1 important. Our legal framework provides us with a
2 variety of regulatory oversight tools and mechanisms
3 whereby we may leverage the work of our regulatory
4 counterparts and industries.

5 One of them is the new requirements under the
6 Foreign Supplier Verification Program, or FSVP, for
7 importers to verify that their foreign suppliers are
8 meeting U.S. safety standards. Another are the new
9 programs related to the accreditation of third party
10 auditors. There's the Voluntary Qualified Importer
11 Program and additional measures that can be used at
12 points of entry.

13 Integrating our existing and our new
14 authorities while leveraging other credible work is, in
15 our minds, the best pathway as we move forward to
16 accomplish our public health goals. The information we
17 hope to receive in today's hearing will be useful as we
18 identify a risk-based allocation of our regulatory
19 resources across the supply chain.

20 So partnerships are really quite critical to
21 the progress that we make in the Office of Foods and
22 Veterinary Medicine and our foods and veterinary

1 medicine programs in general, whether we talk about
2 food safety, food labeling, or animal health.

3 And with the growing diversity of the food
4 supply, partnerships are really critical to our program
5 to ensure their safety. For many years, FDA has
6 partnered with exporting countries to support capacity
7 building, and this makes good sense because investing
8 in food safety in exporting countries at the beginning
9 before the food even reaches our shores makes good
10 sense.

11 Another way that we have been partnering with
12 exporting countries is through our systems recognition
13 programs. Two countries, New Zealand and Canada, have
14 been recognized by FDA as having comparable food safety
15 systems, and others are in progress. These agreements
16 allow us to leverage each other's science-based
17 regulatory systems. And in addition, these
18 partnerships allow us and help us to more efficiently
19 target our inspectional resources.

20 We recognize that there is a wide continuum in
21 the level of development of national food control
22 systems of our trading partners. Capacity building and

1 comparability assessments represent two very different
2 places in that continuum and reflect our understanding
3 of the robustness of other countries' domestic food
4 safety control systems.

5 I also should acknowledge the important role
6 that our state and local partners play once food comes
7 into the United States. Once the imported foods cross
8 our borders and enter commerce, state and federal
9 agencies work together to verify the strength of our
10 new import controls.

11 We recognize that when it comes to approaches
12 for ensuring safety through partnerships, one size does
13 not fit all. FDA has a number of partnership tools
14 that we can use to enhance food safety, and they must
15 be deployed keeping this continuum in mind.

16 This public hearing will assist us to advance
17 our thinking on how best to use and refine existing
18 tools and, if needed, to develop new tools.

19 So today, we will have the opportunity to
20 obtain input from stakeholders and global experts on
21 food safety capacity building to advance the concept of
22 same level of public health protection and how to

1 consider private entities in our oversight of our
2 imports.

3 In addition, we will receive input from
4 stakeholders that we hope will help us to enhance risk-
5 based decision-making in the context of private
6 standards, commodity-specific export programs, and the
7 implementation of the existing systems recognition
8 programs.

9 So once again, let me just finish by thanking
10 you for your participation in this important hearing,
11 which I am sure at the end of the day will provide very
12 useful information as we continue to strengthen our
13 import partnerships and programs.

14 So let me thank you once again, and I'm
15 delighted that you're all here. Thanks.

16 (Applause.)

17 MS. VALDEZ: All right. Good morning,
18 everyone. It's really an incredible privilege to be
19 here today with all of you. And a special thanks to my
20 CFSAN colleagues for extending the invitation. They
21 know I don't get out much, so it's always a pleasure to
22 be with a roomful of experts, which is who you are.

1 Let me begin by saying that it was clear in
2 2007 and 2008 that if we were going to keep our food
3 supply safe and our intelligence and knowledge robust,
4 we were going to have to work much further upstream
5 with regulatory counterparts to be able to understand
6 the dynamics in which food is produced and food is
7 regulated.

8 So it was in late 2008 and in 2009 that FDA
9 established its foreign posts abroad. We currently
10 have seven posts in seven countries. We are in China
11 in Beijing. We're in New Delhi in India.

12 We're in Brussels. We have a person seconded,
13 or positioned, within the European Medicines Agency in
14 London. And then we are in Mexico City. We're in
15 Santiago, Chile, and we're in San Jose, Costa Rica.

16 I would also say we have a -- the rest of the
17 globe, so to speak, is managed out of our White Oak
18 Headquarters Office of Regional and Country Affairs,
19 which is -- we have folks on staff here today in case
20 people have questions.

21 But I would say that the purpose of these
22 foreign posts is really that commitment to work better

1 upstream so that we understand the regulatory landscape
2 better. We are able to share information much more
3 routinely and in a timely way. And it is important to
4 us that we are there serving as that face and voice for
5 the Agency abroad.

6 I was very gratified this past year, having
7 visited both with our Chinese colleagues and our Indian
8 colleagues, both of them remarking how not just pleased
9 and proud they are to have FDA in country, but also
10 recognizing that it is of real benefit, mutual benefit,
11 so that we can really work together very routinely and
12 in ways that are -- that protect both our food
13 supplies, but theirs as well.

14 So moving on to -- we certainly can't do it
15 alone, so moving on to outreach and linkages. And I
16 will say the foreign posts have been really part and
17 parcel with our CFSAN colleagues in the rollout of the
18 FSMA rules since it started. And so we have been
19 really pleased to be part of that.

20 But these are by no means exhaustive, but only
21 to be illustrative for you. So I'll start with the
22 U.S.-Mexico produce safety partnership. We do have a

1 post in Mexico City, as I said. It is not just that we
2 get an enormous amount of produce from Mexico, but an
3 enormous amount of produce comes through Mexico.

4 And so a few years back, we have developed a
5 series of working groups with our Mexican colleagues so
6 that we can be sure that we are working in ways that
7 will really stop -- or help to mitigate the risks
8 before they really happen.

9 We are working both with SENASICA and -- so
10 that we can be sure that the partnership -- it's not
11 just for the sake of partnership alone, but really that
12 we are working in sustainable ways in a focused manner
13 so that we can ensure the safety of the product coming
14 through and from Mexico.

15 The China-EU-United States trilateral is
16 somewhat of a new model for us. We obviously have a
17 long history of working with our European colleagues as
18 well as our Chinese colleagues. But it was in November
19 2015 that we decided to work together in a trilateral
20 manner.

21 The interesting thing about this effort is
22 that it will really be led and driven by our technical

1 experts. So we will be having a series of both
2 scientific and technical workshops that are really
3 going to help set the agenda for the trilateral. It
4 will not -- it will focus on those things that matter
5 most to us as a group of three, and what we're hoping
6 to do is really deepen our understanding about the ways
7 we regulate product and the ways we mitigate risk.

8 I'm happy to say that the trilateral will be
9 meeting here at the end of March. And there may be a
10 number of agenda items, although the agenda is not yet
11 finalized -- but obviously, the role of risk
12 assessment, promoting the safety of foods through e-
13 commerce, and obviously the regulatory requirements
14 that pertain to the certification of imported food
15 products.

16 And then I'll move to the memorandum of
17 understanding with the Indian Export Inspection
18 Council. This was signed in 2015 by two of our deputy
19 commissioners at the time. But it is an agreement that
20 helps us, in particular, through our foreign posts and
21 the Agency more broadly to really focus our efforts.
22 Obviously, the need is going to always be far greater

1 than what we're able to do.

2 And so this agreement helps us with EIC to
3 focus our efforts to ensure that we are better
4 understanding the complexity of India's food safety
5 supply system, the role of the regulator in the safety
6 and quality of the product as well as the incredible
7 mosaic that is India in terms of its industry.

8 I think it's known to most of you India, for
9 us, is the seventh-largest supplier of food to the U.S.
10 And many of these goods, whether it's seafood -- but
11 just think about spices. So it's an incredible
12 challenge for us to better understand how India
13 regulates and how we can collaborate better for mutual
14 benefit.

15 Our commissioner spoke a lot about
16 partnerships. And I think partnerships are really an
17 incredible opportunity for the Food and Drug
18 Administration as we work abroad.

19 The one that's not here that's probably most
20 known to everyone is the Codex Alimentarius Commission.
21 And I'm sure someone will be speaking to that today
22 later on.

1 But I've no -- I've highlighted three of these
2 partnerships. I won't go in deep because we have
3 experts for the panel following. But the World Bank --
4 the Office of International Programs is -- has been
5 working with the World Bank, who will be developing a
6 study on making the case for investments in food safety
7 systems.

8 It's a little bit of out of the box for FDA,
9 but we're hoping that this -- it's a similar kind of
10 economic analysis that the World Bank is well known
11 for. And this report will come out probably in the
12 spring of 2018 in the time for its annual financing
13 conference with financing ministers in Washington, D.C.

14 The World Health Organization is a
15 longstanding partner of FDA. And in October 2015, both
16 through CFSAN technical experts for years and then OIP
17 helped to kind of finalize this, but WHO released a
18 report on the WHO -- global burden of foodborne
19 diseases. And it was really the first of its kind.

20 We all talk about the burden of the disease
21 anecdotally, but it was clear that we really haven't
22 pulled together enough of the data to begin some of

1 this conversation.

2 And then just on that report alone, the report
3 estimates 31 foodborne hazards causing 32 diseases, the
4 most frequent of these being diarrheal disease. And we
5 all know the millions of people that are impacted each
6 year globally from foodborne illness.

7 And then the whole genome sequencing in
8 foodborne pathogens are -- which is known as the Genome
9 Trakr here in FDA, is really an excite -- this is an
10 exciting time, and CFSAN is to be commended.

11 But whole genome sequencing really does have
12 the potential to change the way we detect,
13 characterize, and monitor microbiological food safety
14 hazards and help to improve the suffering from
15 foodborne diseases. The technology is really
16 relatively inexpensive, and it does have far-reaching
17 public health benefits.

18 The whole genome sequencing has an important
19 global element to it. And that is a collaboration of
20 FDA with WHO and PAHO and nine public health labs that
21 are located in Austria, Canada, Argentina, Australia,
22 Denmark, Germany, Italy, Ireland, and the UK.

1 We -- right as we speak, we have one of our
2 CFSAN experts at WHO who will be spending a little bit
3 of time so that what we can really do together is have
4 a sustainable strategy in which we can introduce and
5 help to roll out and really increase the knowledge and
6 understanding about whole genome sequencing.

7 So I'll end just by saying that this is an
8 incredible time for food safety systems, and we really
9 appreciate the leadership of our Center for Food Safety
10 and Applied Nutrition. FDA continues to create and
11 maintain what is a momentum of interdependence among
12 regulators. No one regulator can do it alone. We've
13 all known that for years, and it's kind of come to the
14 fore.

15 We also need to focus on transparency and
16 accountability throughout the supply chain. The
17 multilateral efforts are really important to us --
18 again, partnerships, synergies. And I was just
19 speaking with a speaker earlier about the need for
20 changing the paradigm for food safety. So there's a
21 lot of work to be done but a lot of opportunity in
22 which we can do that work.

1 We all recognize that regulatory systems in
2 both low- and middle-income countries really do need to
3 be strengthened. The resources for global health
4 efforts is really, indeed, competitive. Food safety
5 doesn't always rise to the forefront. And so again,
6 there's a real opportunity, I think, that we can all
7 work together to make sure that we help to increase the
8 investments in food safety systems so that we can all
9 build this global safety net for who are our consumers
10 around the world.

11 So I thank you.

12 (Applause.)

13 DR. MOSS: Hi, everyone. My name is Julie
14 Moss, and I'm going to talk with you also about
15 capacity building. And I'd like to talk with you a
16 little bit today about the -- why we do capacity
17 building and how we do it and build off of Lou's
18 remarks.

19 So I'm going to talk about two things today,
20 that being the basics of why we do capacity building
21 and how we do capacity building. With the why, FSMA in
22 Section 305 called out capacity building for the first

1 time to us in statute. And it specifically directed
2 the FDA to do it, and I'm going to read this verbatim.

3 "Directed the FDA to develop a comprehensive
4 plan to expand the technical, scientific, and
5 regulatory food safety capacity of foreign governments
6 and their respective food industries from which foods
7 are exported to the United States."

8 And in that section, it identified six very
9 specific elements that the FDA was asked to address,
10 from agreements and arrangements, from international
11 standards, to laboratory methods, to the security and
12 sharing data, to training of foreign stakeholders that
13 want to export food to the United States.

14 And so I'm just going to focus on Element 4
15 that states, "To train foreign governments and food
16 producers on U.S. requirements for safe food."

17 This is the document that we issued in 2013,
18 which is our International Food Safety Capacity-
19 Building Plan. And in this plan, we have over 30
20 action items for us to address specific to food safety
21 capacity building. And I just want to focus on a few
22 of those action items, specifically in Objective 4.2

1 that talks about training efforts.

2 Some of the key actions that we will be doing
3 will be coordinating with other U.S. agencies. We will
4 be rekindling existing relationships with other
5 agencies, such as with the USDA's Foreign Agricultural
6 Service, and we will be seeking out new relationships
7 with other agencies, such as with the U.S. Agency for
8 International Development.

9 We will also continue to develop training
10 materials through our partnerships. And we see this
11 working with the University of Maryland in our
12 agreement with the Joint Institute for Food Safety and
13 Applied Nutrition, and we see this very clearly with
14 the alliances that we've set up with training on the
15 FSMA requirements.

16 We will also prioritize training and capacity
17 building efforts. Not only will we recognize the
18 interests that we have in the United States, but we
19 also are very interested in knowing what the receiving
20 country's interests are and what they are interested in
21 moving forward within their own food safety systems.
22 And as Lou mentioned, we're also here to support and we

1 want to support our own foreign offices around the
2 globe that are there to help with technical assistance
3 as well.

4 Another reason why we do capacity building is
5 the World Trade Organization and the SPS agreement, and
6 we're going to hear a little bit more about this later
7 today. The U.S. is a signatory to this agreement, and
8 we take it very seriously. As part of that obligation,
9 members specifically are to provide training to
10 facilitate the provisions of technical assistance to
11 other members, especially developing countries. And we
12 take that provision very seriously.

13 So for the next three slides, I want to share
14 with you about how FDA engages in food safety capacity
15 building. For food safety capacity building generally,
16 FDA has established and maintains partnerships with
17 many international organizations, U.S. agencies, other
18 countries, academia, and industry. These partnerships
19 enable the Agency to leverage the greater bodies of
20 work being undertaken by these entities with their
21 focus on SPS generally and on food safety capacity
22 building. And these were highlighted often in Lou's

1 talk prior to mine.

2 I have listed many of our partners on this
3 slide and acknowledged that many of them are
4 represented here on our panel today. I'll let them
5 explain the specifics of what they do, and I'm looking
6 forward to hearing their responses to our questions.
7 What I do want to underscore is the value that we place
8 on our partnerships and the recognition that we cannot
9 do capacity building without them.

10 So how is FDA engaging with regards to FSMA
11 training? FDA has conducted several FSMA outreach
12 sessions, primarily in 2016. Through meetings and
13 webinars, cadres of FDA experts made a series of visits
14 to various partner countries and regions around the
15 world to meet with government, industry, and academic
16 stakeholders to discuss the FSMA rules, what's in them,
17 what's not in them, and to discuss its impact.

18 FDA also looked at FSMA preparedness training,
19 and we worked on a program called the Food and
20 Agriculture Sustainability Training, or FAST. We
21 partnered with the USDA's Foreign Agriculture Service,
22 the United States Agency for International Development,

1 Texas Tech University, and the Inter-American Institute
2 for Cooperation on Agriculture to provide some of this
3 FSMA readiness training in Latin America and the
4 Caribbean region.

5 And because of the success of that program, we
6 were able to maintain the partnership with USDA's
7 Foreign Agriculture Service and the U.S. Agency for
8 International Development to broaden that FSMA training
9 beyond just the Caribbean and Latin American region,
10 but to focus it globally. And that program is called
11 the Food Safety Network.

12 And perhaps the most important for both
13 domestic and foreign industry is FDA's work through the
14 alliances. That is the Food Safety Preventive Controls
15 Alliance, the Produce Safety Alliance, and the Sprout
16 Safety Alliance. These were formed to support safe
17 food production by developing core curriculum,
18 training, and outreach programs to assist industry to
19 become and maintain, prepared to adhere to the FSMA
20 requirements.

21 And the last point I'll say with regards to
22 what we've done to help with FSMA outreach and training

1 is we have set up a technical assistance network so
2 that any stakeholder around the globe who has a
3 question can be able to submit a question
4 electronically to the web or via mail. And subject
5 matter experts within the Agency will respond to all of
6 those queries.

7 And we have also linked up with the alliances
8 so that we provide the most accurate responses to the
9 stakeholders that need this information to implement
10 the FSMA rules.

11 Thank you.

12 (Applause.)

13 MS. BREWER: I'd like to thank all of our
14 speakers.

15 And we saw some list of partners, but the list
16 is hardly exhaustive. I'm looking at the audience, and
17 I'm seeing colleagues and partners of longstanding.

18 So if you're not officially on the program,
19 take heart. The docket is open. We welcome your
20 comments. We welcome any data that you have.

21 So again, thank you to our speakers. And I'd
22 like to open it up to the audience in the room for any

1 questions of the FDA panelists.

2 As -- if you come to the microphones, which
3 are here on both sides of the room, please identify
4 yourself and your affiliation.

5 Are there any questions?

6 So I guess that means you were perfectly
7 clear.

8 (Laughter.)

9 MS. BREWER: So thank you for that. Let me
10 turn to --

11 UNIDENTIFIED MALE SPEAKER: (inaudible - off
12 mic).

13 MS. BREWER: Yeah. Let me turn to the WebEx.
14 Are there any questions via the web?

15 Okay. So what I'd like to do, I'll just give
16 you one more minute. If there are any -- this is the
17 acting commissioner of FDA.

18 (Laughter.)

19 MS. BREWER: I don't want you to lose the
20 opportunity.

21 I see someone coming forward. Again, your
22 name and affiliation, sir.

1 MR. HASSENPLUG: Hello. Hi, Camille. Thank
2 you.

3 My name is John Hassenplug. I'm a senior
4 policy analyst with OFVM. And I was shy at the
5 beginning, but I don't want to lose the opportunity to
6 pass.

7 So keeping in the theme with your comments
8 this morning, my question was really about bilateral
9 agreements with other foreign countries. And I'd heard
10 in the workgroup that I'm working on, if we ask other
11 countries to share some of their regulatory information
12 with us, does that also open us to the expectation that
13 we need to provide something reciprocal back to them?
14 And maybe that kind of transparency might keep these
15 kinds of bilateral agreements from moving forward
16 immediately.

17 So I just wanted comments on that or if you
18 see there's opportunities to solicit information and
19 then work towards sharing in the future.

20 MS. VALDEZ: Thank you, John. Oh.

21 So just a quick answer to that. I think all
22 of -- if you don't know, all of FDA's agreements,

1 current agreements, are found on our website. We do
2 have a number of confidentiality commitments that
3 enable us to share nonpublic or deliberative
4 information now.

5 I think that with any of these types of
6 agreements there will always be expectations. So we
7 enter into these very judiciously and have a very
8 robust conversation internally to the Agency before we
9 sign on the dotted line, so to speak.

10 But I think one of the things we've seen in
11 our foreign posts is just by the act of being there and
12 having relationships with key institutions and
13 stakeholders, there's a whole host of things that can
14 be shared that is just happening, you know, public,
15 nonpublic. And I think we see it as mutual benefits.

16 So we have not had impediments, so to speak.
17 But we do have in place as the Agency these
18 confidentiality commitments that allow us to share
19 information of that nature.

20 MS. BREWER: Please come down. Thank you.

21 MS. LEVY: Okay. Hello, everyone. I have,
22 actually, not a question. But I just want everybody to

1 know that when you were talking about Asia
2 international, about their ability to find ways to heal
3 a lot of people who are struggling with these diseases
4 -- and I just want to let everyone know that I am a
5 recipient of diabetes, high cholesterol, blood
6 pressure, and overweight.

7 As you know, the last eight years, I've been
8 trying to find research for myself. And I just want to
9 tell you that the way to curb the American diet, from
10 my perspective, is to look at the carbohydrates that
11 we've been eating all these many years, 200 years ago,
12 and the diets that happen, again, 200 years ago.

13 But I had for a whole year stayed on a low-
14 carbohydrate diet, and this -- it kept me at my height
15 weight for a whole year. And I just want to just have
16 somebody to look into it.

17 So all those who struggling now still with
18 diabetes, that a certain diabetes -- a certain
19 carbohydrate will reflect your glycemic index. And it
20 would give the blood glucose a response. It's either
21 going to go up, or it's either going to go down. Or
22 it's going to be stable.

1 That's what I wanted to tell everybody. I
2 have pictures, too.

3 MS. BREWER: Thank you. Could you give us
4 your name, please?

5 MS. LEVY: My name is Julie Levy, and I'm with
6 Transformation Neighborhood Initiative for Prince
7 Georges County.

8 MS. BREWER: Thank you for that.

9 Other questions, comments?

10 So I had a question this morning. And the
11 question was what will happen after this meeting. What
12 you will see is a transcript on our website and a
13 meeting summary. What you won't see is the
14 deliberation based on the comments, on the testimony
15 that we've received.

16 We have a number of very active working groups
17 -- Joann Givens, Rebecca Buckner, Jennifer Thomas --
18 lead our Phase II FSMA Implementation Team. We have an
19 imports team led by Sharon Mayl and Todd Cato. We have
20 a systems recognition team led by Caroline Smith
21 DeWaal. So we will take the testimony, we will take
22 the comments, and we will deliberate.

1 Where that ends, we're not sure. That may be
2 reflected in some of our implementation plans. It may
3 be reflected in white papers. It may be reflected in
4 guidance.

5 Our commitment here is to continual
6 improvement, and that is the real point of this hearing
7 today.

8 So with that, I'm going to look to the booth.
9 Any comments, questions from WebEx?

10 Okay. Hearing none, we're going to take a
11 short break. Please be back at 10:00 o'clock, and we
12 will move directly into Session 1.

13 Just a reminder, there's no food allowed in
14 this auditorium. So if you have food, please be very
15 careful with it.

16 (Laughter.)

17 MS. BREWER: Another announcement is that we
18 have an information room, 1B002. And there's
19 information to share from various stakeholders.

20 So thank you. Enjoy the break. We'll start
21 promptly at 10:00 o'clock. Thank you.

22 (Break.)

1 MS. BREWER: So let's get started. Welcome
2 back from break, and we will resume with Session 1.

3 And during this session, we'll hear from a
4 number of global experts. And they're going to be
5 providing their insights and experiences on capacity
6 building and how they've used partnerships to improve
7 food safety capabilities.

8 FDA has a number of areas of interests,
9 including how food safety performance is monitored and
10 evaluated; how donor organizations minimize duplication
11 and support leverage partnerships; how providers of
12 training programs assure that affordable, accessible,
13 and culturally specific information is available to
14 various regions of the world; how development agencies
15 interface with food industry supply chain management
16 programs; and finally, how government and industry can
17 leverage each other's efforts.

18 A reminder, the biographies of the speakers
19 and the panelists are in your information packet. For
20 those of you on WebEx, the information is listed on our
21 website. And here's the link [points to slide on the
22 screen], and you'll see the link information

1 repeatedly.

2 So our speakers are as follows. I will list
3 them in order in which they'll present.

4 We have Lystra Antoine, who is the CEO of
5 Global Food Safety Partnership of the World Bank; Brian
6 Bedard, who is the executive director of the Grocery
7 Manufacturers Association, Science and Education
8 Foundation; Robert Brackett, Vice President and
9 Director, Institute for Food Safety and Health of the
10 Illinois Institute of Technology; Kelley Cormier, who
11 is the division chief for Inclusive Market Development
12 for the U.S. Agency for International Development; and
13 Melvin Spreij, Counsellor and Secretary, Standards and
14 Trade Development Facility, World Trade Organization.

15 Again, each speaker will speak in turn.

16 And Ms. Antoine, over to you.

17 (Automated message.)

18 MS. ANTOINE: Okay. Thank you. I've been
19 given a green light to proceed. So thank you for
20 waiting through that commercial break.

21 (Laughter.)

22 MS. ANTOINE: And good morning, everyone. It

1 gives me great pleasure to accept and that I have
2 accepted this invitation to participate in this hearing
3 by the FDA. I'm extremely honored to participate on
4 this panel with other esteemed colleagues, several of
5 whom I work with very closely.

6 This morning's presentations have all been
7 about partnerships for enhancing food safety capacity.
8 And it's in that vein that I want to speak with you
9 about a partnership that has been developed to improve
10 food safety capacity worldwide.

11 And that partnership -- okay. I think I'm
12 having some technical difficulties here. I am pressing
13 this button, but the slides are not advancing. Oh,
14 there we go. So do I -- okay. Let me go back.

15 Okay. So this is a public-private partnership
16 for food safety capacity building, and it's called the
17 Global Food Safety Partnership. I am thrilled that
18 this morning, along with FDA sitting on this panel,
19 there are members of GMA, of USAID, of STDF that we
20 work very, very closely with in this partnership.

21 So for the next couple minutes, I want to tell
22 you a little bit more about who we are. I also want to

1 let you know a little bit about how we'll work with
2 partners to actually improve a sustainable and a
3 renewable base for food safety. I'll tell you a little
4 bit about how we develop priorities for capacity
5 building in country and then some of the tools and
6 approaches that we use.

7 So a little bit on the, you know, who, what,
8 where, why, how. So the GFSP, as I mentioned before,
9 is a public-private partnership dedicated to food
10 safety capacity building worldwide. Why were we
11 organized? We were organized to promote food safety
12 systems based on prevention, underpinned by science, to
13 improve the effectiveness of food safety capacity
14 building investments.

15 In terms of how, we convened players to assess
16 the food safety landscape, prioritize, and take actions
17 that are scalable and sustainable. And we share
18 lessons and leverage resources from varied sources.

19 We are hosted at the World Bank Group, and we
20 have an opportunity there to leverage the independence
21 of the World Bank, its expertise, funding, and its
22 convening power. This partnership started in December

1 2012, and now it has a revised strategic framework.

2 So who are the key players on the decision-
3 making body of the GFSP, which is called the governing
4 council? We have, very similar to our mandate, public
5 and private sector entities on our governing council.
6 In terms of bilateral organizations, we have Canada,
7 Netherlands, and the United States. Important to know
8 that the U.S. is represented both by FDA and USAID.

9 In terms of private corporations industry, we
10 have Mars Corporation, Waters Corporation, and Food
11 Industry Asia. And for the international or the
12 multilateral institutions, we have on the governing
13 council FAO, UNIDO, and the World Bank Group. And the
14 World Bank Group chairs the governing council.

15 So a little bit about our strategic framework.
16 And this slide, I'll just mention three things. In
17 line with our desire to ensure that we focus on
18 capacity building, the three key pillars of our
19 strategic framework focus first on assessments. So
20 Pillar 1 looks at how we analyze, how do we capture,
21 and report on priorities, tools, and effectiveness of
22 food safety capacity building.

1 So in this first pillar, we're very keen.
2 Before we do anything, when we engage, we need to
3 engage from a position of knowledge. And that
4 knowledge comes from assessments.

5 And our Pillar 2, how do we do that? We
6 actually convene and we collaborate so that, as you've
7 heard from other speakers this morning, we are trying
8 as much as possible not to duplicate efforts that
9 already exist on the ground and, more so, to build on
10 and leverage on those resources that are already in
11 country. And we collaborate to ensure that there is
12 transparency in terms of approaches, in terms of what's
13 being done so that we can really move the needle and
14 have more impact.

15 And our strategic Pillar 3 is really along the
16 lines of implementation. After we have assessed and
17 after we've collaborated and convened -- and the
18 collaboration and convening takes place even at the
19 assessment level as well, where we often collaborate to
20 assess.

21 But on 3, we're focusing here on
22 implementation. What is it that we can do to enable

1 effective execution of food safety capacity building
2 initiatives?

3 So the support base for food safety -- you
4 know, one of the questions that we were asked is how
5 will we work with partners to develop that sustainable,
6 renewable support base? And for us, this is such an
7 important agenda, as your own presence here would
8 suggest. We all know that food safety is an important
9 agenda that we sometimes take for granted.

10 But this morning, I want to show you where
11 we're rooting our supporting base, how we're grounding
12 the importance of this agenda. And we're grounding
13 that in an agenda that's already been accepted
14 worldwide by countries, multilateral organizations, the
15 private sector, non-government organizations,
16 individuals themselves. And it is the sustainable --
17 the UN sustainable -- development goals.

18 I won't take a long time this morning to walk
19 through this with you. But on this, of these 17 goals,
20 there's some that are clearly applicable to food
21 safety. And you know, when you look at zero hunger,
22 when you look at good health and wellbeing, you know

1 that these things cannot be accomplished if you don't
2 have safe food.

3 But I want to challenge you this morning that
4 at least 12 of these 17 UN sustainable development
5 goals are co-dependent on food safety. They are -- you
6 know, let's just take one, for example. And it may be
7 life below water.

8 But you listened this morning to, I think,
9 Julie and even to Commissioner Ostroff say that 15
10 percent of our food supply comes in. Well, some of
11 that, as you heard this morning, comes in the form of
12 shell meat and fish and other supplies. And that, of
13 course, is life below the water.

14 And several of these, even as you look at
15 reducing inequalities, clean water, and sanitation,
16 this is critical for food safety to be had in many
17 countries around the world, including the developing
18 countries.

19 So I challenge you this morning to take a look
20 at these sustainable development goals and see if you,
21 too, would agree that at least 12 and even more of
22 these sustainable development goals are co-dependent on

1 food safety.

2 And so in terms of building that sustainable
3 base, we are certain that if we anchor our voice with
4 the voices of those who have already accepted that
5 these UN sustainable development goals are critical for
6 us to really move the needle in development over time
7 before and by 2030, you will agree that food safety
8 needs also to rise much higher in the development
9 discourse.

10 So what's the rationale as you look at it? We
11 know, of course, that in the public sphere -- and we
12 have been asked do you support infrastructure that
13 focuses only on domestic food safety, or do you support
14 exports -- food safety for exports. And we would say
15 both because food safety not only protects and promotes
16 the health of consumers, it facilitates market
17 development and employment. It facilitates trade.

18 And these things are both domestic and
19 external. And even for the private sector, the
20 business case for better food safety is very clear. It
21 improves smallholder access to major retailers.

22 So when you're looking at supply chains, it is

1 important that food safety is addressed. It reduces
2 production losses. It lowers recalls.

3 I was just in Ethiopia a week and a half ago
4 where they are concerned about food safety. And why?
5 Because they are trading now in honey and other things.
6 But they're trading honey. One shipment was rejected
7 for food safety issues. And that's when, you know,
8 authorities stand up and say we really need to address
9 this.

10 And to their credit, they're taking this very
11 seriously and are working on the food safety systems
12 within Ethiopia and have asked for our help as well to
13 address these things.

14 Let's look at even protecting your brand in
15 terms of reducing risks. For the private sector,
16 branding is extraordinarily important. And food
17 safety, as you know, with any one scare -- and you can
18 ask any of the companies that would probably come to
19 the tip of your tongues about a food safety scare that
20 has impacted their product or, perhaps, caused by their
21 product. Loss of brand image just eradicates consumer
22 trust in a very short space of time. And in terms of

1 reducing risk, ensuring that there is food safety
2 capacity makes for more efficient and sustainable
3 suppliers.

4 Now, in terms of our approach and impact, the
5 GFSP has been looking very closely at how do we work at
6 the country level in what we call country compacts.
7 And these country compacts are rooted in our strategic
8 framework that, as I mentioned before, allows us to
9 assess, to convene and collaborate, and to leverage the
10 expertise, the resources, the knowledge of our
11 collaborators and partners. And then how do we work to
12 implement on the ground in country?

13 It is important that as we set our own agenda
14 based on our core competence, we look very carefully at
15 the priorities set in country for food safety. Our
16 country's prioritizing food safety capacity building.
17 That's important for us because when countries do, it
18 means there is ownership at the country level for this
19 agenda. It means that it is more likely that there is
20 a willingness, an openness to participate with an
21 agency such as ours that brings public and private
22 expertise and resources to bear on food safety in a

1 country.

2 And so the way we collaborate and the way we
3 prioritize is to do it jointly in country, particularly
4 in the form of these country compacts.

5 In addition, there are very key regional
6 issues, for example, that we know, or larger issues,
7 that cut across several countries that we can also work
8 on. For those, we also look to ground that in the
9 expertise and work of other partners. The World Bank
10 where we sit is a good example of that.

11 FAO, FDA, all of our collaborators -- we try
12 to say what are key issues that are facing, you know, a
13 particular region or block of countries that we can
14 work on. Aflatoxins in Africa is one such.

15 So if you look at this slide, when we consider
16 the GFSP-coordinated approach for greater impact, we
17 look at assessments first. And the -- I've listed only
18 three countries here.

19 In China, we've been working with the Chinese
20 authorities through CFDA, China Food and Drug
21 Administration, largely, and other entities within
22 China. We've worked there closely with GMA. We've

1 worked there with UNIDO, with the World Bank, and we've
2 done an assessment of food safety capacity building.

3 We did a needs assessment. And from that
4 needs assessment, we conducted supplier food safety
5 training. We also supported laboratory capacity
6 building. And the approach in that laboratory capacity
7 building that we have actually rolled out beyond China
8 to India as well and to other countries is a three-
9 pronged approach, or three phases.

10 The first phase is that we train trainers.
11 And in that first phase, one of our key partners for
12 that is the International Food Safety Training
13 Laboratory that is a key partner here for FDA as well.
14 And that center is at Maryland University (sic) [the
15 University of Maryland] across the street.

16 They train trainers first. After training
17 these trainers -- and that training -- first training
18 can take place either in country or -- it really
19 depends on the laboratory facility that's available.
20 They sometimes come here to Maryland at the IFSTL. And
21 -- or they -- it can be done in another country.

22 After that, we scale up that training in

1 country with the trainers who were trained, scale up
2 the training for many more lab scientists in country.
3 It allows them to build on the expertise that they've
4 gotten and then allows for ground truthing in their own
5 environments.

6 And the third phase of that is that after the
7 training is done, about a year after, we go back in to
8 verify that those who have been trained indeed remember
9 and have built capacity so that they can test samples
10 and come up with the right results.

11 Interestingly, in China when we did that, when
12 we did the validation at the end of a year, the -- we
13 go that 99 percent -- 95 percent of those who did the
14 training got the correct result. And those scientists
15 who did not do the training, the -- they -- the
16 percentage that got the right result was at 45 percent.
17 So that validates the importance of and the
18 effectiveness of the methodology that we've developed
19 for lab capacity building.

20 We've also done the same in terms of
21 laboratory needs assessment. We're doing that now for
22 India. We've been asked by the food standards and

1 safety authority in India to support food safety
2 systems in India. And there, we're looking at a
3 holistic program that not only involves training,
4 capacity building in that sense, but also looking at
5 their -- at the agency, in general, to support them
6 with an international advisory body and, in addition to
7 that, conducting some assessments of their overall
8 training -- lab training capacity needs as well.

9 And then in Africa, we now -- we have embarked
10 on a study that will -- that would look at the entire
11 landscape within Africa to say who's actually
12 supporting food safety in Africa, at what level, what
13 are the institutions, what are they investing, which
14 are the countries that are very keen to put food safety
15 capacity building as a priority for their development.

16 And after we do that landscape analysis, we
17 will then dive much more deeply into countries that are
18 ready, countries that would like us to come in to do
19 much more of a deeper assessment at the country level
20 that will then be followed by investments at the
21 country level.

22 Our last slide here, in terms of what sets us

1 apart, how will we know that we've accomplished what
2 we're doing, you know, this partnership convenes public
3 and -- the public and private sector to work together
4 and to share lessons learned. We will know -- and that
5 is versus, you know, sort of working, you know, in
6 silos.

7 We will also test new approaches and leverage
8 partner resources. We will also coordinate synergistic
9 interventions. And of course, here, we're going to
10 look to see how we can address the entire supply chain.

11 And here -- I don't know if you looked at our
12 very first slide in this presentation. But that first
13 slide showed pictures that went from farm to fork. And
14 you would agree that food safety capacity building has
15 to be addressed from farm to fork and everything in
16 between because it is such an important agenda item for
17 us.

18 We are delighted to be here today as a
19 partnership that really embodies many global
20 organizations and bilateral and, you know, other
21 entities as stakeholders. We're delighted to
22 participate in events such as this.

1 We're also working very closely at the country
2 level, but we're looking forward to continuing the
3 collaboration that we started with USAID, with FDA,
4 with many others on the panel here so that we, indeed,
5 can move the needle on food safety capacity building in
6 country.

7 Thank you.

8 (Applause.)

9 DR. BEDARD: There we go. How many people in
10 the room here are actually from industry from the
11 private sector companies? Great. Thank you.

12 I lived in Indonesia for about six years a few
13 years ago. And we raised three children there, so we
14 were obviously very concerned about food safety and
15 what was going into their mouths and what they were
16 drinking. And I made a point of -- particularly, we
17 were concerned about the water and what we were
18 drinking on a daily basis.

19 And I, as you can appreciate, doing a lot of
20 government meetings on a day-to-day basis and traveling
21 in the field, we were -- you know, we were quite
22 thirsty in Indonesia. So we were always worried about

1 what we were drinking, and we were a little suspicious
2 of the water, especially in the plastic bottles.

3 So I made it a habit of only drinking bottled
4 tea -- very nice. I mean, if anyone's been to
5 Indonesia, you can appreciate bottled tea -- safe,
6 glass bottle, cap on top.

7 And then one day, I was not far from home. We
8 were collecting some ice in an icehouse. Actually, we
9 were buying great big blocks of ice to make an ice-
10 skating rink for my kids for their birthday.

11 (Laughter.)

12 DR. BEDARD: So you can imagine what that
13 took. It worked.

14 But anyway, I was in the icehouse. And as I
15 was going, I noticed in a room there was some activity.
16 And I turned and looked in the room, and there were
17 three ladies sitting around great big plastic garbage
18 buckets with a big plastic hand bucket and bottles of
19 tea -- empty bottles. They were taking the tea out of
20 the bucket and filling up the bottles as they went
21 along. And they actually had a capping machine to put
22 the caps on them.

1 And I said what's going on here. And they
2 said, oh, it's home industry -- in the cases and off
3 they went to the market. So this is what I was
4 drinking.

5 And this is -- really is a metaphor for what
6 we're dealing with here. If you look at what Steve
7 Ostroff was talking about and what -- the food coming
8 into the U.S., if we agree that there are 250,000
9 suppliers from 150 countries that are supplying food
10 into the U.S. and a lot of those supply chains, at the
11 source of those supply chains, look like what I saw in
12 Indonesia years ago -- and many of them still do -- how
13 do we deal with that?

14 And I think that's what we're here to talk
15 about today, is maybe looking a little bit different
16 paradigm about how we take what is actually an
17 excellent document for those of you that haven't read
18 this report. Well, I actually have used it as a guide,
19 and we refer to it in our work working with the private
20 sector.

21 So how do you take this food safety capacity
22 building, and how do you really drive it down to the

1 grass roots so you can have some kind of impact?

2 Those of you that are not familiar with GMA,
3 the association represents many of the leading
4 multinational companies that are working
5 internationally. And I, as the executive director,
6 represent the GMA Science and Education Foundation, to
7 which many of those companies contribute on a regular
8 basis.

9 As I go through the talk, I'd like you to
10 think a little bit about how maybe -- I'm going to
11 share some examples about how we use the private sector
12 and our programs to drive this public good and these
13 regulatory food safety capacity-building programs that
14 have been talked about and will be talked about more
15 today.

16 A shout-out for Shannon Cooksey. Is she here?
17 Thank you very much. Just to let you know that I
18 didn't do this deck by myself. Shannon, thank you very
19 much.

20 So what's the GMA Science and Education
21 Foundation? So we're a foundation that focuses on a
22 number of areas -- research, education, and training --

1 both in the U.S. and internationally. I've highlighted
2 three programs here because those three programs we've
3 begun to roll out over the last few years
4 internationally. And they provided a platform to
5 actually scale up some of the training on a more
6 sustainable basis.

7 One of the reasons we can do this is we
8 facilitate a network of almost 35 institutions around
9 the world now that are known as the Better Process
10 Control School network. You can go on our website and
11 see where they are. We're hoping to have 40 by the end
12 of this year. And those schools and institutions, some
13 of them are companies, in some cases, are dotted around
14 the world, including the EU, Latin America, Asia,
15 China, Japan, and elsewhere.

16 So I'd like you to just think about these
17 three programs, the HACCP training a trainer programs.
18 We're the designated -- GMA is a designated trainer of
19 trainers for the International HACCP Alliance, and we
20 like to wave that flag around.

21 We coordinate the Better Process Control
22 Schools and network. And then we've become more

1 involved with the FDA and the FSPCA and FSMA training
2 programs both in terms of lead instructor programs. We
3 just completed one in Japan, and we're doing one in
4 Italy next month. And we'll be doing more over the
5 next year or so in other countries as well, working
6 very closely with the FDA. And that, obviously, leads
7 to the PCQI training programs.

8 Why do we do this? Well, obviously, we're
9 interested in this objective here. But how it impacts
10 the private sector -- what I'd like to do is just
11 highlight a couple of things here. I mean,
12 fundamentally, as Lystra alluded to, there's a
13 fundamental need to look at food safety as it fits in
14 the whole paradigm of food integrity in terms of
15 quality, safety, food fraud, and food defense. And
16 that's very important to the private sector, as you can
17 imagine, very important for us to invest in. And I'll
18 give you some idea of what that means in a minute.

19 The other umbrella that we play under is the
20 food safety culture umbrella both in terms of the
21 regulators and what it means to have good food safety
22 culture within your own regulatory organization. I

1 know the FDA is looking at that. But then what does it
2 mean to have food safety culture within your own
3 organization and company but then all along your supply
4 chain -- your ingredients supply chain and especially
5 if you have international ingredient supply chains that
6 you're working with.

7 The second thing that we try to focus on is we
8 want to make these programs sustainable. When going to
9 a given country, we want to get in there, establish a
10 sustainable program that we walk away from and it still
11 carries on. And I'll show you some examples about how
12 this is working.

13 And we're not the only ones to use this
14 approach. But this -- driving this food safety
15 capacity building internationally -- only works if we
16 get the local institutions and the local governments to
17 establish sustainable institutions just like we have
18 here in the U.S. -- I mean, JIFSAN, our organization.

19 How many universities and others and their
20 food safety programs are dependent upon a sustainable
21 business model? That means they have revenue and
22 they're making money so they can carry on and deliver

1 these programs without additional public support and
2 public money.

3 The other thing we try to do and other sort of
4 fundamental principle and objective is to leverage the
5 funding that's out there. There's lots of funding.
6 The World Bank is spending millions of dollars
7 internationally on food safety capacity building.
8 USAID is also doing those kinds of things.

9 Other organizations -- how do we try to work
10 along with those organizations so we're not being
11 redundant and we're not duplicating efforts? And
12 that's something that we're very, very hard on.

13 This is the landscape in which we operate.
14 Take a small-medium enterprise, a small company with
15 maybe 25, 30, 50 employees in China or India or in the
16 Caribbean where we do a lot of work. They want to sell
17 into the United States.

18 How do they do that? It's really daunting for
19 them, and that's part of the problem, is we think,
20 well, let's go do a two-and-a-half-day course. We're
21 done.

22 It takes a small-medium enterprise 12 to 18

1 months to make the changes that need to be made to meet
2 these requirements, whether they're national
3 requirements, FSMA requirements to export to the U.S.
4 Or now, we have the private sector specifications as
5 well in terms of GFSI and other schemes that are out
6 there and other programs that are supply chain-focused.

7 So I just wanted to give you an impression of
8 the scope of the problem for these companies we're
9 expecting to produce safe food.

10 And I'd like to thank Lystra for not stealing
11 my thunder on this slide. This slide was actually
12 developed as part of a collaborative effort with the
13 Global Food Safety Partnership.

14 And what this slide does -- do we have a
15 pointer here? Yeah, I think we do. Is this the
16 pointer? Yeah.

17 So this slide -- what you -- the way you look
18 at this slide is everybody starts with the basic
19 fundamentals of food safety, primarily Codex, OIE, or
20 others, that this -- the regulatory standards, the
21 public and international standards.

22 And then these drive -- up above here, these

1 are the national food safety regulatory systems. It
2 doesn't matter what country you go into. These
3 fundamental principles are important, and the
4 regulators need to have good food law and a good
5 regulatory system in place if it's going to work at a
6 country level.

7 The other side of this, this is the private
8 sector side. This is the space that we tend to operate
9 in. But you can see there has to be very close
10 alignment, collaboration, and cooperation with the
11 government sectors, and I'm going to show you how that
12 works.

13 If we're all moving towards safe -- whoops --
14 safer food not only for their own country, but for
15 export to the U.S., who are we going to train? That's
16 another problem in terms of scope and how you get to
17 these trainers. Who has to be trained out there?

18 From farm to fork, yeah, that's an easy thing
19 to say when you get right down to it. And in China,
20 you have 400,000 small and medium enterprises for
21 processing food. India's the same. Indonesia has
22 250,000. How do you deal with them? How do you do

1 that, realizing again that those are all private sector
2 companies, although perhaps in China one might argue
3 that?

4 So this is the scope of the training that we
5 have to get involved in. I will say that the space
6 that we tend to play in obviously is in the processing
7 sector. But we also get engaged with regulators and
8 inspectors and also with consumers in terms of
9 education -- school education programs.

10 Again, to reinforce what others have been
11 saying, we can't do this alone. We have lots of
12 collaborators out there. We usually partner with
13 institutions either internationally or locally, partner
14 with organizations in the United States.

15 And this means we get into a project together.
16 We just did a project, a really successful project --
17 shout-out to JIFSAN that worked with us on that project
18 -- that now is growing and building.

19 And again, we can only do this with partners
20 and others. So it's not us standing alone. We're not
21 big enough to do that. But when you work with other
22 organizations, you can have some real impact. And

1 obviously, we're working with the U.S. FDA, USDA, and
2 other representatives as we go overseas.

3 Some of the expected results -- I just wanted
4 to highlight a couple of these things, and just two of
5 them I really want to highlight. One is the important
6 thing for us is we need to establish a sustainable
7 institution and a program in a given country that has a
8 revenue model that it can continue to exist after we
9 leave. We have to be able to walk away from it, and
10 that's the focus for us. And it should be for all of
11 us, I think, if we're really serious about rolling out
12 and scaling up food safety capacity building.

13 The other thing is results. The private
14 sector is not interested in a program that we say we
15 delivered that and we train 50 or 150 or 250 people.
16 How has it actually changed the food safety practices
17 in the company and my supply chain so they can meet
18 third party audits, they can meet the FSMA
19 requirements, they can meet EU requirements?

20 Those are the kind of metrics we have to be
21 measuring against. And we have to be very serious
22 about this if we're expecting the private sector to put

1 any money on the table. And in fact, they are doing
2 that.

3 And I'm going to give you an example. I'll
4 give you two examples. One is China. And the approach
5 we use here is very much when we go into a given
6 country, we engage with the government not by
7 ourselves. We work with FDA, USDA, the other
8 organizations that have those government gradations.

9 We work with the industry associations there.
10 In China, for example, GMA signed an MOU with the China
11 National Food Industry Association. We have five
12 institutional partners there now in China, and we've
13 delivered some programs starting HACCP.

14 But now, working with FSPCA that did some lead
15 instructor training there, we're doing PCQI training.
16 We're building up the Better Process Control Schools,
17 of which we've delivered four now in China, that we're
18 establishing as sustainable institutions, working with
19 organizations that actually have a vested interest in
20 making this survive and providing services to the
21 industry.

22 We also include in our training program,

1 obviously, academics and regulators. We had a direct
2 contract with the China FDA to do training for them.

3 Here's something to think about. So we have
4 all of these trainings that some are very specific and
5 technical. And FDA came to us and says, well, how does
6 this all fit together? We don't understand.

7 So we created a program for them -- we call it
8 FSMA 101 -- that was very well received. And we're
9 going to start to scale that up.

10 So it's very important for us, sort of as
11 representing the private sector, to have a very good
12 engagement with regulators not only in the U.S., but
13 where we work internationally.

14 And again, I've listed some companies up
15 there. And a shout out here, and I apologize, Cargill
16 should be on that list of companies. They've been very
17 supportive of the work we're doing not only in China,
18 but elsewhere.

19 And again, these are companies and
20 organizations that we work with in order to have some
21 real impact. And they drive us to make sure we have
22 impact for our programs.

1 I put this up there just not for you to
2 memorize.

3 (Laughter.)

4 DR. BEDARD: This is a framework for
5 regulators that's being used by FDA. It was developed
6 by the International Food Protection and Training
7 Institute in Michigan. It was developed for FDA. It's
8 being used in Canada also to train their inspectors and
9 regulators. The Chinese are looking at it. The
10 Indonesians are looking at it as a framework.

11 So we don't have to reinvent the wheel. And I
12 believe that the U.S. has something really powerful
13 here to offer the rest of the world in these developing
14 countries in terms of training inspectors and
15 regulators.

16 And I should say we're doing this --
17 supporting this. We're using private sector funding.
18 And our GMA member companies are supporting us to push
19 this out and help regulators to get trained in this
20 space. So there's a real opportunity to look at a
21 different paradigm, a shift, I wouldn't say -- but a
22 shift in the public-private partnership.

1 Somebody from one of the international
2 organizations said to me: a public-private partnership
3 -- that's where the private sector gives the public
4 sector money and then gets out of the way. Yeah, I
5 mean, it's -- it sounds funny, but it's the way it
6 works. And it can't work like that if we're really
7 going to have impact.

8 So when I think -- and some of the examples
9 I'm going to give -- I've got one minute? One more
10 example.

11 So this SPS Caribbean project, you can Google
12 it -- SPS Caribbean. There's a website for it now.
13 We've just completed that project -- very successful,
14 funded by IICA, the Inter-American Institute for
15 Cooperation and Agriculture, and the EU, working with
16 15 countries in the Caribbean training HACCP trainers
17 using the International HACCP Alliance program.

18 Fifteen trainers trained -- thank you very
19 much. But they now have an institution they've
20 established in the Caribbean. We're working with
21 institutions there. And as of two weeks ago, they're
22 coming back and saying to us, well, we need your help

1 to do FSMA training and [Preventive Controls Qualified
2 Individual] PCQI training. We need your help to do
3 Better Process Control Schools. And we're now
4 scheduling those programs. They're paying for it. The
5 companies in those countries are paying for it.

6 So there is an opportunity here to piggyback
7 on a lot of the work that's going out there with the
8 private sector and really create a dynamic and exciting
9 new relationship in this public-private partnership.

10 Thank you very much.

11 (Applause.)

12 DR. BRACKETT: Well, good morning.

13 First, I'd like to thank FDA for inviting me
14 to provide comments at this very important event. I've
15 been asked to present the academic perspective on
16 international capacity building in food safety, but
17 focusing specifically on the role of the various
18 alliances in helping FDA further their mission in this
19 regard.

20 Universities and institutions of higher
21 learning have traditionally been indirectly involved in
22 capacity building through their traditional educational

1 efforts. And by this, I mean classroom training or
2 degree programs or graduate research.

3 And indeed, foreign students often came and
4 still do come to the U.S. to learn the latest about
5 food safety. These students have then gone back to
6 their countries to share what they have been taught.
7 In some cases, they are academics.

8 In other cases, they've taken senior
9 leadership roles in industry and in their governments.
10 So we have had an impact in that way.

11 More recently, universities have viewed
12 international outreach as part of their mission in a
13 way they hadn't done in decades past. Virtually every
14 university that has a strong or significant program in
15 food science or food safety has engaged in some type of
16 training efforts abroad, particularly in developing
17 countries.

18 The efforts -- these efforts have, in large
19 part, been funded by government agencies, such as U.S.
20 Agency for International Development, USDA's Foreign
21 Agricultural Service, and of course FDA. However,
22 private companies and charitable foundations have also

1 been active in funding and, in some cases, doing the
2 international training efforts in food safety.

3 So with the passage of the Food Safety
4 Modernization Act, it became readily apparent that more
5 training would be needed to help the regulated industry
6 to comply with the various new rules. And this was
7 especially true in the case of small and midsize
8 companies.

9 This need for enhanced training offered new
10 opportunities as well for universities to collaborate
11 more closely with the Food and Drug Administration as
12 well as the regulated industry. This demand for
13 collaboration led to the establishment of the various
14 training alliances, specifically the Food Safety
15 Preventive Controls Alliance and the Sprout Safety
16 Alliance, which is based at the Illinois Institute of
17 Technology in Chicago, now being called Illinois Tech,
18 as well as the Produce Safety Alliance, which is based
19 at Cornell University.

20 All of these alliances work in a similar
21 manner in that they rely upon the expertise and the
22 involvement of the industry, FDA, state partners, and,

1 of course, other university educators.

2 This morning, I'll focus primarily on the Food
3 Safety Preventive Controls Alliance to sort of showcase
4 how these alliances assist the industry to comply with
5 the various FSMA rules.

6 The Food Safety Preventive Controls Alliance,
7 or FSPCA, as we call them, was established at Illinois
8 Tech in 2011 shortly after the passage of FSMA. The
9 alliance was modeled after an earlier successful
10 alliance, the Seafood HACCP Alliance.

11 The primary mission of the FSPCA was to
12 develop a standardized curriculum that could be used to
13 train the industry on how to comply with the new rules.
14 A secondary but important outcome as well would be to
15 establish a mechanism to deliver the training to both
16 domestic as well as foreign facilities.

17 Initially, this involved assembling a group of
18 food safety experts known as Train the Trainers, or
19 ToTs, as we call them, whose primary function would be
20 to train lead instructors who would then be -- serve as
21 force multipliers to actually go out and train the
22 industry.

1 The FSPCA training efforts can be really
2 divided into three basic elements, and that being
3 industry training, government training, and technical
4 support. Of these, industry training is the primary
5 priority. Not only is this training designed to
6 provide attendees with the requisite knowledge to
7 understand and develop a food safety plan for their
8 facility, but successful completion of the training is
9 one way that the attendee can attain the designation of
10 Preventive Controls Qualified Individual, or PCQI, that
11 you just heard Brian talk about.

12 The preventive controls for human and animal
13 foods rules require such an individual at each -- or
14 for each registered facility. The Produce Safety
15 Alliance provides similar training for those entities
16 that are subject to the produce safety rule.

17 Although FSPCA training is primarily intended
18 for the industry, it's also being used to train
19 government personnel, including state regulators, FDA
20 investigators, allied U.S. government agencies such as
21 USDA's Agriculture Marketing Service, and foreign
22 governments. The intent here is to provide the

1 government inspectors and investigators with the very
2 same information that is being provided to the
3 industry.

4 As mentioned previously, the primary target
5 audience for FSPCA were small and midsize companies.
6 Such entities often lack the technical expertise that
7 is present in large national or multinational
8 companies.

9 Consequently, the third element of the
10 training effort was to provide basic technical support
11 to these small companies. This is done through a
12 technical assistance network, or TAN, that mirrors the
13 FDA TAN that you saw Julie present a little bit earlier
14 that was established to address regulatory or policy
15 questions but not technical questions.

16 The FSPCA TAN is staffed by volunteer food
17 safety experts who are qualified to answer basic
18 science and technical questions that may arise as a
19 food company is developing or implementing their food
20 safety plans.

21 The lead instructors are key to the success of
22 the alliance efforts in that they do the actual

1 teaching and training. But they also serve as the face
2 of the alliance to the public.

3 Consequently, the choice of who would or would
4 not make a good instructor is taken very seriously.
5 Lead instructor candidates are chosen based on their
6 educational background, experience working with the
7 food industry, as well as training experience. Those
8 candidates that have the appropriate backgrounds then
9 take lead instructor training that provides them with
10 the background to do that.

11 Other considerations are also important and
12 impact the training of lead instructors. For example,
13 the regions in which the training is offered is based
14 on a number of factors such as the number of registered
15 facilities in that area or region, the trade volume in
16 that region, or whether or not the country or region is
17 important to other U.S. Government partner agencies
18 such as USDA's Foreign Agricultural Service or U.S.
19 Agency for International Development.

20 The information provided to lead instructors
21 during the training goes beyond just food safety and
22 FSMA, particularly for international audiences.

1 Candidates are taught the basics of adult education and
2 the role of different learning and teaching styles as
3 well as cultural sensitivities and inclusivity.

4 The curriculum itself is currently available
5 in English and Spanish, but there are plans to also
6 make it available in French, Portuguese, Hindi,
7 Mandarin, and Japanese, and perhaps some other
8 languages as well in the future.

9 An important component of inclusivity is
10 affordability. The Alliance strives to keep the cost
11 of training as low as possible so that the -- it can be
12 affordable for as many people as possible.

13 One means to do this, that we've recently
14 launched is our so-called blended course, which allows
15 individuals to take most of the course content online
16 at their own pace and then requires only one day in
17 person for an instructor-led portion.

18 This is not only a less costly means of
19 delivering the training, but lessens the time that the
20 learner needs to actually be away from their job, which
21 is very important to them. Likewise, it will enable
22 international audiences greater accessibility to this

1 type of training.

2 Finally, another very important consideration
3 for training is quality control. In addition to
4 choosing qualified lead instructors, it's also
5 important to follow up to make sure that the training
6 sessions are, themselves, are being delivered properly
7 and meeting expectations.

8 To this end, the Alliance will be monitoring
9 and evaluating lead instructors to be sure that the
10 training is meeting expectations. Some of the factors
11 to be considered are the mechanisms to provide the
12 instructors with timely feedback, auditing of training
13 sessions, and procedures to deal with lead instructors
14 whose performance may not be meeting expectations, or
15 perhaps, if they are misrepresenting the Alliance in
16 some way.

17 Of course, the reason we want to monitor and
18 evaluate the training is that we want the training to
19 be successful. There are a variety of metrics that one
20 can use to measure success. One of the easiest metrics
21 is simply accounting for the number of individuals who
22 have successfully completed the training.

1 In addition, we use and keep track of
2 evaluations from the, like, learners provided by the
3 attendees during the training sessions. These
4 evaluations are important in helping us assess if
5 attendees are deriving the required value from the
6 training and if they believe that the training helps
7 them to better comply with the rules.

8 However, the real measure of success of the
9 training would be evidenced by improved regulatory
10 compliance by the industry. For that, we will rely on
11 feedback from FDA as to if they are seeing improvements
12 in the field in compliance as compared to what they
13 have seen in the past and, perhaps, where training
14 needs to modify to suit even better.

15 The Alliance officially started conducting
16 training in December of 2015. And initial efforts were
17 twofold -- that is, providing training to the industry
18 as intended while at the same time building up a cadre
19 of lead instructors to further increase our capacity to
20 conduct more industry training.

21 Since that time, we've expanded training to
22 international stakeholders as well. And so at this

1 point, you'd have to say, well, what have we
2 accomplished in that time.

3 Well, this slide shows the number of
4 certificates, which really equates to the number of
5 people trained, issued since we started the training.
6 As you can see, we have issued over 31,000 or 2,100
7 certificates for human foods and animal foods,
8 respectively.

9 Most of those certificates were issued to
10 domestic trainees. But what this slide does not show
11 you is, sort of, the rate a training had occurred
12 throughout this time, which is illustrated in the next
13 slide.

14 In this slide, one can see that the proportion
15 of international certificates was initially very
16 minimal. However, it has increased dramatically in the
17 last few months, and we expect this trend to continue
18 as the preventive controls rules continue to be
19 implemented.

20 Another measure of outcome is the training --
21 for the training is the number of actual training
22 sessions that have been conducted, which is shown in

1 this slide on the top. This slide also shows where
2 international courses have been conducted, which has
3 been driven mostly by demand from those countries. As
4 you can see, Canada and Mexico have been the primary
5 recipients of the training, followed by other important
6 U.S. training partners in Europe, Asia, and Latin
7 America.

8 Well, I've emphasized the importance of
9 training lead instructors so that we can actually
10 increase the capacity to train interest -- yeah,
11 industry. This slide shows that we have been
12 successful in actually attracting individuals who wish
13 to become lead instructors.

14 As of last week, we have conducted over 43
15 lead instructor training sessions, increasing our
16 training cadre to almost 1,300 individuals with about
17 another 900 approved candidates still in the queue to
18 be trained yet.

19 Finally, I'd like to share with you the
20 Alliance plans for future international activities.
21 Our international subcommittee has put together an
22 aggressive action plan to continue to increase the

1 number of international lead instructors; provide them
2 with an interactive web-based community to support
3 their efforts and develop an international technical
4 assistance network, or the ITAN, which is similar to
5 the TAN, but we want this to be in local languages;
6 and, through our international lead instructors,
7 provide training to stakeholders, both industry and
8 government, across the globe.

9 So in conclusion, I again want to thank FDA
10 for allowing me to show you what the alliances are
11 doing. And hopefully, you will be able to better
12 understand what the alliances are and how they have
13 contributed to capacity building. So thank you very
14 much.

15 (Applause.)

16 DR. CORMIER: Hello. You know, I've noted so
17 many familiar faces in the -- in front of me and in the
18 front of the room. And I think this is evidence of
19 some already very strong collaboration.

20 I'm happy to be here with you today to talk
21 about USAID's perspective on this topic of partnership
22 in food safety capacity building. I wanted to add to

1 the discussion, in particular, by describing what USAID
2 is doing in partnership with other U.S. Government
3 agencies and the private sector to combat food
4 insecurity. And I'll do that by highlighting how food
5 safety capacity building is playing an increasingly
6 important role in that -- in those efforts.

7 So I'm going to share a little bit about how
8 USAID enters this space, what our framework for
9 engaging in food safety capacity building is. I want
10 to highlight some examples of how we work on -- with
11 food industry supply chain management, in particular
12 with the private sector, but also with U.S. Government
13 agencies such as FDA and USDA and tell you a little bit
14 about how we measure our success.

15 As the lead agency for Feed the Future, which
16 is America's initiative to combat global hunger and
17 poverty, USAID works with 10 other U.S. Government
18 agencies to equip people with the knowledge and tools
19 that they need to create sustainable livelihoods.

20 Some of the impressive results that we've seen
21 include reductions in poverty and stunting. And it's
22 these contributions to global food security that have

1 garnered broad bipartisan support, culminating in the
2 enactment of the Global Food Security Act last year.

3 As called for in the Act, USAID worked with
4 these 10 other agencies and departments to develop a
5 new U.S. Government strategy for global food security,
6 which we call the GFSS for short. And it's this
7 strategy that really charts the course of our work for
8 achieving the sustainable development goals that Lystra
9 mentioned in her presentation.

10 And it also highlights how food safety has
11 become a crosscutting issue across the strategy. And
12 this is something that I'm really happy about, and it
13 represents a lot of opportunity for collaboration.

14 We recognize that food safety is a factor in
15 combating food insecurity, and it has to be addressed
16 starting at the foreign level, bringing technical --
17 technologies to scale, and continuing all the way to
18 the table.

19 So because we know that food safety can be
20 threatened at each step in the agricultural value chain
21 from production to consumption, we must find ways to
22 incorporate food safety capacity building in the

1 agricultural development work that we do. Increased
2 food safety capacity can result in food products that
3 meet international standards as well as demand for safe
4 home consumption.

5 We address food safety capacity building for
6 three main reasons -- mainly, because it advances
7 trade, it improves public health, and it enhances food
8 security and nutrition. These are high-level
9 objectives that are prominent in the Global Food
10 Security Strategy.

11 We've found that developing countries -- and
12 we've seen this -- they're increasingly becoming key
13 actors in global supply chains. Brian's presentation
14 spoke to many companies that are looking for strong
15 supply chains. It underscores the importance of
16 addressing through the Feed the Future initiative food
17 safety capacity building needs.

18 We can -- we do this in a number of ways --
19 through supply management efforts, risk analysis,
20 regulatory systems, strengthening, laboratory
21 competency strengthening, incident management. And I'm
22 going to give a couple of examples of how we do this in

1 a couple of minutes.

2 But first, I wanted to note that the strategy
3 that we're taking is facilitative. We support country-
4 led agricultural development strategies, and we do this
5 in partnership with diverse stakeholders. And as the
6 panelists have already pointed out, we are increasingly
7 aligned in strategic ways that leverage limited
8 technical and programmatic resources.

9 I wanted to highlight the private sector
10 engagement part of our approach to implementing the
11 Global Food Security Strategy. It's a critical part of
12 our approach, and it's central to our work with the
13 food industry.

14 We -- because our resources are limited, we
15 can't partner with everyone, but we are always open to
16 great ideas that enhance both development impact but
17 also company bottom lines. We work with partners in
18 food industry because companies are looking for
19 reliable supply chains.

20 And we know that when we can link the farmers
21 and the small- and medium-sized businesses that we work
22 with in developing countries that we can find win-win

1 opportunities for all stakeholders. We do view our
2 private sector partners as thought leaders who bring
3 crucial feedback, a fresh perspective, and innovative
4 insights to the development table.

5 One example that I want to highlight is
6 Partners in Food Solutions, and some of you might be
7 familiar with this industry-based group. It's a
8 nonprofit that uses employee volunteers from companies
9 such as General Mills, Cargill, Hershey's, DSM, and
10 Buehler.

11 These employee volunteers have supported the
12 capacity building in food processing companies
13 throughout eastern and southern Africa. And in so
14 doing, they've increase the availability of nutritious
15 foods -- nutritious and therapeutic foods in the
16 region.

17 Another example is the Global Food Safety
18 Partnership, but I won't give -- share too many details
19 on that because Lystra has highlighted what the work of
20 this partnership does. And USAID is a strong supporter
21 of the partnership and sees it as a really important
22 network of stakeholders and a critical part of our

1 ability to align strategically.

2 So now I want to talk about how we've
3 partnered in particular with U.S. Government agencies.
4 USAID has been collaborating with U.S. Government
5 agencies for a long time. And to highlight -- two
6 examples with USDA and FDA highlight our work with food
7 safety capacity building.

8 Now, I mentioned that we operate to support
9 country-led agricultural development strategies. The
10 first example highlights a project that emerged when
11 Latin American countries saw the potential new
12 regulatory requirements of the U.S. Food Safety
13 Modernization Act as a priority for technical
14 assistance.

15 USAID's Latin American-Caribbean Bureau worked
16 with our missions in the region, with USDA FAS, and
17 with FDA to design the food safety and agricultural
18 sustainability training, or the FAST program. And I --
19 Julie Moss mentioned that in her remarks.

20 This is a program that's exciting to talk
21 about since it's been around for a while. And we know
22 that the impact of food safety capacity building takes

1 a while sometimes to be realized. But this project was
2 created when we formed an interagency agreement with
3 USDA and developed education and training materials
4 under FDA's guidance.

5 So you've heard a little bit about this. And
6 the presentation by Bob Brackett also highlighted the
7 work of the alliances. And these -- that work is --
8 the FAST program does help to advance some of this
9 work.

10 Through -- from the time period of April to
11 July of 2015, USDA and partners implemented several
12 workshops that built awareness in the region about
13 FSMA, its impacts, and practical ways to prepare for
14 implementation of new food safety processes. There was
15 an enormous demand for this information. And coming
16 together, USAID, USDA, and FDA were able to meet this
17 demand and work with stakeholders in the region.

18 Another critical partner is IICA. And USAID,
19 [USDA] FAS worked with IICA to define gaps in the food
20 safety processes that exist and measure the strength of
21 the existing food safety systems and processes. Some
22 of the models that were used and developed in

1 partnership with IICA are ones that we believe can be
2 replicated and scaled up in other geographies.

3 I'll wrap up my example of the FAST program by
4 just noting that the next phase of this project sees
5 increasing work with the FDA-funded alliances. The
6 FAST program will facilitate, in particular,
7 opportunities to participate in the Food Safety
8 Preventive Controls Alliance and the Produce Safety
9 Alliance. So this -- so there's a lot of work still to
10 be done under that project, and there's a lot of demand
11 still to be met.

12 A second example of collaboration among these
13 three agencies is the Food Safety Network, also
14 mentioned in earlier presentations. It's relatively
15 new. It's something that we created with another
16 interagency agreement in September of last year. And
17 it's designed to take some of the best lessons and
18 practices of the FAST project, and it positions USAID
19 and USDA in collaboration with FDA to meet increasing
20 demand for food safety capacity building around the
21 globe.

22 So we're looking at countries in Africa; we're

1 looking at countries in Asia; in particular, countries
2 that feature within the Feed the Future initiative, our
3 focus and target countries, countries that have the
4 most need.

5 But also, we're looking for -- we're looking
6 to focus our efforts on food safety capacity building
7 needs where there's also private sector engagement and
8 interest so that we can identify ways to leverage those
9 resources and really achieve those sustained impacts
10 that we know are so important.

11 So how do we measure success? The Feed the
12 Future initiative has enjoyed a pretty robust
13 monitoring and evaluation system with a set of
14 indicators that we've been working with partners to
15 track over the years. And the Global Food Security Act
16 strengthens that and, in fact, gives us an opportunity
17 to refresh it and to take another look at how we can
18 assess systems change better.

19 We do track output indicators such as how many
20 people were trained. But we're increasingly trying to
21 become more sophisticated about how we assess outcomes
22 and impacts.

1 Capacity building and systems strengthening is
2 an entry point for a lot of our development efforts.
3 We don't always do a great job of assessing the success
4 of those efforts, but it's a long-term endeavor. It's
5 also the best way to measure success in the long term.

6 One example from Guatemala -- when we see
7 fewer exports of snap peas from Guatemala rejected due
8 to pesticide residue and we see an active private
9 sector and associations working with government
10 regulatory authorities to train, build knowledge, and
11 install and instill institutional capacity on both
12 sides, we're getting closer to success. In many
13 countries in which we work, local capacity is a huge
14 concern and, in many cases, a debilitating factor.

15 So I think what this example shows is that a
16 measure of success is almost the strength of the
17 relationships across the diversity of actors in any one
18 system. So you know, I welcome thoughts on that. But
19 that's something that we're going to be paying closer
20 attention to.

21 We've worked in other countries, too. But I
22 know my time is short. And so I want to just close by

1 saying that, given the complex and pervasive nature of
2 food safety problems in developing countries, some of
3 which have been highlighted here, we can't hope to gain
4 ground without close collaboration. This is a message
5 that I think every one of us here has shared today.

6 Food safety capacities depends on the strength
7 of public and private organizations working and
8 investing together, building new markets and supply
9 chains and sustainably taking new initiatives to scale.
10 So I welcome the opportunities to work with everybody
11 further.

12 Thank you.

13 (Applause.)

14 MR. SPREIJ: Should I do that? Okay. Great.

15 UNIDENTIFIED MALE SPEAKER: (inaudible - off
16 mic).

17 MR. SPREIJ: Yep. So good morning, ladies and
18 gentlemen. Let me start at the outset by thanking FDA
19 for the kind invitation to share information with you
20 about the Standards and Trade Development Facility, as
21 you can see, a partnership to build sanitary and
22 phytosanitary capacity building. So this is a bit

1 broader than just food safety, and this also
2 encompasses animal health and plant health and trade.

3 This partnership was established by five
4 organizations -- originally at the OIE; the FAO, as you
5 can see; the World Bank; the World Health Organization;
6 and the WTO, the WTO which houses and manages the
7 secretariat of the STDF. As requested by FDA, I will
8 also share with you, towards the end of the
9 presentation, and some of the experiences and some of
10 the lessons that we have learned throughout
11 implementation of the STDF program over the years.

12 So very quickly, the role of the STDF, or the
13 goal here, is to increase the capacity of developing
14 countries to implement international SPS standards. So
15 here we are talking about Codex, about OIE, and about
16 IPPC for plant health and to enhance their ability to
17 gain and maintain market access.

18 And of course, we do this with a vision. We
19 do this in order to contribute, as was already
20 mentioned by speakers before, to sustainable economic
21 growth, to poverty reduction, to job creation, to food
22 security. So we are contributing to these sustainable

1 development goals.

2 If we look at the STDF partnership, then
3 essentially, we have two parallel work streams. On the
4 one hand, the STDF has evolved over the years into a
5 leading coordination mechanism and knowledge hub in SPS
6 capacity building. And what we do here is we link up
7 organizations that are involved in SPS capacity
8 building to -- how to collectively identify good
9 practices to strengthen coherence and to avoid
10 duplication and also to enhance the result of what we
11 collectively are trying to do.

12 On the other hand, the STDF is also a funding
13 mechanism. And here we provide funds -- seek funding
14 to start with for developing countries to turn good
15 ideas into sound and sustainable projects. Up to
16 \$50,000 U.S. are provided for this kind of work, which
17 can also include needs assessments and needs
18 prioritizations.

19 There is also funding available in the STDF
20 for projects. These are projects that are
21 collaborative, that are innovative, and that, again,
22 support compliance with international standards and SPS

1 requirements and market access.

2 And of course, these two parallel work streams
3 do not work in isolation. They continuously strengthen
4 and reinforce each other.

5 Since the establishment of the STDF, we have
6 generated over \$60 million U.S. in direct contributions
7 from donors, for which we are grateful. This includes
8 contributions from FDA and also USDA.

9 But within the projects, we've been able to
10 leverage much, much more resources than those 60
11 million, for instance, from, again, bilateral donors
12 from the private sector and also from governments.

13 So who's involved? What does the network sort
14 of, of the STDF look like? Well, of course, we have
15 the five founding partners of the STDF -- the FAO, the
16 OIE, the World Bank, the WHO, and the WTO. And this
17 includes also Codex and IPPC secretariats.

18 We have a large amount of donors that are
19 providing funds to the STDF, but donors who are also
20 implementers and providers of SPS capacity building
21 themselves.

22 Within the projects that we have -- and I will

1 give a few examples later on -- we work with a wide
2 variety of public sector institutions, ministries of
3 agriculture, ministries of trade, ministries of health.
4 We work with the private sector. We work with regional
5 organizations for regional projects. We work with
6 NGOs. We work with universities and so on.

7 Within the network of the STDF, there are
8 other organizations that engage with us. And these are
9 also organizations that participate in the STDF working
10 group meetings -- organizations like CABI; like the
11 Global Food Safety Initiative, GFSI; IICA; the
12 International Trade Center is very important due to its
13 work with the private sector; and small and medium
14 enterprises; (inaudible); UNIDO. There's a wide
15 variety there.

16 And of course, finally, we do this for --
17 beneficially so developing country experts have a voice
18 and play a role in the STDF.

19 Looking at this coordination and knowledge
20 platform, the role of the STDF secretariat in the WTO
21 is very much one of, I would say, advocacy and
22 information exchange. And central here is the working

1 group meeting where the key stakeholders meet twice a
2 year under margins of the SPS committee meetings of the
3 WTO in Geneva.

4 We issue briefing notes. We issue project
5 result stories. We issue electronic news items on
6 topical issues.

7 We've developed a number of film products --
8 film products that, again, showcase stories -- why is
9 it important to invest in food safety, animal, and
10 plant health in the first place. And all that
11 information is collected in an STDF website.

12 We are a leading voice in global, in regional,
13 in national seminars, programs, trainings. We
14 participate very actively in the national trainings
15 that WTO provides on the SPS agreement. And within the
16 STDF, the partnership, we have been working on
17 identifying and disseminating good practice on a number
18 of crosscutting topics. And these topics and that cut
19 across the three areas of food safety, animal, and
20 plant health and also trade.

21 Quickly, some examples here, prioritizing SPS
22 investments for market access is a framework that we

1 have developed in the STDF. The background here is
2 that there are still a lot of capacity needs in
3 developing countries.

4 But we do know that there are still also
5 resource constraints. We know that decision-making in
6 developing countries often lacks transparency. And
7 also the dialogue between the public and private sector
8 can be improved.

9 We've done a lot of work on trade facilitation
10 in an SPS context. As some of you may know, a new
11 trade facilitation agreement in the WTO will enter into
12 force very soon. We're only two ratifications away
13 from that agreement entering into force.

14 But we've looked more at sort of trade
15 facilitation in an SPS context. And the background
16 here is that the costs of trade in food and agriculture
17 products are still very, very high, especially if we
18 compare that, for instance, to the trade in
19 manufactured goods. And we also know that SPS
20 measures, SPS constraints, are one reason for that.

21 So this calls for streamlining regulations,
22 for improving transparency, and also to base your

1 inspections on risk. And not everything has to be
2 inspected. And also, it calls for better collaboration
3 among the SPS agencies themselves within countries and
4 also better collaboration with customs.

5 This work in STDF is currently focusing in a
6 bit more on electronic certification in the SPS area
7 and how to integrate that within the national single
8 windows systems that are being established currently in
9 the trade facilitation area and with Customs.

10 The discussions in the STDF working group are
11 also focusing on good regulatory practice. How do we
12 actually develop good SPS measures? And what's the
13 role of the private sector in that?

14 Public-private partnerships to build SPS
15 capacity -- how can the public and the private sector
16 collaborate and to build food safety, animal, and plant
17 health capacity for market access? This has been work
18 that has been ongoing in the STDF for many years now.
19 We started working on this back in 2010.

20 We issued a flagship publication with numerous
21 examples of public-private partnerships for SPS
22 coordination, for value chain development, for

1 infrastructure, for diagnostic capacity, for trade
2 facilitation, even up to the level of what we called
3 back then co-regulatory approaches and which is
4 probably more aligned with sort of the topic that will
5 be discussed on the second panel. But if you're
6 interested in this study, please go to the STDF website
7 and have a look.

8 We've also looked more critically at the
9 projects that we found in the STDF, and a briefing will
10 be issued next week officially. I put a few hard
11 copies, a few available upstairs in case you're
12 interested.

13 And we've looked in this briefing note. How
14 do we work with the private sector to -- within our
15 STDF projects? And so the private sector sometimes is
16 an implementer of capacity building projects. But more
17 often, the private sector provides financing, provides
18 expertise, provides knowledge. And the private sector
19 is also an important link and -- to some of the small
20 and medium enterprises and small-scale farmers.

21 Just a few more -- a few examples to give you
22 a flavor of what we do, there are many, many more

1 examples available on the STDF website. These are
2 projects that mobilize resources that are innovative,
3 that are catalytic, that are -- we try these projects
4 to be scalable. We've funded 76 projects up to now,
5 and over 60 percent of those projects are benefitting
6 the least developed countries, the poorest countries in
7 the world.

8 In Thailand and Vietnam, we've worked with
9 local producers, with retailers, and also with local
10 universities in a project that was implemented by
11 Michigan State University to boost the safe -- boosts
12 safe food and vegetable exports -- exports. Training
13 manuals have been developed very much based on the GFSI
14 Global Markets Program. We're currently looking into
15 developing a case story on this with GFSI.

16 In Sri Lanka, we've worked with the Spice
17 Council setting up a training academy for the exports
18 of cinnamon, a project implemented by UNIDO.

19 We're also working globally to support
20 selected countries in Africa and Latin America and
21 Southeast Asia to meet pesticide standards for exports
22 for so-called minor use crops, again, a partnership

1 approach. Especially, I would say, USDA has been very
2 instrumental in setting up this project.

3 But the FAO is involved, the Joint Meeting on
4 Pesticide Residues (sic), Rutgers University, CropLife,
5 also a number of large chemicals companies such as Dow
6 and Syngenta.

7 So some of the key lessons learned -- and I
8 still have a little bit of time left. Of course, this
9 is not all of it. It's, again, just a sample.

10 I think it's very important that we continue
11 to increase the awareness of the importance of making
12 investments in the SPS area -- as Ms. Valdez already
13 mentioned that the World Bank is doing good work in
14 that area. WHO is doing work in that area.

15 But this is very important. Why is this
16 important? For economic growth, for public health.
17 And we need to do more economic analysis also at the
18 country level.

19 SPS is often perceived, especially by the
20 higher-level decision-makers, something that is just
21 very complicated. But you know, if you give these
22 politicians, if you give them numbers, then they might

1 wake up and they might make those investments.

2 Mobilizing resources, public-private
3 collaboration, and for catalytic and scalable project
4 and consider value chain approaches where possible --
5 this is critical.

6 And we should also continue to avoid
7 fragmented and supply-driven interventions. Despite
8 all the good intentions, many of the interventions are
9 still not based on demand, are very much supply-driven.
10 So it's important to pay attention to ownership and to
11 absorb the capacity in developing countries as well.

12 Integrating SPS capacity building into other
13 areas of development cooperation is important and was
14 just mentioned also by previous speakers. Of course,
15 we have stand-alone food safety projects, animal health
16 projects, plant health projects in countries. And
17 that's good.

18 But more often, there are opportunities within
19 much broader programs on agriculture development, on
20 private sector development and, more recently, also on
21 trade facilitation to really also help to scale up food
22 safety in this case.

1 We need to work on regional SPS solutions.
2 Again, the resources are limited. And perhaps this is
3 more applicable to the animal health area and the plant
4 health area where you have pests and diseases do not
5 respect borders. So you need to work together.

6 But even in the food safety area -- for
7 instance, in the area of laboratory capacity or doing
8 joint trainings -- we can identify regional solutions
9 and develop regional projects.

10 Improve institutional management -- the SPS
11 agreement in the WTO has been in existence now for over
12 20 years. And I think that we have come a long way.
13 And if, you know, I go out to developing countries and
14 I speak to the stuff on the ground, for instance, in
15 the SPS agency, technically, this stuff is often very
16 good. There is still a lot of gaps, of course, to be
17 filled. But I think, you know, we've come a long way.

18 For the future, probably what is going to be
19 more important is to pay also attention to
20 institutional management in SPS agencies and also in
21 the private sector and also to measure for result and
22 look at budget allocations for this type of work within

1 national government budgets.

2 And finally, reducing trade costs, as I have
3 said before, is very critical in terms of, I would say,
4 increasing the competitiveness of developing countries
5 in order to being able to trade and especially to
6 enhance a regional trade agenda. But this is also very
7 important for other reasons -- for instance, to reduce
8 issues around food loss and food waste.

9 So thank you for your attention. We have a
10 website. On this website, you can find all the
11 information about the STDF, the publications, the
12 briefing notes, the result stories, the training tools.
13 All the information about the projects is there.

14 We also have a possibility to search in a
15 virtual library where you find documentation about SPS
16 capacity building.

17 So thank you for your attention.

18 (Applause.)

19 MS. BREWER: I'd like to thank all of our
20 speakers. I see the FDA questioners have been
21 listening with rapt attention. So I'll turn it right
22 over to Susan Berndt, who will lead us into the next

1 part of our program.

2 Susan?

3 MS. BERNDT: Thank you, Camille.

4 I'd like to introduce our expert panelists
5 from FDA. From your left to right is Lou Valdez,
6 Associate Commissioner for International Programs,
7 Office of International Programs; Joann Givens, Human
8 and Animal Food Program Director, Office of Regulatory
9 Affairs; Mickey Parish, Senior Science Advisor, Office
10 of the Center Director, Center for Food Safety and
11 Applied Nutrition; Julie Moss, Acting Third Party
12 Program Director, Center for Food Safety and Applied
13 Nutrition; and Bettye Walters, International Policy
14 Analyst, Office of the Center -- Director, Center for
15 Veterinary Medicine.

16 And we'll start off with Dr. Walters.

17 DR. WALTERS: And this question is going to be
18 for Dr. Bedard.

19 I think I should move this.

20 A developing economy, almost by definition,
21 means increasing supplies of good-quality foods,
22 especially proteins, as populations begin to demand

1 more animal source foods -- meat, milk, and eggs.

2 By way of example, would you please highlight
3 where animal feed safety would fit as part of GMA's
4 food safety capacity development?

5 DR. BEDARD: Thank you very much.

6 So you're asking how does the animal feed
7 safety fit into the overall food safety --

8 DR. WALTERS: Correct.

9 DR. BEDARD: -- program?

10 DR. WALTERS: Thank you.

11 DR. BEDARD: Okay. So we -- I wish my
12 colleague, Shannon Cooksey, was sitting up here because
13 she deals in that space more than I do.

14 From our programming perspective -- and
15 Shannon, it might be useful, actually, for you, if you
16 don't mind taking a microphone, you can help because
17 that would be very helpful.

18 From our perspective, we're not dealing in the
19 feed space a lot. Obviously, for animal products,
20 that's not a high priority for GMA. A lot of our
21 members -- some members do produce that. But there are
22 other associations that are more focused in that meat

1 space, per se.

2 But internationally, we're dealing,
3 particularly, in China and Indonesia as well, in the
4 dairy sector. I think that's one I can speak to where
5 we see, looking at safety in dairy products, it goes
6 right down to the farm level, obviously, whether it's
7 antibiotics or contamination of the feed and so on and
8 so forth. So where we're dealing with dairy companies,
9 that does fit into the supply chain part of compliance
10 with food safety and food safety audits.

11 Shannon, do you -- did you want to comment?

12 MS. COOKSEY: Yeah, we really don't play a lot
13 in that space. We do provide technical support to the
14 other trade associations that provide the food and feed
15 -- animal food-type training.

16 So -- oh, sorry. Is that better?

17 Okay. So we really don't do a lot of the
18 animal food training or the feed training. But we do
19 work -- it's hard because I can't stand. So we work
20 with the other trade associations, and we do provide
21 technical support to the other trade associations that
22 do deliver those training programs.

1 DR. BEDARD: I can give you a little example.
2 In China, again, we're working with -- I can't tell you
3 which company. It's one of the largest dairy producers
4 there that's very focused on infant formula. And we're
5 working with them because they want to comply with the
6 requirements for infant formula, which are very
7 specific these days, as you may be aware of.

8 So we're working with them, and we're right
9 down on the farm working with their formula around
10 diets and what they're feeding the cow, where the
11 source of food is, what they're using in the way of any
12 supplements to the feed as well. So again, that's
13 where the training fits in. But we usually farm that
14 out to partners who are really working in that space.

15 DR. WALTERS: Thank you.

16 DR. BEDARD: Okay.

17 MS. BERNDT: Okay. Our next question.

18 (Side conversation.)

19 MS. BERNDT: Dr. Moss?

20 Oh, sorry.

21 MR. SPREIJ: No, maybe just to add that, in
22 Codex, there is -- there are guidelines on feed safety.

1 And in the STDF, we work a lot with International Feed
2 Industry Federation and with IFIF, as we call them. In
3 FAO, we have developed a training manual on how to
4 implement these Codex guidelines many years ago.

5 That project has first been implemented
6 regionally in Latin America. There's now a lot of
7 interest to replicate that in Asia. And we're also
8 working with a big association of feed producers,
9 FeedLatina in Latin America, to help improve feed
10 regulations. That's another STDF project which is
11 ongoing.

12 MS. BERNDT: Thank you.

13 Dr. Moss?

14 DR. MOSS: Thank you for the wonderful
15 presentations. My question is for Kelley Cormier with
16 USAID.

17 Kelley, when we were drafting the capacity
18 building plan, USAID was one of our key new partners
19 that we wanted to develop, and we have done quite a
20 good lot of work thus far. You mentioned some work
21 that USAID is doing with the food industry. And I'm --
22 you know, what popped in my head is how could FDA be

1 part of those conversations or partner with you.

2 So my question is, from USAID's perspective,
3 what does the -- a leveraged partnership with FDA look
4 like to USAID?

5 DR. CORMIER: Thank you, Julie.

6 So I -- in my earlier remarks, I did describe
7 how we have worked together. And I think that in -- if
8 I can elaborate more, it's continuing to put best
9 practices of collaboration together to continue to
10 share information. And what I'm particularly excited
11 about is the opportunities for greater collaboration at
12 the country level.

13 Lou, you mentioned that, you know, there are
14 staff in so many places around the world. And I think
15 something that USAID hasn't taken full advantage of is
16 working together with our U.S. Government counterparts
17 in the field, as we say. So I see great opportunities
18 for that.

19 And then as the FAST program continues to
20 advance, as the Food Safety Network continues -- really
21 gets up and running and starts to meet the needs of
22 countries in other geographies, I -- we have to

1 continue to be collaborating and identifying points of
2 contact in countries in which we're working.

3 MS. BERNDT: Okay. Next question.

4 Dr. Parish?

5 DR. PARISH: So as Julie said, thank you all
6 very much for your presentations -- very educational.

7 I'll -- I'd like to start, Melvin, with you
8 with a question. On one of your slides in key lessons
9 learned, you talked about avoiding fragmented supply-
10 driven interventions. Could you provide an example of
11 what that means in terms of fragmented and what lessons
12 have you learned and how to avoid those?

13 MR. SPREIJ: Well, obviously, the answer to
14 that is that there should be better coordination and
15 there should be better coordination at different
16 levels. But eventually, the coordination, where it's
17 needed most, is, I would say, at the national level.
18 It's really the country that you set the agenda and
19 should identify its priorities.

20 And too often still, we see, you know,
21 interventions also from donors that are, you know, very
22 well intended but that are not necessarily aligned with

1 some of those country priorities.

2 MS. BERNDT: Ms. Givens?

3 MS. GIVENS: Good morning, and thank you very
4 much for the presentations -- quite insightful.

5 This question is targeted to Dr. Brackett.
6 First of all, I'd like to congratulate you on the sheer
7 numbers of starting the FSPCA courses in December 2015
8 and reaching the milestones -- I'm sure you exceeded
9 the milestones that you probably have set forth and
10 goals.

11 But the question I wanted to raise to you is
12 how engaged have the competent authorities been with
13 the -- with regard to training as lead instructors. Is
14 there a push? How many of them are part of the numbers
15 that you highlighted in terms of lead instructors?
16 Because I do believe that they have -- they certainly
17 have value and can contribute to us expanding
18 internationally with all the alliance trainings that we
19 have put forth.

20 So could you address that question?

21 DR. BRACKETT: Well, thank you, Joann. You're
22 right. In many cases, especially where we've done

1 international training, the competent authorities, or
2 members of them, have actually been part of the
3 Preventive Controls Qualified Individual cadre. And
4 then they've gone on, also, to do lead instructor
5 training.

6 In some countries -- for instance, in China --
7 the government entities are actually doing some of the
8 training for Preventive Controls Qualified Individuals
9 within their own industry as well. So I think one of
10 the benefits of that is this is also expanding to their
11 own food safety plans as well as products that are
12 going to be destined for the U.S.

13 MS. BERNDT: Ms. Valdez?

14 MS. VALDEZ: Thank you. Again, terrific
15 presentations, really -- lots of learning to be had.

16 A number of you mentioned this -- and I think
17 it's something we also struggle with -- is whether it's
18 doing a lot of training or what we would call capacity
19 building or curriculum development or the standing up
20 of better processing in schools.

21 We struggle with the actual outcome and
22 impact. It's kind of like the so-what factor. And it

1 would be really interesting to hear from, you know,
2 whomever has a great idea off the top of your head.
3 How do you really think through that measuring of
4 outcome and impact?

5 DR. BRACKETT: Well, the one thing -- and
6 we've talked a lot about that in terms of metric and
7 impact. I mean, the ultimate impact is if we would see
8 illness statistics go down. I mean, that is really the
9 goal. And that's the whole reason why you would want
10 regulatory compliance.

11 That's a very difficult thing to measure these
12 days because, as we are getting better at detecting
13 those illness cases and outbreaks, we're likewise
14 getting better at finding them. So it ends up being a
15 moving target.

16 So what you have to do is sort of a surrogate
17 metric such as, as I mentioned before, where we could
18 work closely with investigators to find out if, in
19 fact, they see improvement in the industry.

20 MS. ANTOINE: Lou, very good question. I
21 think one of the things that we try to look at as well
22 is sort of understand what is the problem that we're

1 trying to solve. I think if you're looking at what
2 impact you have, you have to be very clear on what is
3 the problem.

4 And so whether it is that in a country there
5 are not enough laboratory scientists who are capable of
6 doing tests or whether it is hard infrastructure,
7 whether there aren't enough laboratories themselves
8 available to the private sector and even to the public
9 sector or whether the problem is that there aren't
10 enough or there isn't clarity on the regulatory
11 institution that is responsible for food safety
12 capacity, as we've seen in many countries.

13 Once we determine what that problem is, then
14 how you determine whether you're able to move the
15 needle either way is to see, for example, at the
16 beginning, you know, or whatever point it is that you
17 intervene, what then two years or three years down the
18 road is a measurable difference that you can see and
19 account for.

20 Again, with that, no one institution, neither
21 one of us sitting here, can take the credit for moving
22 the needle in a country by ourselves. And that's why

1 collaboration is so critical.

2 But on our own, we can measure the impact of
3 some of the things we do. And I provided an example to
4 you that we do together with JIFSAN. When we do our
5 training for lab capacity building, we go back in one
6 year hence, to say the problem we were trying to solve
7 here is that we wanted to ensure that these scientists
8 were trained and had the ability to test accurately.

9 One year hence, what have they learned? And
10 are they truly able to do that? And if we take a
11 control group that didn't, what's the result?

12 And so I think it's really critical to
13 understand what is the problem that you're trying to
14 address, first of all. And then, subsequently, see
15 what have you done, you know, determining up front what
16 that measurable indicator is going to be and what have
17 you done and, of course, recognizing that several
18 players are involved in moving that needle.

19 DR. BEDARD: Yeah, I think you have to look at
20 these metrics in two ways, okay? So I hear Bob, and I
21 think others are talking about the public health
22 outcomes -- so foodborne illness, those kinds of

1 things. And I think you need to look at it that way,
2 and there are measurements that you can do it. There
3 are ways you can measure that if that's the outcome you
4 want to measure.

5 The other set of metrics that you want to look
6 at from the private sector, if you want the private
7 sector engaged, they're very demanding about results.
8 They're very demanding on us. If you're going to -- if
9 they're going to pay for us to do some training, what's
10 the result? What am I going to get out of this?

11 So -- and we work closely with JIFSAN.
12 Actually, Clare -- and there was a group under the GFSP
13 that looked at metrics, the Monitoring & Evaluation
14 Working Group. And there was a set of metrics that
15 were developed both from the public sector good, if I'm
16 not mistaken, and from the private sector good. So
17 those are things that you might want to look at as
18 capturing specific outcomes.

19 You know, a company looking at this, for
20 example, well, why are they going to invest in food
21 safety? Well, it's going to increase the safety of
22 their supply chains. The -- are they going to measure

1 -- how many of their suppliers pass a third party audit
2 or pass a FSMA audit?

3 Those are the kind of things that we need to
4 start to -- we're measuring them now because we have to
5 show to our investors and funders what we're
6 delivering, what's the value proposition. And I think
7 those are the kind of hard questions you have to ask.

8 MR. SPREIJ: So in the STDF, we essentially
9 approach monitoring and evaluation at different levels.
10 I mean, the first level is the STDF partnership as a
11 whole, which is evaluated every five years. The last
12 evaluation was done in 2014. The next one will start
13 in 2018 where we critically look at where does STDF,
14 you know, have an impact sort of beyond its own sort of
15 immediate activities.

16 Within the projects, we also, of course,
17 measure results, and we try to measure impact. So all
18 the projects, you know, have their log frames, as many
19 of us know them, activities leading up to (inaudible),
20 leading to sort of longer-term impacts.

21 And we try to measure that, of course, through
22 indicators and indicators of our projects. And this is

1 often in looking at indicators like rejection of
2 imports, enhanced trade, and so on.

3 There is, of course, the question, "How do
4 some of these export-oriented and food safety projects
5 have an impact on the domestic food safety situation?
6 And that's often a statement that's made in some of
7 these projects. Oh, and this project will also have a
8 spillover effect on the domestic food safety situation.
9 But that is actually something that we do not measure
10 really well.

11 So we're starting on a project very soon
12 together with Michigan State University, with FAO, the
13 World Bank, also IFPRI). And we would be very
14 interested, also, to have collaboration from FDA in
15 that project. It's to see if we can come up with some
16 evidence there and, perhaps, some indicators on how to
17 make that case for having that -- having those
18 spillover effects and how to improve in that area.

19 DR. CORMIER: If I could just add to the
20 responses, so thanks to Brian for mentioning the Global
21 Food Safety Partnership Monitoring & Evaluation Working
22 Group, which was something that Clare Narrod and I and

1 so many others spent a lot of time thinking about.

2 One of -- I just wanted to note one of the
3 conclusions that we drew from that experience is that
4 when you bring a diverse set of stakeholders into one
5 room to talk about these things, you learn quickly that
6 you're not talking with the same language. And so I --
7 just for the record, that still is a barrier that we
8 need to overcome, is making -- I mean, aligning
9 agendas, aligning resources, and aligning terminology
10 is going to be really important.

11 From the Feed the Future recent experience
12 with a global performance evaluation, we learned that
13 our very sophisticated monitoring and evaluation
14 system, it's quite a burden, and it can be really
15 expensive.

16 And so as I think with colleagues about how we
17 can do better at measuring our outcomes and impacts in
18 food safety capacity building, we also have to balance
19 that with the time/cost burden, too. So it's still a
20 dilemma, but definitely one worth pursuing.

21 MS. BERNDT: And is this on?

22 So that is all the time we have for questions

1 right now. I'd like to thank our speakers and our FDA
2 experts.

3 (Applause.)

4 MS. BERNDT: Another very important part of
5 the public hearing process is to hear from people who
6 have pre-registered to provide testimony.

7 If I can have someone advance the slide.

8 So I'll call you one by one, if you can come
9 to the microphone. And after you've provided your
10 testimony, we'll give an opportunity to the FDA
11 panelists to ask any questions they may have.

12 So Karil Kochenderfer, please, if you're here.
13 Yeah.

14 MS. KOCHENDERFER: Good morning. My name is
15 Karil Kochenderfer, and I'm the North American
16 representative of the Global Food Safety Initiative.

17 Is that better? Can you hear me now?

18 My name is Karil Kochenderfer, and I'm the
19 North American representative of the Global Food Safety
20 Initiative, most of you know of as GFSI. And I'm
21 pleased to hear this morning how much materials are
22 being used in so many of your programs at STDF, USAID,

1 Food Alliance, and GMA Foundation as well.

2 GFSI is a nonprofit organization based in
3 Paris that brings together food safety experts from
4 around the world to identify the best food safety
5 management practices across the agri-food supply chain
6 and then to encourage the auditing and certification of
7 those practices at food facilities around the world to
8 ensure safe food for consumers everywhere.

9 Like FSMA, GFSI is based on the principles of
10 transparency, science, risk management, and the
11 international food safety standards of ISO and the
12 Codex Alimentarius.

13 It is not surprising, therefore, that food
14 safety professionals familiar with GFSI who are busy
15 working to comply with the new law see similarities
16 between the two. In fact, we often say that GFSI is a
17 marketplace FSMA operating quietly between customers
18 and suppliers in the marketplace.

19 To many, GFSI is a recognized symbol of global
20 mark of distinction. And some of our most well-known
21 and widely respected companies annually certify their
22 operations to GFSI-recognized schemes or require their

1 suppliers to be certified.

2 For those of you that shop and eat locally,
3 you will recognize the names of Wal-Mart, Costco,
4 Amazon, Redmond's, Giant, McDonald's, Cheesecake
5 Factory, Domino's Pizza, Lone Star Steakhouse, Bimbo,
6 Nestle, (inaudible) and others. And for those of you
7 shopping abroad, it is Aeon in Japan, Carrefour in
8 France, Woolworths in Australia, METRO in Germany,
9 Tesco in the UK, and Loblaws in Canada.

10 And should you find yourself attending the
11 2020 Olympics, you can be assured that your food will
12 be safe, as the Tokyo Olympic Committee has required
13 food vendors to be certified under GFSI, too.

14 And yet while I've mentioned the names of
15 many, many large multinational companies, it is really
16 the small local business and producers that benefit the
17 most from GFSI, acquiring the necessary food safety
18 tools that they often lack to produce safe food that
19 meets the same high standards of GFSI through our
20 Global Markets Program.

21 It is a two-year program open to any producer,
22 any processor, simply by downloading the materials.

1 And they are often supported by their mentors and
2 suppliers and their customers.

3 For those -- for example, I know many of you
4 enjoyed your guacamole during the Super Bowl
5 festivities. I'd like to take a moment and acknowledge
6 the investment of GFSI's Global Markets Programs by
7 avocado producers in Mexico as well as Wal-Mart.
8 Together, they trained their workers to ensure Mexican
9 avocados were safely produced, picked, packaged, and
10 transported to the U.S. in time for the big game. So I
11 hope you enjoyed your guacamole.

12 And needless to say, GFSI has been closely
13 following the development of FSMA. We met most
14 recently with the folks in White Oak to assess the
15 alignment between GFSI, the PC human food rule, and
16 FSMA, and the GFSI required -- benchmarking
17 requirements.

18 The meeting was very upbeat, very productive.
19 Thank you so many of you that are in the room that
20 participated. We enjoyed the discussion.

21 We've had similar discussions with the
22 government of Canada, and we assessed the alignment

1 between the new Safe Food for Canadians Act. And we
2 were pleased by the outcome of both the meeting as well
3 as the issuance of a November 2015 policy recognizing
4 the role of private standards and helping to comply
5 with their new law.

6 With that said, we welcome the opportunity to
7 engage with other governments as well. And at the end
8 of this month, we will be sitting down with upwards of
9 30 governments, and we welcome the participation of
10 many in this room to talk about how GFSI can help
11 comply with state regulations and to improve food
12 quality and food safety.

13 Some of the countries that will be attending
14 include Canada, the Netherlands, Mexico, Australia, the
15 United Kingdom, Qatar (ph), China, and others. And we
16 look forward to anybody coming to that meeting from
17 this room here today as well as attending the larger
18 conference in Houston at the end of the month.

19 That said, I'd like to say thank you for the
20 opportunity to speak, and I look forward to seeing you
21 all in Houston.

22 Thank you.

1 (Applause.)

2 MS. BERNDT: If you could just stay there for
3 a second.

4 Do we have any questions from the FDA panel?

5 No? Okay. Thank you very much.

6 Our next testimony will be heard from Hank
7 Karayan.

8 Are you here? If you can say your name and
9 your organization. And we're trying to keep these to
10 two minutes, please.

11 MR. KARAYAN: Sure. Good morning. My name is
12 Hank Karayan, SGS. I'm the global FSMA program
13 director of SGS looking after program for -- in all
14 areas, whether it's inspections, testing,
15 certification, and audits.

16 I would like for so all to thank the FDA for
17 the opportunity to provide our comments today.

18 And as a global audit training, testing, and
19 certification body operating in over 100 countries, we
20 take upon ourselves a solemn responsibility of being at
21 the forefront of the ongoing battle, we're ensuring
22 food safety every day.

1 From the early days of FSMA's adoption, we
2 have had direct interaction with the food industry both
3 inside and outside the United States. We therefore
4 hope that our testimony will serve as an objective
5 analysis and that our recommendations will contribute
6 to the fulfillment of the FSMA program objectives.

7 In our interactions across the globe, we
8 regularly found -- find ourselves playing the role of
9 coaches when educating the industry, partners when
10 dealing with governments, and guardians of food safety
11 as an audit inspection and testing body.

12 Overall, we deal with three levels of capacity
13 building -- industry capacity, stakeholder capacity,
14 and auditor capacity. We would therefore like to make
15 recommendations regarding each.

16 First, with regards to the industry, we need
17 to build capacity to address FSMA as shaped by the
18 geography and the relevant countries' involvement in
19 the U.S. food supply chain. We will therefore suggest
20 that the FDA adopts a phased approach, first targeting
21 countries which are main U.S. trade partners by
22 propagating FDA's message actively to all players in

1 that market in both private and public sectors.

2 In our experience, once the message gets
3 across to those key countries, the adoption rate will
4 increase and then have a knock-on (ph) effect in other
5 countries as well.

6 Second, as to stakeholders, that is, including
7 government agencies, associations, and compliance
8 service providers such as ourselves, we would recommend
9 having these involved in the capacity building process
10 and making them FDA messengers, if you like, across --
11 or outside the U.S. This meeting will hopefully be the
12 trigger for an ongoing global FSMA stakeholder forum
13 that meets regularly to discuss industry topics related
14 to FSMA.

15 Third and last, I would like to touch upon
16 auditor capacity. We've taken on the challenge of
17 educating ourselves and addressing FSMA compliance from
18 day one. However, experience with other schemes has
19 shown us that audit quality depends largely on auditor
20 competency. But not only that, it also relies on the
21 thoroughness of the audit exercise itself.

22 Therefore, we consider it critical that the

1 FSMA Third-Party Accredited Certification (sic) Rule be
2 further strengthened with criteria for auditor
3 competency and guidelines for assigning audit
4 durations.

5 I would like to thank you again. Thanks.

6 MS. BERNDT: Thank you.

7 (Applause.)

8 MS. BERNDT: Do we have any questions from
9 FDA? No? Thank you very much.

10 Our next speaker, Melissa San Miguel.

11 MS. COOKSEY: Sorry. I am not Melissa San
12 Miguel, but she was unable to make it today and asked
13 me to give some brief remarks. So --

14 MS. BERNDT: Your name, please?

15 MS. COOKSEY: Shannon Cooksey with GMA. Hold
16 on one second. It was just -- okay. Sorry for the
17 delays. So GMA has submitted detailed comments to the
18 Federal Register Docket regarding our participation
19 with FDA, other governments, and other stakeholders in
20 the Asia-Pacific --

21 MS. BERNDT: Excuse me. Can you take the mic?

22 MS. COOKSEY: Okay. Let's try this again.

1 Shannon Cooksey with GMA. I'm giving these remarks on
2 behalf of my colleague, Melissa San Miguel.

3 So GMA has submitted detailed comments to the
4 Federal Register Docket regarding our participation
5 with FDA, other governments, and other stakeholders in
6 the Asia-Pacific Economic Cooperation, otherwise known
7 as APEC; Food Safety Cooperation Forum, FSCF;
8 Partnership Training Institute Network, PTIN. So put
9 that acronym soup all together, and you have a lot of
10 letters.

11 The PTIN is a public-private partnership that
12 aims to support development and implementation of
13 science-based food safety standards in APEC economies
14 and has made meaningful contributions to the policies
15 and practices of participants.

16 GMA welcomes the ongoing opportunity to work
17 with the U.S. Government, other APEC economies, and
18 other stakeholders in the PTIN and encourages the
19 United States to continue advancing the PTIN's priority
20 focus areas.

21 The PTIN's model of shared values and
22 leadership has demonstrated positive impact and will

1 continue to increase the capacity of economies
2 throughout the APEC region to produce and trade safe
3 food for consumers everywhere.

4 So again, more detailed comments were
5 submitted to the docket, and I just didn't want to read
6 the whole thing.

7 So thank you very much.

8 (Applause.)

9 MS. BERNDT: Thank you.

10 Any questions from FDA? No?

11 Our next speaker is Jason Cochran.

12 Check to be sure the mic is on.

13 MR. COCHRAN: Okay. Is this on then?

14 MS. BERNDT: Yes.

15 MR. COCHRAN: Okay. I got through green
16 light, so we're good to go.

17 Good afternoon. Is it afternoon yet? Almost.

18 My name is Jason Cochran, and I'm a branch
19 chief in Office of Capacity Building and Development of
20 the Foreign Agricultural Service within the U.S.
21 Department of Agriculture. Let me start by thanking
22 U.S. FDA for hosting us and giving me the opportunity

1 to introduce our programs.

2 The mission of our capacity building office is
3 to advance global trade, development, and food security
4 through agriculture training and technical assistance
5 to emerging economies worldwide. Ninety-five percent
6 of the world's consumers reside outside our borders.
7 Our office helps break down trade barriers to reach
8 those customers.

9 We build regulatory and institutional
10 capacity, train agriculture specialists, and ultimately
11 engage in emerging markets to become healthy trading
12 partners.

13 For example, our capacity building activities
14 in Central America cover food safety, plant health, and
15 market information systems. Under this program, USDA
16 has been providing training to growers in Guatemala and
17 Honduras since 2012 in order to reduce pesticide use
18 and cost.

19 Targeted interventions include good
20 agriculture practices training to teach farmers the
21 proper use of pesticides, enabling them to produce
22 products that are safe for domestic and international

1 consumption; increasing national pesticide residue
2 laboratories' diagnostic capabilities; introducing
3 integrated pest management to provide alternatives to
4 pesticide spraying; and technical assistance to educate
5 government officials regarding safe, low-risk
6 pesticides.

7 The program is focused heavily on U.S.-bound
8 products such as French beans and snow peas. Due in
9 large part to USDA assistance, the number of detentions
10 of Guatemalan horticulture products at U.S. ports of
11 entry due to exotic pests and excessive pesticide
12 residues dropped from 1,890 containers in 2014 to fewer
13 than 100 in 2016.

14 Also in Central America, we at USDA have
15 worked together with USAID and FDA, as mentioned before
16 by our colleagues, to help producers prepare for
17 implementation for the Food Safety Modernization Act so
18 that they can meet the new requirements and so that
19 trade can continue uninterrupted.

20 In Africa, we have three resident SPS advisors
21 who are our eyes and ears on the ground leading the
22 design and implementation of animal health, plant

1 health, and food safety activities managed by USDA
2 together with the USAID's Bureau for Food Security and
3 as well as the Africa Bureau. The SPS advisors support
4 larger-scale U.S. trade growth and food security
5 initiatives.

6 This is just a sample of the type of work we
7 do. Our success lies in our unique ability to harness
8 expertise of the entire USDA, leverage that with our
9 overseas presence in embassies across the world, and
10 our close collaboration with interagency partners such
11 as FDA, USAID, EPA, USTR, and others.

12 Thank you again for this opportunity to share
13 some of our good work.

14 MS. BERNDT: Thank you.

15 (Applause.)

16 MS. BERNDT: Questions from FDA? No?

17 Our next speaker is Weng Xinyu.

18 No, not yet. Just turn -- okay. Help is on
19 its way.

20 MR. XINYU: It's okay now. It's okay now.

21 It's okay. It's okay.

22 MS. BERNDT: Thank you.

1 MR. XINYU: Yeah. Good morning, everybody.
2 I'm Weng Xinyu, first the secretary of its embassy of
3 the People's Republic of China to the U.S. I was
4 transferred to the Chinese embassy by China Food and
5 Drug Administration in August of 2015. And I have been
6 the focal point of the CFDA in the U.S. I'm pleased to
7 be here today to discuss the importance of partnership
8 to improve food safety.

9 In light of the food safety law and its
10 provisions of the State Council of the People's
11 Republic of China, CFDA is responsible for (inaudible)
12 laws and regulations for (inaudible) or for food
13 safety, making policies, plans, and administrative
14 measures, carry out inspections on food manufacturing
15 and distribution activities.

16 CFDA is also responsible for managing the
17 routine tasks of the Food Safety Commission of the
18 State Council, coordinating food safety (inaudible)
19 among all relevant government agencies, and improving
20 the coordinating mechanism to ensure food safety.

21 CFDA attaches great importance to food safety
22 cooperation with the U.S. FDA. Based on the

1 established cooperation mechanism between our two
2 agencies, we have had a productive communication and
3 cooperation of food safety supervision.

4 CFDA hopes to further cooperation with the
5 U.S. FDA, especially against the backdrop of China's
6 (inaudible) five-year plan on food safety and its
7 implementation of FDA Food Safety Modernization Act.

8 We wish to enhance our cooperation of food
9 safety capacity building to better protect the food
10 safety and the public health of our two countries.

11 Thank you.

12 MS. BERNDT: Thank you.

13 (Applause.)

14 MS. BERNDT: Questions? No?

15 Okay. We have two more speakers.

16 Michael Hawkins or Jennifer Miner?

17 MS. MINER: Good morning.

18 MS. BERNDT: You need to push that.

19 MS. MINER: Is this working now? Okay.

20 MS. BERNDT: You're good. Good.

21 MS. MINER: Okay. Hi. My name is Jennifer

22 Miner. I work with the Canadian Food Inspection

1 Agency, and I am the technical specialist that is
2 posted here at the Embassy of Canada.

3 Just to discuss a bit about what the CFIA is
4 doing, Canadians trust the food that we -- that the
5 food we eat is safe. To maintain this trust, the food
6 safety system must keep pace with the global operating
7 environment to most effectively protect the health of
8 Canadians.

9 Today's food environment is increasingly
10 complex with rapid increases in global food trade.
11 Canadians themselves continue to seek out a greater
12 variety of foods, often from different countries. And
13 many foods in Canada are manufactured with foreign
14 ingredients.

15 Increasingly, interconnected global supply
16 chains are creating new risks for hazards to enter the
17 Canadian food supply. Canadians expect that the food
18 they buy is safe, irrespective of the country of
19 origin. The CFIA has recognized that it must continue
20 to strengthen its risk management approach to food
21 safety.

22 For food imports, we are working with partners

1 to reduce risk through preventive activities at the
2 source. Early identification of potential risks at
3 source will be effective in preventing potentially
4 unsafe food from reaching Canadians.

5 But we as regulators do not do this in a
6 vacuum. Equally important is the role of private
7 industry and how they manage their supply chain,
8 ensuring that they know where the products or
9 ingredients are sourced and that food safety practices
10 were respected.

11 To achieve this, the CFIA is looking to a
12 three-tiered offshore approach to, one, gain an
13 enhanced awareness of a foreign country's national food
14 control system, address a perceived or known food
15 safety risk to Canada's food supply through
16 verification activities in source countries, and offer
17 technical assistance to emerging economies trading with
18 Canada to build capacity and food safety oversight and
19 enhanced compliance.

20 Canada is currently undertaking targeted
21 assistance in capacity building with several trading
22 partners in order to proactively address repetitive

1 noncompliance issues in the country of origin by
2 seeking to understand and then address the issue before
3 the product enters the Canada market.

4 By engaging in collaborative information
5 workshops with these countries, Canada can learn about
6 other countries' food safety systems and help build
7 capacity in targeted areas.

8 Implementation of these offshore activities
9 will not only help manage risks prior to food reaching
10 Canada, but will also build on the CFIA's current
11 relationship with its foreign counterparts and trading
12 partners and establish new collaborative relationships
13 with foreign jurisdictions in emerging markets entering
14 the global food supply chain.

15 Building awareness through education and
16 training, enhancing knowledge and regulatory competency
17 contributes to strengthening regulatory capacity.
18 Capacity building also includes working with private
19 and public partners to collectively develop and
20 implement approaches to address food safety issues.

21 As mentioned earlier, the CFIA has been active
22 -- an active regulatory partner in the Global Food

1 Safety Partnership and its strategic direction since
2 its inception in 2012.

3 Domestically, we are also undertaking
4 modernization in capacity building in order to
5 strengthen our approach to food safety. We have
6 recently updated outdated laws, giving us the
7 opportunity for new regulatory tools for food safety as
8 well as plant and animal health. We're transforming
9 the way by which we conduct our business to ensure that
10 we remain effective, relevant, and focused on
11 delivering results for Canadians.

12 The new Safe Food Canada -- The Learning
13 Partnership, is dedicated to promoting food protection
14 excellence in Canada through learning partnerships. It
15 is modeled on the principles of the Global Food Safety
16 Partnership with broad representation from industry,
17 academia, and governments.

18 Online tools and resources are being developed
19 to highlight regulatory requirements under the proposed
20 Safe Food for Canadians Regulations. And we will be
21 providing timely, clear explanations of the regulations
22 through fact sheets, infographics, and videos in both

1 Canada and internationally to help industry better
2 understand what they need to do to comply.

3 In conclusion, in the regulatory sphere,
4 Canada continues to be innovative in how it responds to
5 the ever-changing needs of Canadians and our global
6 partners. Food safety capacity building efforts are a
7 key component in ensuring we maintain a strong and
8 effective food safety system, and we will continue our
9 efforts to strengthen global food safety through
10 continued focus on capacity building, international
11 intelligence sharing, and international standard
12 development.

13 Thank you.

14 MS. BERNDT: Thank you.

15 (Applause.)

16 MS. BERNDT: Questions? No? Okay.

17 Janie Dubois.

18 MS. DUBOIS: Okay. Hi. My name is Janie
19 Dubois, and I represent JIFSAN. And thank you for all
20 the good we've heard about our activities. JIFSAN is
21 now a 20-year-old partnership with -- between the Food
22 and Drug Administration and the University of Maryland.

1 It started quite small with a focus on risk assessment
2 and gaps and has grown since to include a lot of other
3 topics. And I'll name Good Agricultural Practices,
4 HACCP, SPS, TBT, inspector training, and laboratory
5 methods training.

6 I'd like to take this opportunity to
7 highlight, so take a very complicated and long story
8 and highlight three advantages, really, that we see in
9 this kind of partnership. This engagement over the
10 long term has the benefit of allowing us to leverage
11 and, first, to leverage the FDA expertise to develop
12 training materials in collaboration with the FDA, the
13 university, a number of other academics, but also with
14 the industry.

15 And this allows us to develop this knowledge
16 around the world. And the busy bees that go and
17 deliver all that training have a much broader pool of
18 information to work from. And the training wouldn't
19 have the same impact if it was not developed in
20 conjunction with the regulators because the messaging
21 is very important.

22 We are able to deliver this training also a

1 lot more broadly because we're able to leverage the
2 relationship and work with other organizations, as you
3 have heard -- with GMA, with the Global Food Safety
4 Partnership, with the USDA FAS. And we are able as
5 part of this program to also implement the measurement
6 and evaluation tools to be able to assess how this is
7 impacting.

8 Second advantage is really the multiplicative
9 effect. So being able to develop these train-the-
10 trainer programs, we're able to serve to ensure a
11 greater impact and improve the practices following the
12 philosophy of prevention that we use here.

13 And it's really something that we have to work
14 hard at explaining that we -- the philosophy is not
15 driven by telling people what to do, but, rather,
16 telling people what we need -- what we want to achieve
17 together. And everybody picks the part where they can
18 have an impact.

19 So the philosophy of prevention verification
20 of risk-based standards and also of economically
21 achievable controls is something that we need to have
22 regulator industry and then the academic ability to

1 teach these principles in order to get people to
2 understand them.

3 I wanted to mention the long-term impact in
4 certain regions where we have established collaborative
5 centers. We have such a center in Bangladesh on the
6 production of shrimp, aquaculture; in India for spices;
7 and we're working to have one in Mexico on produce.

8 The third advantage and final one is that such
9 a partnership enables the leveraging of the financial
10 resources not only from the FDA because we do get
11 support from the FDA, but through research, training
12 grants, industry support, and also fee-for-service
13 activities. We're able to about double the value of
14 the FDA investment. And this is all targeted towards
15 the FDA priorities established while we were developing
16 these materials.

17 So even though a country, a region, a
18 particular industry may not currently be a priority
19 that would necessarily get investment from any of the
20 groups that have capacity building monies, they are
21 able to get access to these through partnership with
22 our organization and other organizations that can

1 leverage the fact that this material exists to offer it
2 at a cost that they can afford.

3 So the synergy of these partnerships really
4 contributes to safer food in the U.S. market to, we
5 hope, reduce risk to the consumer, but also to provide
6 American businesses to -- with easier access to safe
7 goods from foreign countries.

8 Together, we build confidence in the
9 prevention system-based regulatory system, the model of
10 the FDA and the USDA, which supports the development of
11 new markets for our own agricultural commodities as
12 well.

13 Thank you.

14 MS. BERNDT: Thank you.

15 (Applause.)

16 MS. BERNDT: Questions? No?

17 If there are no questions, then that concludes
18 the testimony for this session.

19 I'll turn it over to Camille.

20 MS. BREWER: Well, thank you all.

21 It's lunchtime, but we can't go.

22 (Laughter.)

1 MS. BREWER: I'm going to exercise my
2 prerogative as presiding officer. I do have a burning
3 question, so we need to reopen with apologies.

4 So my question is for Ms. Antoine, Dr. Bedard,
5 and Mr. Spreij. Each of you mentioned food safety
6 needs assessment. Can you talk a little bit more about
7 that process -- what tools you use, are those tools
8 broadly available, who are your partners, and
9 assessment development?

10 So please, Ms. Antoine.

11 MS. ANTOINE: So thank you so much for that
12 question, Camille.

13 In terms of what we've done, in terms of the
14 food assessment tool that we've developed that we
15 worked with in China, the assessment was really done as
16 a series of questionnaires -- of questions and
17 interviews to key stakeholders in the food safety
18 sector.

19 So the assessment was done looking at trying
20 to understand what are the gaps in food safety, what
21 really accounted for the issues around food safety that
22 were experienced in China.

1 Was it that there was deliberate, you know --
2 sort of deliberate bad behavior? Or was it a question
3 of capacity? And if that capacity was met, then you
4 would have less instances of food safety and foodborne
5 illnesses and other food safety issues in China.

6 So the way this was done was largely through
7 interviews. And through those interviews, the results
8 of that food safety assessment in terms of what are the
9 issues that accounted for the issues that were
10 happening in China, what was the result?

11 The result showed that the issues that were
12 being faced was -- were not because of difficulty or
13 deliberate bad behavior. But it was really a question
14 of supplier training, other capacity that needed to be
15 built within China. And once those were built, then
16 the behaviors and the results would be very different.

17 So for that, that needs assessment that was
18 conducted was really one done on the basis of
19 interviews. And that we have replicated elsewhere, but
20 I'll let others add to that as well.

21 DR. BEDARD: Yeah, the assessment approach
22 that we use is more specific in terms of dealing with

1 companies. So most of the companies we deal with know
2 what their needs are. They either have to meet -- be
3 compliant with FSMA or be compliant with one of the
4 GFSI specifications or be compliant with some other
5 supply chain specification from their customers and
6 their buyers.

7 So our approach is very much we have systems
8 and checklists to go in that are based on either HACCP
9 or GFSI or FSMA requirements, that we go in with a
10 company, we work with them or a group of companies to
11 go through a gap analysis within that company and then
12 work out a game plan, a food safety plan, a food safety
13 development plan, to get them up to compliance. And as
14 I said earlier, it could take up to a year to 18
15 months.

16 So that's our assessment approach. We have
17 the tools to do that, and we can share them with you if
18 you'd like, depending on what their market requirements
19 are.

20 On the regulatory side, because we do
21 regulatory training as well, there we're responding to
22 needs as well. So we respond to a particular

1 government that says, well, you know, what we really
2 need is we need to scale up this particular training
3 program. And here's a gap we've identified. And we
4 respond to that on a case-by-case basis.

5 And again, in some cases, we work with the
6 World Bank and GFSP where they've identified some key
7 problems. And then we'll go in and focus on those
8 specific areas. We don't get involved in those -- the
9 national assessments that the FAO and GFSP are involved
10 in.

11 Thank you.

12 MR. SPREIJ: Thank you, Camille.

13 In the STDF, essentially, we rely on three
14 capacity evaluation tools that are the core that
15 provide the basis for intervention. So in the plant
16 health area, that's the IPPC, which has its
17 phytosanitary capacity evaluation tool. The OIE has
18 its Performance of Veterinary Services tool, the PVS.
19 And FAO and WHO are together jointly developing a new
20 food safety assessment tool.

21 Now, that is the basis, of course. But in
22 many cases in many countries, much more assessments are

1 going done. What you can observe is that if a donor
2 wants to make an investment in a country, the first
3 thing that the donor usually does is doing a needs
4 assessment.

5 So you can imagine that for developing
6 countries, there's quite a lot of needs assessments
7 that are out there and that there's also quite a lot of
8 what we observe reinventing the wheel exercises going
9 on. That's also why we established this virtual
10 library in the STDF to put all those assessments
11 together and to limit those reinventing the wheel
12 exercises.

13 Eventually, you know, donors or countries will
14 have to set their priorities. And the resources, as I
15 mentioned, are very limited in countries. But also in
16 donors, the resources are shrinking.

17 Decisions are often not very transparent.
18 Sometimes it's the person in an office that has the
19 best political connections that get his or her pet
20 project funded.

21 And there's also limited dialogue still
22 between public and private sector. That's why we

1 developed this decision-making tool in the STDF to help
2 countries to really set their priorities.

3 DR. BEDARD: Can I make an additional comment.

4 MS. BREWER: Yes, please.

5 DR. BEDARD: Yeah, I just make an additional
6 comment on a request that I heard Lou Valdez saying
7 you're looking at doing some investment analysis and
8 investment climate (ph) analysis. And I'd just like to
9 make a comment from the perspective of the private
10 sector.

11 You know, I used to work at the World Bank, by
12 the way, and we did some of this analytical work. We
13 do know that compliance with food safety requirements,
14 whether it's the EU, FSMA, and elsewhere is extremely
15 expensive for small and medium enterprises.

16 Work done in Turkey, Eastern Europe, and now
17 the Caribbean shows that basic compliance with one of
18 these food safety systems can cost a company up to
19 500,000 -- the average is around half a million to
20 \$750,000 U.S. So I would hope when you're doing that
21 kind of analytical work, you bring that to bear so you
22 appreciate that.

1 The other thing that happens in this
2 environment is attrition rate. The attrition rate we
3 know, for example, in Romania, in Bulgaria, in Poland,
4 and elsewhere and even in Ireland was between 50 and 75
5 percent of small and medium companies went out of
6 business because they just can't afford to comply with
7 food safety requirements.

8 And Italy (ph) has also done some work in this
9 space, so I would encourage you to look at that when
10 you're doing your assessments.

11 Thank you.

12 MS. BREWER: I want to thank you once again
13 and apologies for keeping you longer. But it is time
14 to eat now. We do have sandwiches available at the
15 Wiley Cafe, which is right outside the door. Make sure
16 you keep your badge on. That way you can get back into
17 the building.

18 There's an information room right outside the
19 door. I believe it's 1A002. And you can sit there and
20 enjoy the materials from our various organizations.

21 So thank you once again for your patience, for
22 your interest.

1 I want to give our speakers and our FDA
2 panelists a round of applause. Thank you all very
3 much.

4 (Applause.)

5 MS. BREWER: So let's meet back here promptly
6 at 1:15. If the panelists and speakers could stay at
7 the front of the room. And any other speakers on the
8 program today or tomorrow and any other FDA
9 questioners, whether you're on today or tomorrow, if
10 you could come to the front of the room.

11 Thank you. Enjoy your lunch.

12 (Lunch.)

13 MS. BREWER: -- like to get started. Could I
14 have the mic please? So welcome back from lunch. I
15 hope you all had a good meal.

16 We are about to begin Session 2 of our
17 hearing. And the title of Session 2 is Partnerships to
18 Incorporate Information from Competent Authorities and
19 Private Entities, Including Accredited Third Parties
20 Private Standards.

21 And the idea -- the questions we have before
22 us really have to do with how to operationalize the

1 concept of same level of public health protection
2 that's mentioned in several of the FSMA rules and what
3 types of partnerships facilitate the application of
4 this concept.

5 Another question for us is whether and how we
6 should consider private standards and risk-based
7 decision-making, including how other competent
8 authorities use such information such as information
9 from third party certifications, or other assurances
10 from private entities.

11 But first, let's turn to the FDA setting the
12 stage presentations. And I would like to introduce you
13 to Dr. Susan Mayne who is the director here at CFSAN.
14 Then we'll move immediately into two presentations --
15 one from Dr. Julie Moss, whom you know from this
16 morning, our acting third party director here at CFSAN;
17 and from Dr. Ritu Nalubola, who is a senior policy
18 advisor in our office of policy.

19 So Dr. Mayne, welcome.

20 DR. MAYNE: All right. Thank you. Good
21 afternoon. I hope you all had some good lunch
22 together.

1 It's my pleasure to welcome everyone here to
2 the Center for Food Safety and Applied Nutrition at the
3 U.S. Food and Drug Administration.

4 CFSAN here, we are composed of about 1,000
5 staff who are dedicated to executing our mission to
6 protect and promote the public's health by ensuring the
7 nation's food supply is safe, sanitary, wholesome, and
8 honestly labeled and that cosmetic products are safe
9 and properly labeled as well.

10 Partnerships are essential to effectively
11 execute our mission, and we are especially pleased to
12 be hosting this public hearing on partnerships to
13 ensure the safety of imported foods.

14 FDA is responsible for the safety of
15 approximately 80 percent of the U.S. food supply, the
16 food that's consumed in the United States. We regulate
17 the entire domestic and imported food supply with the
18 exception of meat and meat products, poultry and
19 poultry products, frozen, dried, and liquid eggs, and
20 catfish.

21 We regulate over \$417 billion in domestically
22 produced foods and \$49 billion in imported foods. This

1 involves over 225,000 food facilities of which 92,000
2 are domestic and 134,000 are foreign.

3 Most of our activities are post-market. For
4 example, foreign facilities do not need to be inspected
5 by FDA before exporting foods to the United States, nor
6 is a certificate needed for FDA-regulated foods
7 imported to the U.S.

8 Food safety is a major public health and
9 economic concern in the United States. It is estimated
10 that here in the United States we experience about
11 3,000 annual deaths, 128,000 hospitalizations, and
12 suffer 48 million illnesses due to foodborne disease.
13 This costs the U.S. tens of billions of dollars in
14 related costs.

15 FSMA provides a basis for a modernized food
16 safety system. FSMA takes a preventive approach to
17 food safety, and FDA is committed to helping industry
18 obtain compliance via providing guidance and technical
19 assistance on the new standards as well as by using a
20 variety of tools, including enhancing the safety of
21 imports.

22 Many parts of FDA have come together to

1 organize this particular hearing with the participation
2 of a broad array of stakeholders. This hearing is a
3 testimony to our commitment to partnerships for food
4 safety. This hearing is an opportunity to gather
5 information from experts and key stakeholders as we
6 refine existing partnerships and develop new
7 relationships to help ensure the safety of imported
8 foods.

9 Our next two speakers will be exploring issues
10 embedded in FSMA, particularly as they relate to
11 private entities. Key to this discussion is how we
12 assure safety while working with private entities and
13 other competent authorities and whether and how we
14 should incorporate information from private entities
15 into our risk-based activities, such as our
16 inspectional planning.

17 For those of you who are participating in
18 person, we invite you to enjoy the exhibits right
19 outside the auditorium which provide some historical
20 perspective on our history at CFSAN. There's many
21 really interesting photographs lining that hallway, and
22 I encourage you to take a few minutes to look at those.

1 But once again, on behalf of CFSAN, welcome,
2 and best wishes for a productive afternoon.

3 Thank you.

4 (Applause.)

5 DR. MAYNE: And the first speaker will be
6 Julie Moss, our acting third party director here at
7 CFSAN.

8 DR. MOSS: Great. Thank you, Dr. Mayne.

9 It's nice to see you all again. And I'm here
10 as a -- wearing a different hat for this presentation.
11 As was just mentioned, I'm in a temporary position as
12 the acting third party director here at CFSAN.

13 So what I want to share with you are the
14 places within FSMA where third party audits are
15 identified and will or may play a role for us. And I'm
16 going to talk about, very briefly, three specific
17 areas.

18 Of course, we have the FDA's accredited third
19 party program. I'm just going to touch on some
20 highlights of the program today for you.

21 Secondly, I'll talk about the supplier
22 verification activities and the foreign supplier

1 verification program and the preventative controls
2 rules.

3 And then lastly, I'll touch on the potential
4 for leveraging audits in our compliance strategies.

5 So moving on to FDA's Accredited Third Party
6 Program. The Third Party Accreditation Rule issued in
7 2015 and establishes a voluntary program for the
8 accreditation of third party auditors to, one, conduct
9 food safety audits and issue certifications of foreign
10 facilities and the foods they produce. I want to
11 emphasize again that this is a voluntary program.

12 Through this program, FDA will recognize
13 accreditation bodies who will then accredit
14 certification bodies to conduct audits. And I want to
15 highlight two recent companion documents that the
16 Agency issued in December of 2016.

17 The first one is a guidance to industry, which
18 contains FDA recommendations on third party
19 certification body qualifications or the model
20 accreditation standards guidance.

21 The second document is a final rule which
22 provides for reimbursement or user fee program to

1 assess fees and require reimbursement for the work the
2 Agency performs to establish and administer the Third
3 Party Certification Program. And you can find these on
4 our website along with a whole host of information with
5 regards to the third party program and some excellent
6 fact sheets in various languages.

7 FDA's third party program has two very limited
8 purposes under FSMA, and I want to briefly share those
9 with you today. First, importers will use facility
10 certifications from foreign suppliers in helping to
11 establish their eligibility to participate in the
12 Voluntary Qualified Importer Program, or VQIP.

13 VQIP is a voluntary program that provides for
14 the expedited entry of foods imported by participating
15 importers.

16 Second, FSMA did provide FDA with a new tool
17 that allows us to require certification as a condition
18 of entry when certain statutory criteria are met.

19 Moving on. Under the Foreign Supplier
20 Verification Program and the preventative controls
21 regulations, the importer or processor must perform
22 verification activities that demonstrate that their

1 suppliers are producing food using U.S. safety
2 standards.

3 Both of these rules include audits as one
4 option when conducting supplier verification
5 activities. Under these rules, a receiving facility
6 for preventative controls, or an importer for FSVP,
7 must verify that suppliers are appropriately
8 controlling hazards.

9 I do want to make note of one caveat here,
10 that if the hazard being controlled is a SAHCODHA
11 hazard -- and SAHCODHA stands for a serious adverse
12 health consequence or death to humans or animalsdd --
13 when a SAHCODHA hazard is present and the default
14 verification activity is an annual onset -- onsite
15 audit of the supplier, unless the receiving facility or
16 the importer determines that another activity or
17 another frequency is appropriate.

18 When an onsite audit is used as a verification
19 activity, there are two requirements. One, first, the
20 audit must be conducted by a qualified auditor. This
21 is based on the auditor having a certain amount of
22 experience, training, and education.

1 And I want to make a clarification here. That
2 -- I want to clarify that onsite audits under these
3 rules do not have to be conducted by auditors
4 accredited under FDA's Third Party Program. An
5 importer or processor may choose a certification body
6 that has been accredited under FDA's Third Party
7 Program or not.

8 The second requirement is that audits need to
9 consider FDA's food safety standards, such as the
10 Preventative Controls Rule, the Produce Safety Rule,
11 low-acid canned foods, seafood HACCP, et cetera. I do
12 want to mention that FDA is in dialogue with several
13 groups to look at alignment between their standards and
14 the relevant FSMA rules. For the preventative controls
15 in FSVP, we are currently in dialogue with GFSI. And I
16 want to highlight that this is a process for us.

17 The first step is to look at the alignment of
18 standards to determine if audits, certain schemes, can
19 serve as a verification activity under FSVP or produce.

20 The second step in this process is then to
21 understand the auditor competency requirements and the
22 oversight of the program. So I just want to highlight

1 that we're in the very initial stages of this dialogue.

2 FDA also intends to explore whether we can use
3 reliable information from third parties to inform our
4 risk-based decision-making, especially with respect to
5 inspections. While audits are not required in the
6 produce rule, FDA specifically mentioned leveraging
7 third party audits as part of its compliance strategy
8 in the rule.

9 FDA envisions a broad, collaborative effort
10 for implementing this rule. The Agency intends to do
11 this, in part, by building on current private audit
12 activity and by working with the produce industry and
13 other government and private partners to strengthen the
14 rigor and reliability of private audits.

15 And I'll reiterate again that FDA is in
16 dialogue with several groups to look at alignment
17 between their standards and the relevant FSMA rules.
18 And for produce, we're currently in discussions with
19 USDA's Agricultural Marketing Service's Harmonized Gap
20 Program and a Leafy Green Marketing Agreement Program.

21 Again, alignment is just the first step for us
22 in determining if audits to certain schemes can serve

1 as reliable information to -- for us. The second step
2 is then having an understanding of auditor competency
3 requirements and the oversight of the program.

4 We look forward to continuing these and other
5 dialogues and learning from our key partners today.

6 Thank you.

7 DR. NALUBOLA: Good afternoon, everyone. And
8 thanks, Julie.

9 So I will give you very briefly some
10 background on a very specific targeted area that we
11 asked for -- or we highlighted in the Federal Register
12 notice that announced this public meeting. We are very
13 early in our thinking on this concept of same level of
14 public health protection.

15 I'll give you a little bit of background on
16 where exactly this provision appears in our regulations
17 and then some questions and considerations that we
18 believe are relevant to actually implementing this
19 specific provision.

20 And then I should preface also that I -- as --
21 although I will pose a number of questions and
22 considerations that we are still thinking about, I

1 don't have necessarily any specific answers. And
2 really, the interest here is to highlight some of these
3 areas as items for broader public input from our
4 stakeholders.

5 So with that, same level of public health
6 protections. So where this appears in the key FSMA
7 provisions is in two specific regulations. One is the
8 foreign supply verification regulation, and I provided
9 some citations there. And essentially, what this
10 provision allows is that under this provision a -- an
11 importer is able to import foods consistent with the
12 foreign supply verification regulation even if the
13 foreign supplier uses a process or procedure that
14 varies in some way from the specific FDA requirement.

15 And the FDA requirements that this applies to
16 is the -- are the standards for produce safety that FDA
17 established in Part 112, as well as the preventive
18 controls requirements that are in the PC for human food
19 and PC for animal food regulations. I will note that
20 this does not apply to the cGMP requirements that are
21 in the PC for human food and animal food regulations.

22 And the second place where this applies --

1 where this appears in our regulations is in the produce
2 safety regulation. And here, again, we have provisions
3 under -- again, I provided the citations there -- where
4 farms are able to use measures that are different from
5 those that FDA has established as standards for produce
6 safety under various conditions, among which, that
7 measure, must provide the same level of public health
8 protection that's underlining the corresponding FDA
9 requirement.

10 So these -- this is intended to provide some
11 flexibility for farms and importers and facilities to
12 be able to use processes and procedures that are
13 different from what FDA has established. But under the
14 condition that those -- the use of those measures
15 provides the adequate level of public health protection
16 that FDA has determined is necessary by establishing
17 our requirements.

18 So we also looked at whether and where this
19 concept or similar concepts appear in other national
20 and international texts. And two here -- in the
21 national arena, we have the USDA FSIS guidelines for
22 equivalence evaluation. There, this exact same phrase

1 appears in their texts, and that's "the same level of
2 public health protection." It provides guidance for a
3 process for evaluating the equivalence of foreign meat,
4 poultry, and egg products that are covered under food
5 regulatory systems of other countries.

6 And in the EPA context in the U.S. Safe
7 Drinking Water Act, this is actually a legal provision
8 where this other phrase that is similar to same level,
9 equivalent level of public health protection is in that
10 statute. And again, there it refers to alternative
11 water that can be supplied by states or other
12 localities, provided that water provides the equivalent
13 level of public health protection compared to the
14 applicable national drinking water standards. And the
15 national drinking water regulation then specifies
16 certain contaminants and maximum levels of contaminants
17 that become relevant for making these judgments.

18 In the international context, in the SPS
19 agreement -- the WTO's agreement uses the phrase
20 "appropriate level of sanitary or phytosanitary
21 production." And under this agreement, each member
22 nation of the WTO, including the United States, is

1 obligated to accept as equivalent a food regulatory
2 system of another country if it provides the same level
3 of public health protection or health protection as is
4 provided to consumers by its own system.

5 And here the SPS agreement goes also on to
6 define that specific phrase, and it's defined as "the
7 level of protection deemed appropriate by the member
8 establishing a sanitary or phytosanitary measure to
9 protect human, animal, or plant life or health within
10 its territory."

11 And then the exact same phrase then is carried
12 on into the Codex guidelines that are established by
13 CCFICS, the Committee on Food Import/Export Inspection
14 Certification Systems (sic). And they provide some
15 guidelines on equivalence and food import/export
16 inspection and certification issues.

17 And I listed three of those Codex guidelines
18 where the specific phrase is -- appears in the
19 guidelines, and then there's some additional
20 information and details that our guidelines are
21 provided.

22 Specifically, the first one that I listed,

1 CAC/GL 53-2003, that refers to the guidelines on
2 judgment of equivalence, and it really has some
3 detailed information as to the specific process of
4 undertaking an equivalent determination, including the
5 scope of determination, what, you know, the experience,
6 knowledge, or confidence of experts conducting those
7 determinations as well as guidance on the actual
8 judgment. How do you evaluate the level of public
9 health protection, and how do you determine
10 equivalence?

11 So these documents in the
12 national/international context do provide some
13 reference for FDA as we think through how to implement
14 the same level of public health protection in our own
15 context. And so with that background, here are some
16 questions and considerations that we have been thinking
17 about in terms of how to actually operationalize this.
18 What does it look like in practice?

19 One of the first questions -- what is same
20 level of public health protection? Is it something
21 that FDA should define, or, in fact, can it be defined?
22 Because as I mentioned, it applies to a wide range of

1 FDA requirements that are established in four different
2 regulations. And is it possible to come out with a
3 meaningful definition that also is applicable across
4 the board?

5 Another question is what is -- or how is same
6 level of public health protection evaluated, and how is
7 that determination made? The actual process -- there
8 are process considerations, of course, as I mentioned.
9 In the Codex guidelines, they talk about experience,
10 confidence, and knowledge base of experts who actually
11 conduct these types of evaluations and make these
12 determinations.

13 And then there are the technical and
14 scientific considerations, right? So some of the
15 things that can be considered under that prong are what
16 type of data are sufficient to support a determination
17 of same level of public health protection.

18 What's -- what is the rigor and robustness of
19 the analysis that would be required? What types of
20 methodology or data must be obtained? And as well,
21 should there be any additional accompanying assessments
22 of risks or hazards to the extent that FDA itself has

1 conducted those types of assessments in establishing
2 our own requirements?

3 So these are all types of questions that need
4 to be considered, potentially, in how we implement this
5 concept. As well, who -- with respect to scientific
6 data and evidence, who develops the data or who gathers
7 the scientific evidence? There's some information in
8 the preamble discussion of the produce safety rule when
9 we responded to some of these comments. And so the
10 question is how do we operationalize this and take
11 lessons that -- and information that we already
12 considered with respect to specific regulations?

13 And then another question is how is same level
14 of public health protection demonstrated? Clearly,
15 there are within our regulations, the produce safety as
16 well as the preventive controls regulations, there are
17 -- and as well as the FSVP regulation -- we have
18 certain requirements for documentation and who
19 establishes those records and who maintains those?

20 So with respect to same level of public health
21 protection, what are -- what should be required or what
22 should be recommended with respect to documentation and

1 maintenance of that information?

2 And then another question that potentially we
3 could ask is, once a determination of same level of
4 public health protection is made, should that be
5 revisited? And under -- if so, under what
6 circumstances and how often?

7 For example, if there is new scientific
8 information that becomes available that suggests that
9 the use of that process or procedure perhaps doesn't
10 provide the level of controls that we initially
11 envisioned, should that in and of itself trigger the
12 need for revisiting the same level of public health
13 protection determination?

14 And then there are other questions in addition
15 to that. For example, who makes these determinations?
16 So under the various provisions that I just mentioned,
17 clearly, there are circumstances where FDA itself could
18 make this evaluation. For example, under the produce
19 safety rule, we have provisions for foreign governments
20 to be able to submit variances or requests, petitions
21 to FDA to use measures that are different from the ones
22 that FDA has established. And so there's a

1 circumstance where FDA would be making such evaluations
2 and determinations.

3 There are others for -- where -- for example,
4 a farm could make its own determination under, again,
5 other provisions in the produce safety rule. So
6 clearly, there are various entities that potentially
7 could be making these evaluations and making these
8 determinations. And so that is another consideration.

9 And then all of the questions that I just
10 listed, do those, in fact, the answers to those
11 questions depend on the type of requirement? We have,
12 as I said, across the board in the produce safety
13 regulation as well as the preventive controls
14 requirements, different types of requirements, some
15 that are quantitative, very prescriptive and specific
16 quantitative parameters -- for example, microbial die-
17 off rates or maximum time intervals for use of certain
18 types of water.

19 So -- and then we have other types of
20 requirements that are more qualitative. And so -- and
21 then we have others -- again, I listed here --
22 performance-based where a farm, for example, in the

1 produce safety rule is able to use any method provided
2 that method achieves a certain level of microbial
3 standard, except for use of soil amendment. So that's
4 a performance-based measure.

5 And so the question here is whether all of
6 these considerations for how to operationalize this
7 concept of same level, does that, in fact -- in part,
8 is that, in fact, determined by the type of
9 requirement, and what is the underlying basis for FDA's
10 requirement? So -- and then of course maybe there are
11 other considerations that we haven't really listed here
12 or mentioned here.

13 So as I mentioned, these are all questions and
14 considerations. We are still early in our thinking
15 about how to specifically implement this provision and
16 so look forward to your input on this.

17 Thank you.

18 (Applause.)

19 MS. BREWER: I would like to thank the FDA
20 presenters, and now I would like to open the floor to
21 our audience. Are there any questions for the FDA
22 panelists? If so, could you please come to one of the

1 microphones? Please identify your name and your
2 affiliation.

3 Yes. Please.

4 MS. DE KLAUMAN: Yes. My name is Anna de
5 Klauman, and I'm the agricultural counselor with the
6 Embassy of Denmark. Thank you so much for hosting this
7 great event.

8 When I work with Danish exporters, it's my
9 experience that they actually live up to FSMA, but we
10 have to help them translate into FSMA language. And I
11 think that one of the ways that we can help them
12 translate their rules and procedures into FSMA language
13 is guidelines and also what Julia Moss mentioned with
14 regard to the third party auditors.

15 So I was a little bit disappointed when you
16 said that you were in the very initial stages of your
17 dialogue with private entities because I think that a
18 way that we can really help the exporting companies is
19 by giving them the tools to enter into a dialogue with
20 importers. And one tool is those private schemes that
21 they already use. But they are a little bit uncertain
22 whether to move forward or whether to wait because they

1 don't really know how that could help them in living up
2 to the FSMA regulation.

3 And the last thing I wanted to ask -- I have
4 to ask -- I know it's annoying -- but can you give us
5 any perspectives on publication for FSVP guidelines?
6 Because it could be very useful this spring entering
7 into May 3rd -- May 1st.

8 Thank you.

9 MS. BREWER: Thank you for that, Anna. I'm
10 looking at Sharon Mayl, who looks like she wants to
11 respond.

12 MS. MAYL: No one's going to like the
13 response, but you know, we're working on the guidance.
14 As you know, there are -- we've had administration
15 change. There's a number of executive orders that have
16 come out that we have to consider when we're issuing
17 rules and guidances that we need to take into
18 consideration. So we are attempting to get it out
19 there as fast as we can within the parameters and rules
20 that we have.

21 AUDIENCE MEMBER: (inaudible - off mic).

22 MS. MAYL: There has been no announcement to

1 postpone the deadline. No.

2 MS. BREWER: Over to you, sir. Name and
3 affiliation, please.

4 MR. JORDAN: Thank you. My name is Bill
5 Jordan, and I'm here representing the Equitable Food
6 Initiative. I have a question for Dr. Nalubola and
7 also Dr. Moss.

8 I think the first one is easy, which is same
9 doesn't necessarily mean same, I assume. I think you
10 could mean more protective. Is that correct?

11 DR. MOSS: That was a trick question.

12 (Laughter.)

13 DR. NALUBOLA: I was just going to say that.
14 I mean, I agree with you on the first part. Same
15 doesn't necessarily mean the exact same. The second
16 part, I think that's actually a comment that -- or if
17 that's your perspective, that's something you should
18 add -- you could add to your -- as a comment to the
19 docket.

20 I'm not sure that FDA itself has decided that
21 same level means more protective. I think the intent
22 is that same level of public health protection, at

1 least looking at some of the international texts and
2 the underlying principles, it's more about providing an
3 adequate level of protection that we had envisioned
4 under the FDA established requirement.

5 MR. JORDAN: Okay. And for Dr. Moss, is FDA
6 preparing training for its inspectors for the produce
7 safety rule, for FSVP? Are you preparing guidance or
8 instructions, compliance manuals for your inspectors?
9 And if so, will any of that material be made public?

10 It seems to me it's useful for private bodies,
11 third party bodies, to adhere as closely as we could to
12 the same approaches that would be used by FDA
13 inspectors.

14 DR. MOSS: I'll just say one thing and then
15 I'll -- I'll say one thing, and then I'll pass to
16 Sharon. So the first part of your question had to do
17 with training. Are we training ourselves internally?
18 And I'll say absolutely.

19 Just -- it's new for us just like it is new
20 for stakeholders as well. So we're having to train
21 ourselves internally just like we're getting the
22 information out to stakeholders about the rules and how

1 industry can comply and so forth. We're doing the
2 exact same thing internally.

3 And Sharon knows some more details about how
4 that's happening.

5 MS. MAYL: Well, I'm not going to provide a
6 huge amount of more details, but I think that, you
7 know, we take that concept of training internally very
8 seriously. We have developed courses -- regulator
9 courses for all of the new rules and have put not only
10 our field staff through these courses, but also
11 supervisors and food safety staff at Headquarters all
12 rotate through these courses.

13 The idea at the end of the day is to have a
14 consistent approach to compliance with these.
15 Decisions are not going to be made in a vacuum.
16 They're going to be made in consultation and, in fact,
17 real life consultation where an inspector can pick up
18 the phone and talk to a food safety expert at
19 Headquarters and make sure that all of our inspections
20 are being done in a consistent manner with compliance
21 actions also going through a rigor to make sure they
22 are all done consistently if that is where we're going.

1 With respect to -- I will say one more thing
2 about training with industry and with our regulators is
3 that we are also sending us prerequisites to our
4 regulator courses. Many of our investigators are going
5 through the alliance courses side by side with
6 industry.

7 So -- and we decided to do it that way so that
8 we could get that interaction between our regulators
9 and industry. People could understand each other,
10 where they're coming from, and also to get a
11 consistency of approach. So we're having our
12 regulators go through the alliance courses as a
13 prerequisite -- so again, to ensure the interaction
14 between industry and regulators as well as consistency.

15 MS. BREWER: Thank you for that. I would like
16 to ask Ms. Givens. Would you like to add anything to
17 that response?

18 MS. SCOTT: Joann wanted to pass on to you
19 that the states are also being trained, too. We do use
20 states as partners in doing some of our inspections,
21 and we're making sure that they have the same training
22 and they are also calibrated the same as our

1 inspectors.

2 MS. BREWER: Welcome, sir. Name and
3 affiliation, please.

4 MR. JONKER: (inaudible - off mic).

5 We'll start over. Jamie Jonker with the
6 National Milk Producers Federation.

7 I think this is for Dr. Moss. The dairy
8 industry operates under a federal/state food safety
9 program that's overseen by CFSAN through the
10 Pasteurized Milk Ordinance. Within that program, there
11 is a third party program for foreign suppliers to meet
12 the requirements of that food safety program. And I
13 was wondering if you had any comments on how that fits
14 in or aligns with the third party requirements through
15 the FSMA process for a foreign supplier verification
16 program?

17 DR. MOSS: The short answer is, no, I don't
18 have any insights to share with you. But I can
19 certainly bring it back with the team and get you some
20 responses.

21 Just looking at Camille to see is it any part
22 of the panel sessions tomorrow?

1 MS. BREWER: No.

2 DR. MOSS: Okay.

3 MS. BREWER: I would turn to Jenny Scott. Did
4 you want to add something there?

5 (Laughter.)

6 MS. SCOTT: No. I think many people are
7 familiar with the Pasteurized Milk Ordinance and that
8 anybody that's producing Grade A dairy products must
9 operate under that, whether it is domestic milk or
10 foreign milk that is coming in to the United States.

11 Also, we know that the Pasteurized Milk
12 Ordinance is being revised to make sure that it is
13 completely consistent with our requirements in the
14 preventive controls for human foods rule. And if there
15 are adjustments needed with respect to import, we would
16 see that those are made as well.

17 MS. BREWER: Thank you. Any last questions?

18 MS. SOUTHEE: Good afternoon. My name is
19 Jacqueline Southee. I'm the U.S. liaison for FSSC
20 22000.

21 FSSC 22000 is one of the GFSI benchmarked
22 international standards. And we certify over 14,000

1 companies all over the world. And I get hundreds of
2 phone calls each week asking how are we going to
3 continue importing into the U.S.?

4 So first of all, I want to thank you for all
5 your efforts for aligning FSMA with the existing GFSI
6 standards. I hope that you know that we're also -- all
7 the standards are also working very hard to align our
8 own schemes to the standards that you have set. So I
9 think it's going to be a -- an ongoing process that
10 we're all going to sort of want to work in harmony.

11 But I have two questions. One of them is have
12 you got -- you have any efforts to align with the ISO
13 standards, the international standards which are
14 operative all over the world? And many companies sort
15 of already use it as a national standard. And that is
16 a way of sort of leveraging sort of efforts that have
17 already been started in international food safety.

18 And the other question I have -- is there any
19 provision for importers that already have a business
20 importing into the U.S. that suddenly find that they're
21 not meeting the standards of foreign supply
22 verification? And what do they do? Do they come to

1 the FDA, or will they have to go to the private sector
2 to sort of work towards those standards? Because there
3 are existing companies that aren't going to meet the
4 standards, and we'll need to do a lot of investment to
5 do that.

6 DR. MOSS: So I can address the first
7 question. I would suggest that you take a look at the
8 recent guidance that we issued in December, the model
9 accreditation standards guidance, and that's where
10 you're going to get a lot of the answers to your
11 questions with regards to the ISO standards. It
12 contains FDA's recommendations on third party
13 certification, body qualifications. And ISO is
14 mentioned in that document as well. Go ahead.

15 MS. BREWER: Sharon?

16 MS. MAYL: Yeah. Let me just also add to what
17 Julie said, which is that in meeting the qualifications
18 for -- or the criteria for the third party rule, an
19 accreditation body or a certification body can use its
20 compliance with ISO to demonstrate compliance with the
21 rule. Then they need to add some, but they don't need
22 to create new documentation.

1 So if they have documentation meeting ISO
2 standards, they can use that. And then if they need to
3 supplement them, for instance -- for perhaps with our
4 conflict of interest provisions that need additional
5 supplementation, they can add to that. So the idea is
6 to be able to allow accreditation bodies and
7 certification bodies to use existing documentation.

8 MS. SOUTHEE: I'm not talking about the ISO
9 standards for accreditation. I'm using -- I'm talking
10 about ISO standards with new safety management like ISO
11 22000.

12 MS. SCOTT: I think, similarly, to the extent
13 that they have documentation for provisions in the ISO
14 standards that meet the requirements of our
15 regulations, they can use that documentation. There's
16 no need to recreate anything.

17 We actually specify in the preventive controls
18 rule that it's acceptable to use existing records. And
19 again, as Sharon said, they may need to be supplemented
20 if they're provisions for things that we require that
21 are not covered by a specific ISO standard.

22 MS. SOUTHEE: Thank you.

1 MS. BREWER: Thank you for that. I would like
2 to turn to WebEx. Are there any questions from the web
3 audience?

4 MS. MCCORMICK: Yes. We have a question that
5 came in from Serap Ozcan. He's the director -- he or
6 she, I apologize -- is the director of quality and food
7 safety at Savencia Alouette Cheese U.S.A.

8 The question is -- starts with a scenario.
9 Let's say a foreign supplier has a third party audit
10 fulfilling the FDA requirements. Would the summary of
11 the audit report be sufficient for importer's
12 verification activities? Or does the importer need to
13 review and assess the full audit report, which would be
14 an assessment of programs, procedures, and the records?

15 MS. BREWER: Mr. Pendleton, please.

16 MR. PENDLETON: Yeah. The -- both the FSVP
17 regulation as well as the preventive controls supply
18 chain program provision don't require that the --
19 either the importer or the receiving facility under PC
20 have the entire audit report. There are specifications
21 in the regulation about what needs to be -- information
22 about the audit needs to be retained -- basically, how

1 the audit was conducted, what the audit looked at, the
2 conclusions, if there were any, corrective actions need
3 to be taken. That has to be documented.

4 But there's a -- oh, so it must -- it has to
5 be done by a qualified auditor, yes. But the bottom
6 line, though, is that the entire audit does not have to
7 be retained by the -- either the importer or the
8 receiving facility.

9 MS. BREWER: So thank you for the question and
10 for the response. And with that, I would like to thank
11 the FDA panelists. We're going to take a five-minute,
12 stay-in-place stretch break as we change panels. So
13 once again, please join me in thanking the FDA
14 presenters.

15 (Applause.)

16 (Pause.)

17 MS. BREWER: So if we could take our seats,
18 we'll get started. Can you all hear me okay? Is the
19 mic on? Okay.

20 All right. This is Session 2. And during
21 this session, we will hear from representatives from
22 food safety organizations from other nations. They'll

1 provide us with information on how they leverage
2 results from private entities and private standards for
3 regulatory purposes. Also, we'll hear perspectives
4 from the World Trade Organization on private standards.

5 I'll identify the speakers, and they will each
6 speak in turn. We have Mark Burgham, who's the senior
7 director for Program Policy Integration -- Don, that
8 title is similar to yours -- from the Canadian Food
9 Inspection Agency; Herman Diricks, CEO, the Federal
10 Agency for the Safety of the Food Chain from Belgium;
11 Steve Wearne, the director for Food Safety and Policy,
12 Food Standards Agency from the UK. And we met Melvin
13 Spreij this morning, Counselor and Secretary, Standards
14 in Trade Development Facility for the WTO.

15 So please welcome our guests.

16 Mr. Burgham, over to you.

17 MR. BURGHAM: Thank you very much and good
18 afternoon. I'm very pleased to be here and speak to
19 you about what we're doing within Canada with respect
20 to how we're leveraging private certification schemes
21 and how we are taking advantage of that.

22 A word first, I should say, about the Canadian

1 Food Inspection Agency. We are the regulatory body
2 responsible for overseeing the safety of Canada's food
3 supply and protecting both plant health -- plant
4 protection-- and animal health in Canada.

5 Within the -- specifically within the food
6 context, we develop and deliver oversight and regulatory
7 responses to prevent and manage food safety risks both
8 domestically and also for imported food products. And
9 we contribute to consumer protection and marketplace
10 fairness as well as contributing to international
11 market access for domestically prepared food products.

12 I'm going to skip over the third slide here
13 because I think the knowledge and maturity of folks in
14 this room with respect to private certification is
15 fairly well advanced and just get into a little more
16 detail about what we're doing within Canada to
17 recognize third party private certification schemes and
18 how they can play a role in helping us -- in helping --
19 or the role that they play in helping industry achieve
20 regulatory objectives.

21 For us, it's very important to ensure that
22 they are going to be effective, credible, and aligned

1 with public policy objectives. And so that's why last
2 January, a year ago, we had published our private
3 certification policy, initially for food safety. We
4 are keeping the door open that we will extend it beyond
5 the areas of food safety, but initially it is focused
6 on food safety.

7 What the policy is intended to do is to allow
8 us to take advantage, really leverage the private
9 investments that are made in food safety to achieve
10 certification status into consideration when we're
11 determining our oversight activities regardless of
12 where the scheme is developed. That -- this initiative
13 supports our transformation initiative, which is really
14 going to cross all parts of our agency. It's providing
15 an additional data input for our establishment-based
16 risk assessment model.

17 So this is something that's been developed by
18 our science branch, which, frankly, is an algorithm
19 that looks at a whole range of risk factors that go
20 into how we characterize a risk associated with a
21 particular establishment.

22 So ultimately, that will allow us to improve

1 our risk-based planning for more targeted compliance
2 verification. And that, in fact, enables us to be more
3 focused with our resources and to present those to
4 areas where the greater -- the risk is greatest.

5 So the policy itself -- in the design, we were
6 really wanting to be careful that we designed the
7 policy that it had really a light touch, that it was
8 not going to be prejudicial to any particular schemes.
9 It was a policy that was designed to influence our risk
10 prioritization and how it -- the -- both the frequency,
11 the level of the focus as well as the duration of,
12 ultimately, inspections that were undertaken at private
13 establishments. We wanted to make sure that it would
14 influence how we characterize the risks associated with
15 those establishments.

16 Key to note here is there's no regulatory
17 requirement with respect to implementing this policy.
18 There's no intent to replace our regulatory oversight,
19 so we still have as many inspectors in the field. And
20 it's really about targeting them more effectively --
21 and no intent to outsource our inspection at work -- at
22 the agency.

1 It does not obligate industry to use private
2 certification schemes. We wanted to be very light --
3 as I say, a light touch on this, but it does recognize
4 that, more and more, those business-to-business
5 relationships are using private certification to give
6 some assurance within the food supply chain.

7 So importantly, though, for us, the policy
8 does not constitute any type of approval or recognition
9 or endorsement of private certification. So again, it
10 doesn't obligate, nor, once we assess the scheme, does
11 it give any recognition to that particular scheme.

12 So the policy requirements -- we're developing
13 a systematic robust assessment process where we'll look
14 at schemes against our regulatory requirements. And
15 just recently, if any of you paid attention to the
16 Canada Gazette in Canada, on January 20th we published
17 the Safe Food for Canadians Regulations.

18 So it's -- the draft regulations are out for a
19 90-day consultation period, which do -- it's a very big
20 remake of our regulatory environment for food safety in
21 Canada. In that, we are looking at how the -- we'll
22 develop a process by which we look at doing a really

1 equivalency arrangement against the private
2 certification standards against our regulatory
3 standards under the FSCR.

4 We'll also be developing a process to assess
5 and maintain confidence in the auditor competency
6 associated with that. So it's not only about looking
7 at the scheme standards itself, but they're about the
8 whole accreditation/certification approach around the
9 scheme.

10 So three aspects, really, in terms of how
11 we're going to look at them. First, as I say, at the
12 scheme level, we assess against the standards against
13 our regulatory standards. We will select different
14 schemes to get assessed through this process.

15 And in fact, we'll have two types of scheme
16 intakes. One is a voluntary submission of schemes
17 where scheme owners can basically put up their hands to
18 say we would like you to assess us. We know from that
19 -- from some discussions there is interest definitely
20 in some scheme owners to do that. And of course, there
21 we have full cooperation in terms of having answers to
22 our questions, to having the documentation that we

1 need, and so on.

2 The other type of scheme intake is we will
3 look at the market penetration within Canada of the
4 scheme itself. And we will obviously prioritize
5 schemes that have greater market representation in
6 Canada.

7 When we do assessments at the scheme level,
8 the schemes may be deemed to be partially, fully, or,
9 in fact, exceed our regulatory standards. Or they may
10 not. In that case, we will be providing the results of
11 the assessment to the scheme owner. It allows for,
12 first of all, the due diligence to be undertaken if
13 they take exception with some of the findings. It
14 allows us to go back, look at that again. As well, it
15 allows for the scheme owner to make adjustments. If
16 they feel that in some area they did not meet the
17 regulatory standard, it allows them to make course
18 correction.

19 Second is with respect to the whole
20 accreditation system in the certifying body or bodies.
21 And there again, we're looking at the -- accredited to
22 the ISO standards with respect to accreditation. And

1 we'll be looking at that. Depending on where the
2 scheme is derived, it will depend on how quickly we can
3 proceed with the assessment of that particular aspect
4 of schemes.

5 And then lastly is, of course, at the
6 establishment level. And so once we have done the
7 scheme assessment, then it really is that we're looking
8 at what regulated parties, what establishments are
9 certified in good standing to that scheme. Obviously,
10 that's a point in time, and we need to be in regular
11 contact with the scheme owner to ensure that that
12 particular establishment maintains its certification
13 standing.

14 So with respect to the confidence in the
15 certification, just to expand a little bit, really,
16 there are three broad areas that we are undertaking
17 here. First of all, if the scheme was derived -- and
18 we have in Canada a program called The Food Safety
19 Recognition Program, where, in fact, there are -- that
20 -- where the CFIA works with various national
21 associations to develop private certification schemes.
22 In those particular cases, we have a very good

1 knowledge of not only the standards, but also the
2 accreditation system around that scheme. And so that
3 is a very quick, effective assessment.

4 Secondly are private certification schemes
5 that -- well, for example, all GFSI benchmark schemes,
6 we know based on some previous research and discussions
7 where they are with respect to the accreditation
8 system. So again, it's a fairly fast pass.

9 And then we will assess other private
10 certification schemes and look in more detail at the
11 accreditation system around those schemes.

12 So what have we learned? First of all, the
13 expansion of private certification schemes, it is a
14 reflection of businesses seeking to manage their risk
15 environment, and it really does offer regulators an
16 opportunity to leverage those private investments in
17 food safety to help meet public sector -- public policy
18 aims.

19 Secondly, we do need to have a systematic
20 robust assessment process, and that's really critical
21 to benchmark against the regulatory standards. And we
22 will be publishing our assessment process when it is

1 complete so that it is transparent.

2 With respect to the compliance history of
3 establishments, it really is in one particular area in
4 Canada, which is what we call our non-federally
5 registered sector, where we don't have a lot of history
6 of this particular sector. This is going to be an area
7 where it's going to be particularly effective for us to
8 help frame the risk characterization of those types of
9 establishments.

10 With the FSCR coming into force, we will have
11 licensing requirements for much of this previously
12 unknown sector. But again, we won't have the history
13 necessarily with them. And so here is a particular
14 area where private certification can really give us
15 additional information to help us characterize the
16 risks.

17 In terms of information needs, to date, scheme
18 owners that we have talked to are very enthusiastic to
19 have their schemes assessed. We have a need for
20 regulators to develop, first of all, as I said, a
21 transparent, credible review process. That's still
22 being completed.

1 We are needing to obtain clarification on
2 third party standards, but also with respect to
3 accreditation systems. As I said, we need to continue
4 to make sure that we are updating the certification
5 status of establishments in good standing and then
6 share the results of our assessments with scheme
7 owners.

8 In terms of ongoing data sharing with the
9 schemes, we do need to, obviously, know where there are
10 any changes made to the schemes -- to the -- for
11 example, to the private standards. Whether they -- we
12 need to update the list of certification -- of
13 certified establishments, I should say, as well as
14 certification bodies associated with the scheme. A
15 change -- any change to the accreditation status of a
16 scheme -- of a certification body is important to --
17 for us to know.

18 And then finally, where there's any non-
19 conformity associated with an audit with a private
20 certification scheme, if it represents a significant or
21 imminent risk to food safety, then we will need to know
22 about it.

1 In terms of other views, I won't go through
2 these all just with the time. But generally speaking,
3 we have had very good response to this. There were
4 some concerns around whether we were outsourcing our
5 inspection oversight, but we managed to deal with that.

6 Lastly, in terms of the considerations for --
7 to be considered as part of a National Food Control
8 System, we think that a third party standard should
9 incorporate the core mandatory requirements, obviously,
10 of the country. The competent authority should also
11 consider the auditor competencies, the approaches to
12 auditing, the audit quality and consistency, the
13 ability to share audit information with the competent
14 authority.

15 In our case, we don't have the legal
16 requirement for sharing that, but we will be in
17 discussions about what can be shared. And we also need
18 to be mindful of the trade implications. And that was
19 something, again, we took a light touch to our policy
20 development with respect to that.

21 It's also why, together with the UK, we had
22 been developing a joint paper for consideration at the

1 next CCFICS meeting in May. So this is with Codex.
2 And there is a work proposal that we're proposing for
3 Codex to actually develop some guidelines with respect
4 to how to incorporate the whole trend of private
5 certification schemes into a country's national food
6 control systems.

7 So with that, I will, close. Thank you.

8 (Applause.)

9 MR. DIRICKS: Okay. First of all, I would
10 like to thank the FDA for the opportunity to explain to
11 you the way in which we have integrated private
12 assurance schemes in the Belgium Food Safety Policy. I
13 must say that what I have heard this morning and the
14 beginning of the afternoon, does mean that you are
15 posing yourself the same questions as we do in Europe
16 and that a lot of parallels in between -- sorry -- a
17 lot of parallels between what you are doing, what you
18 are reflecting on, and what we are reflecting on.

19 Now, as you might know, Belgium is part of the
20 European Union, and I cannot explain our approach
21 without briefly explaining how the European regulatory
22 context has an influence on how Belgium and other

1 member states implement regulation.

2 So first of all, the European Regulatory
3 Context. At EFSA in Europe, we have what we call the
4 hygiene package. It's a comprehensive set of
5 legislation which is governing all of the aspects of
6 food/feed's safety. And the regulation is -- was
7 written down in 2002. And as in FSMA, it lays down
8 that the food business operator is a primer responsible
9 for the food safety.

10 European regulation can be divided into two
11 main pillars -- the first of all, the one who is
12 directed to the competent authorities and the other
13 ones who are to be implemented by the food business
14 operators.

15 Why is it important? Because we have a
16 regulation 882/2004 which lays down the principles
17 which are used by the member states to implement
18 enforcements of food safety legislation. And what does
19 that regulation say, in essence? Your inspections have
20 to be risk-based with an appropriate frequency; you
21 have to take into account past records of the food
22 business operators; and you have to take into account

1 own checks, or what we call in Belgium, self-checking.

2 As you see, the basics that are laid down in
3 2002, a number of more descriptive regulations were
4 laid down in 2004 and later on. And in Belgium, from
5 2003 on, we have put into effect legislation in which
6 assurance schemes play an important role.

7 So the responsibilities summarized here in
8 this slide, you see that at any level we have the basic
9 legislation. As a member state, we implement that
10 legislation and we enforce it. And the food business
11 operators have to implement legislation and have to
12 address self-checking, or own-checking.

13 So from the European level to the Belgium
14 level, I'm Chief Executive Officer of the Federal
15 Agency for the Safety of the Food Chain. We have
16 different responsibilities, and we are competent
17 authority for the legislation of all food business
18 operators.

19 We have the responsibility of implementing a
20 multilateral national control plan. We are inspecting
21 food business operators. We are inspecting products
22 and production processes. We are responsible for

1 export certification.

2 And as Belgium is a country which produces
3 about 150 percent, so 50 percent more than self-
4 sufficient, my consumers are not only the Belgium
5 consumers, but also the consumers of all the countries
6 to which Belgium food products are exported.

7 And as you have mentioned in your own
8 legislation, we have also a task in prevention,
9 awareness, and information. We are, like you, a
10 government agency under the authority of a minister.
11 But the management has chosen -- the management of the
12 Food Safety Agency has chosen to be ISO-certified. In
13 general, we have a certification 9001. All our
14 inspections serve as -- are accredited 17025, and --
15 17020, sorry -- and our laboratories, 17025.

16 How do we go on with the official controls in
17 the food chain? Well, we are a relatively new
18 organization. We have been founded in 2000s. We have
19 been, in effect, executing controls from 2002 on. And
20 we are controlling and inspecting the whole of the food
21 chain, which means not only the food business
22 operators, but also the feed business operators.

1 We are competent for animal health, plant
2 health, which means that all of the different
3 inspection organisms in Belgium have been fused into
4 one organization, which is doing the oversights.

5 I said our official controls are based on an
6 annual program for inspections and sampling. We are
7 determining who is inspecting which food business
8 operator when. All food business operators are
9 inspected with a pre-determined frequency, and -- and
10 here we come to the point of the assurance schemes --
11 that frequency is determined taking into account the
12 different activities of the food business operator and
13 his status. In fact, we take into account to determine
14 the frequency of our inspections if they have
15 implemented a private assurance scheme -- and I'll
16 explain to you why I have private between brackets --
17 and the results of past inspections.

18 How do we determine frequencies? First of
19 all, we are looking at the fruit of activity of the
20 food business operator. It can be a supplier to
21 agriculture. It can be in primary production for
22 produce. It can be processing foodstuffs and the

1 distribution of foodstuffs, which means that in
2 function of its activity, we have the predetermined
3 frequency.

4 Now, in our approach, we have three
5 frequencies of inspection -- the base frequency, a
6 lower frequency, and a higher frequency. And how they
7 may determine for food business operation the frequency
8 of inspection -- for example, once a year, four times a
9 year, once in three years -- what we take into account
10 is risk profile.

11 And I'm not going to go into the details, but
12 you see for yourself on the left, the first important
13 criterion is, does he have a validated self-checking
14 system? I will explain that later. And the second
15 part is the risk profile is also determined by the
16 inspection results, and one or more measures taken by
17 the competent authority.

18 While I'm speaking of validation of self-
19 checking system, you could easily say certification of
20 an assurance scheme because the self-checking system
21 are all the measures taken by the food business
22 operator to produce safe foods and feeds, including the

1 implementation of HACCP.

2 By validation, we mean the certification of
3 this self-checking system by an approved and ISO
4 accredited certification or inspection body, based on a
5 self-checking guide in an assurance scheme. And the
6 self-checking guide is a national standard developed by
7 the representative, food business organizations, and
8 approved by the Belgium food safety authority.

9 Next to HACCP, we also implement the measures
10 for traceability in the self-checking system. So if
11 you are talking about assurance scheme and
12 certification of assurance scheme, you could say that
13 we mean by that validation of self-checking systems.

14 How do we implement this? Well, in the lower
15 part here, you see our organization, yeah? And our
16 organization has a supervision of the accredited
17 certification bodies. The accredited certification
18 bodies, in their turn, do external audits. They can do
19 testing or inspection with the food business operator
20 who has an independent certified self-checking system,
21 which in our case is based on guides.

22 Accredited certification bodies are also

1 obliged to inform the Belgium Food Safety Agency if
2 they have information of a direct danger for the food
3 safety.

4 Now, what we don't do is completely delegate
5 inspections. We will inspect those food business
6 operator but with a much lesser inspection frequency
7 than the other ones.

8 In a number of cases, there was no guide, and
9 this is really an exception. And then the agency can
10 itself order the food business operator. And in the
11 end, all of the food business operators who don't
12 disclose -- who don't have a certified self-checking
13 system will have a normal inspection rate. As said, we
14 are dependent on the activities of the accredited
15 certification bodies.

16 Our supervision has three main pillars. First
17 of all, if certifications bodies are auditing, we
18 follow them in witness audits. A second aspect is that
19 we are controlling what they have audited. And
20 thirdly, we compare during our regular inspections the
21 results of our inspections with the audit results from
22 the certification body.

1 So during a number of audits, we will observe
2 the audit activities so we have a good view on the
3 capacity of the auditors. Secondly, in a small number
4 of cases, we will do an inspection shortly after an
5 audit of a controlled body to be sure that we can
6 compare the immediate results of the audits with our
7 inspections. And thirdly, in the more long term, we
8 always compare inspection results with the results of
9 the audits.

10 If I am comparing self-checking guides and
11 private assurance schemes, you will see that there are,
12 in general, a lot of similarities -- okay -- a lot of
13 similarities. On the one hand, our self-checking
14 systems are national. A lot of the assurance schemes
15 are international. We approve, as a competent
16 authority, the standards and private assurance schemes
17 it -- are the guides and other standards.

18 Our assurance schemes are managed by the food
19 business operator federations, which means that they
20 don't only write down the guides, but they also give
21 training, et cetera, to help food business operators
22 implement these guides. They are vertical in details,

1 whilst private assurance schemes are horizontal.

2 Our goal is confirmative with legislation, and
3 they get a financial bonus, important. Since we don't
4 have to do as much inspections, they pay less taxes
5 than those who don't have a certified self-checking
6 system. And for private assurance schemes, their goal
7 is a little bit different. They have market assess as
8 primary goal.

9 So the role of those private assurance schemes
10 -- first of all, private assurance schemes can be
11 declared equivalent to guides. Some of them have
12 already done it, which means that there is no
13 difference between having a self-checking system
14 audited into a private assurance scheme or a guide.

15 Secondly, if there are more than 66 percent
16 equivalence of the self -- private assurance scheme
17 with the guides -- for example, in our cases we have
18 done it for BRC and IFS -- well, those can be used to
19 cover activities which are not approved by national --
20 by the national guides. And those activities represent
21 less than 20 percent.

22 And in the last element in private assurance

1 schemes, what we have seen during the time because from
2 2003 we have about 13 years of experience, a lot of the
3 food business operators choose combined audits. The
4 auditors come once, and they do the audit for, hence
5 (ph), the private assurance scheme and guides.

6 Does this help? Yes. Here you'll see the
7 comparison between the inspection results of food
8 business operators who have and who haven't implemented
9 a validated self-checking system. In green, those are
10 the inspections without any problem. The yellow, if
11 it's quite right -- yes -- those are the warnings, and
12 the red ones are the citations.

13 As you see, there is a clear difference
14 between the two systems, but it also shows that
15 inspections can be completely put out of the way. You
16 should continue to inspect.

17 What are the lessons learned? First of all,
18 for us as a competent authority, we believe that
19 private assurance schemes have an overall added value.
20 Food safety results are better. There is less burden
21 for the companies because a lot of those companies have
22 to have already an audit in their private assurance

1 scheme. So if they can combine, they get the same
2 results.

3 We do introduce sampling plans in some of the
4 schemes. And this means that we can take into account
5 the results of those private sampling plants -- plans,
6 sorry.

7 And in exports, we use validate self-checking
8 systems in trying to integrate specific requirements
9 from third countries into the functioning of the food
10 business operator.

11 So we have a double-check before we do a
12 certification of products. We have our own
13 inspections, and we know that the requirements from
14 those third countries are integrated in the quality
15 system of the food business operator.

16 What do we have to do to improve the system?
17 First of all, we have to be careful not to be
18 prohibitive for small and medium enterprises, certainly
19 in the relation at audit and implementation costs. And
20 we have to increase complementarity between our system
21 of guides and the private assurance schemes. And we
22 are now looking how to -- we can accept the private

1 assurance schemes. I have mentioned already BRC, IFS,
2 and ISO 22000.

3 And we would, in fact, invert our reasoning.
4 We would say that what is in the private assurance
5 scheme, what is missing to be completely coherent and
6 consistent with our legislation, and we would only ask
7 for supplementary audits of only the points that are
8 not -- that are in our legislation but not in the
9 private assurance scheme.

10 And it's also interesting to know, which I
11 didn't put on the slides, that we have the same
12 reflection at the European level, and we are now with
13 the different food safety agencies of the European
14 union in a working group how to see -- how we can,
15 let's say, have a uniformed approach to private
16 assurance schemes.

17 Thank you very much.

18 (Applause.)

19 MR. SPREIJ: So hello again. I'm changing
20 hats. Apart from managing the Standards and Trade
21 Development Facility in the WTO, I'm also part of the
22 SPS unit in the agriculture division in the WTO. And

1 that's the unit that administers the SPS agreement and
2 also the SPS committee.

3 So let me thank FDA once again for allowing me
4 to share some WTO perspectives on another discussion on
5 private standards.

6 So I mean, I'll probably go through some of
7 these slides quickly because, you know, you may know
8 some of this. But just as a background, under the SPS
9 agreement, as we know, SPS-related standards are
10 developed by Codex, by IPPC, and by OIE. And these
11 standards are adopted by governments.

12 So the question is then, of course, what
13 happens when standards are developed by private sector
14 actors, so supermarkets and retail chains? First, a
15 little bit perhaps about the why and the how. And we
16 have had a lot of discussion, you know, in the SPS
17 committee about private standards.

18 Private standards are there because of food
19 safety concerns, as we know, because of private
20 companies' liability for food safety risks, there are
21 issues around corporate social responsibility and
22 reputation risks, and there are also, as we know,

1 increasing consumer expectations. Their consumers are
2 better informed nowadays, also more health conscious,
3 and also better organized. And a few years ago,
4 (inaudible) made an estimation that they are currently
5 about 400 private schemes out there.

6 So some of the examples -- and we have seen
7 already some of that passing by with the previous
8 speakers -- are individual firm schemes, so for
9 instance, Tesco or Carrefour. We have collective
10 national schemes, such as British Retail Consortium.
11 And we also have collective international schemes.
12 GlobalG.A.P. is a good example.

13 So this slide just shows you sort of very
14 quick sort of synopsis of what we have in terms of
15 private standards and the wide variety of private
16 standards that we have out there.

17 If we look at government food safety
18 requirements and we look at SPS principles as we see
19 them in the SPS agreement, then SPS measures and, in
20 this case, food safety measures, they should be based
21 on correct standards or on a risk assessment. They
22 should have a consistent level of health protection.

1 They should also be, at the least rate, restrictive
2 measure of trades. This is also very important.

3 These food safety measures should be notified
4 in advance to the WTO with a comment period allowing
5 other WTO members to comment. And eventually, these
6 food safety measures should be published with also,
7 again, a reasonable interval before they actually enter
8 into force.

9 WTO members should recognize, as was already
10 mentioned also in the introductory presentations, the
11 equivalence right, of other SPS measures. There should
12 be no unjustified costs in testing and certification
13 and approval. And food safety measures are subject to
14 WTO formal dispute settlement procedures. And it's
15 important in this discussion on food safety to separate
16 that from food quality requirements, which would be a
17 TBT issue.

18 So looking at some of the positive aspects,
19 sort of based on all the discussions that we have had
20 also about in the SPS committee, there are definitely a
21 lot of positive aspects about private standards.

22 They, you can say, facilitate compliance with

1 national/international standards. They promote best
2 practices. They can improve brand reputation. They
3 facilitate access to markets.

4 It's also possible to address merging risks
5 rapidly. And they can pave the way for the eventual
6 adoption of an international -- or even an
7 international standards.

8 That said, you know, we have also heard, at
9 least in discussions in the SPS committee, a number of
10 negative aspects about private standards. Or some
11 people prefer to not to call private standards but,
12 rather, certification schemes.

13 Negative aspects could, for instance, be that
14 the private standards are more restrictive than the
15 official regulations. There can be deviations in the
16 private standards, for instance, in the area of maximum
17 residue limits for pesticides. And as we have seen in
18 one of the previous slides, there's this multiplicity
19 of private standard schemes. I once visited a company
20 in Peru, and the company had to comply to 15 different
21 schemes in order to be able to export to different
22 parts of the world.

1 There might be issues around equivalence. Of
2 course, the private standard schemes tend to be very
3 prescriptive. There's issues around transparency,
4 perhaps.

5 Codex standards are essentially agreed among
6 leading scientists around the world. There's a long
7 and careful process. And the developing countries are
8 sometimes complaining, the developing country members
9 in the WTO, that they don't have a say in how these
10 private certification schemes are established.

11 Control inspection and approval procedures,
12 definitely, as was mentioned to us by the previous
13 speaker, the cost of certification can be prohibitive,
14 especially for small and medium enterprises. And there
15 is the outstanding question, is this subject to WTO
16 mechanisms for consultations and dispute settlements?

17 So the developing countries, in short, say
18 well, this is just for us, an additional costly market
19 access barrier, especially for our small-scale
20 producers.

21 So why is this being discussed in the WTO SPS
22 committee? Essentially, I would say three reasons.

1 One is the market access implications that private
2 standards can have, especially where the private
3 standards are going beyond the official food safety
4 requirements. And we have seen some of that in the
5 area of maximum residue levels, the MRLs.

6 There are clearly developmental implications
7 here, and those are related to the costs associated
8 with private standards. And there are also the legal
9 aspect -- in particular, the applicability of Article
10 13 of the SPS agreement.

11 So what does it -- this article say?
12 Essentially this article in the SPS agreement says that
13 members shall take such reasonable measures as may be
14 available to them to ensure that non-governmental
15 entities within their territories comply with the
16 relevant provisions of this agreement.

17 And it also says that members shall not take
18 measures which have the effect of directly or
19 indirectly requiring or encouraging such non-
20 governmental entities to act in a manner inconsistent
21 with the provisions of the SPS agreement.

22 And finally, it says that members shall ensure

1 that they rely on the services of non-governmental
2 entities for implementing SPS measures only if these
3 entities comply with the provisions of this agreement.

4 We have had discussions, as I said, in the
5 committee since a long time. The background to this
6 was that in 2005 a small island state in the Caribbean,
7 St. Vincent and the Grenadines, raised a concern in the
8 SPS committee about what was then still EurepGAP, which
9 is now GlobalG.A.P., certification for bananas.

10 We have had several subsequent discussions in
11 the committee. We have seen information sessions. The
12 STDF even organized information session back then. And
13 we have seen the creation of an ad hoc working group on
14 this topic in 2008.

15 And in March 2011, the committee adopted 5 out
16 of 12 proposed actions, and I put the document number
17 there. You can search for this document also on the
18 WTO website.

19 And the discussions are now around how to
20 implement these agreed actions. And since then,
21 unfortunately, I must say, but those discussions have
22 still centered around the very first action, and --

1 which is the SPS committee should develop a working
2 definition, yes -- so please note a working definition;
3 it's not even an official definition -- of private
4 standards. And members are essentially stuck there.

5 In the March 2015 meeting of the SPS
6 committee, a report was submitted by China and New
7 Zealand, which are the co-stewards of the private
8 standards e-working group that we now have in the WTO
9 regarding this first action.

10 The proposed definition of a private standard
11 is that an SPS-related private standard is a written
12 requirement or condition, or a set of written
13 requirements or conditions, related to food safety or
14 animal or plant life or health that may be used in
15 commercial transactions and that is applied by a non-
16 governmental entity that is not exercising governmental
17 authority. There's also a disclaimer, or footnote, in
18 that decision.

19 That's a proposed definition. The report
20 noted also that the e-working group could not reach a
21 consensus. There are especially concerns in the
22 European Union and also in the United States in

1 relation to these -- to this terminology of non-
2 governmental entity and requirement in this definition.

3 The co-stewards, China and New Zealand, then
4 suggested a cooling-off period for all e-working
5 members. And that's essentially where we still are --
6 a cooling-off period.

7 On these last slides -- and I hope that they
8 will be distributed to all of you or made available
9 somewhere. But these are the actions that have been
10 adopted by the committee. And as I said, we're stuck
11 in the committee -- members are stuck with Action 1.

12 You see some of the other actions. The SPS
13 committee should regularly inform Codex, OIE, and IPPC.
14 SPS committee invites the secretary to inform the
15 committee on developments in other WTO fora. Members
16 are encouraged to communicate with entities involved in
17 SPS-related private standards and so on. But the e-
18 working group hasn't gotten to that yet.

19 On this second slide here, you see the actions
20 where the SPS committee could not reach consensus. For
21 instance, Action 8, the SPS committee should develop
22 guidelines on the implementation of this Article 13 of

1 the SPS agreement, which I just mentioned.

2 So this is sort of where we currently stand in
3 the WTO. I hope this information was useful, and I
4 look forward to the discussion.

5 Thank you.

6 (Applause.)

7 MR. WEARNE: Thanks everyone. And as Herman
8 said, I'm very struck by the similarity that there is
9 and that you will see in the presentations from the
10 three national agencies that you're hearing from today.
11 And maybe you can yourselves pick out the things that
12 are common and the things that might be subtly
13 different between the three approaches that we have
14 developed in the three countries.

15 As Herman outlined, it's a fundamental
16 principle of food in the UK and across the European
17 Union that food business operators themselves are
18 responsible for the production of safe food and animal
19 feed. But the way in which the EU member states then
20 structure themselves to deliver those official
21 controls, the things that regulation 882 of 2004
22 requires is a matter for member states' national

1 competence.

2 So in the UK, the Food Standards Agency, as
3 the central competent authority and local authorities,
4 municipalities, as the competent authorities, are each
5 then responsible for different aspects, defined
6 aspects, of the oversight and verification of official
7 controls and for enforcing them in 600,000 food and
8 feed businesses in the UK from farming production to
9 manufacturing to retail and food service.

10 In the UK, the use of private entities to
11 inform our regulatory approach has been introduced
12 using the concept of earned recognition -- two words,
13 each of them important. And under this approach,
14 business operators who demonstrably maintain high
15 standards of compliance with food or animal feed law
16 benefit from reduced official controls, due in large
17 part to the increased competency it gives us in our
18 ability to risk-profile them.

19 Our objective in applying earned recognition
20 is to reduce the burden on compliant business whilst
21 concentrating our oversight and enforcement activity on
22 those businesses that are less compliant and/or higher

1 risk, a similar rationale as you have heard from both
2 Canada and Belgium.

3 And this approach is targeted at domestic UK
4 producers, often importers, but we believe the
5 principles that we apply are transferrable between
6 those two different sectors. And underpinning this
7 approach is the understanding that a range of different
8 forms of assurance can have value in building an
9 intelligence-led approach to delivering official
10 controls.

11 So there were three common approaches to
12 earned recognition in the UK. First, a business can be
13 a member of an assurance scheme, the operation of which
14 has gained primary recognition from us for delivering
15 regulatory compliance through its member businesses.
16 And that's what I'll spend the majority of the
17 remainder for my presentation on.

18 But two other means -- second, a business on
19 its own can demonstrate good levels of label compliance
20 prior to their previous inspection history, which may
21 itself include and take into account any checks
22 undertaken by third parties on its own behalf, what

1 Herman is describing as self-checks.

2 And thirdly, a business can be part of the
3 statutory Primary Authority Scheme, which is a
4 particular national scheme that I can describe later in
5 answer to questions if appropriate.

6 So talking about our use of recognized
7 assurance schemes, I think it's important to stress,
8 particularly given what Melvin was saying, that what we
9 are doing in recognizing schemes is delivering
10 regulatory compliance to its member businesses, which
11 are referred to -- and you'll see referred to in its
12 slides is FSA approved assurance schemes, that we're
13 using the information to inform rather than replace
14 official controls.

15 And the most significant examples of this
16 approach in the UK are in dairy and animal feed sectors
17 where we recognized sector-wide assurance schemes in
18 2011 and 2014, respectively. And the application of
19 earned recognition to the animal feed sector has been
20 by far the most significant for us with all stages in
21 the production and use of feed along the feed chain
22 being covered.

1 So private organizations wishing to seek FSA
2 approval for their assurance schemes must meet an
3 established and published set of criteria -- you can
4 find them on our website, food.gov.uk -- to demonstrate
5 the robustness and independence of their scheme.

6 And there were these six criteria -- standard
7 setting, so how the scheme standards are developed and
8 reviewed; compliance and certification, including
9 required accreditation by UKAS, a national
10 accreditation body, or its equivalent; thirdly, an
11 assessment process, so the effectiveness and frequency
12 of assessments of scheme-member businesses; fourthly,
13 assessor authorization and competence, so the induction
14 and continuous learning of auditors and assessors;
15 fifthly, data sharing and communication on membership
16 status and on the details of non-compliance with us as
17 the central competent authority; and finally, standards
18 mapping, so mapping the standards against all relevant
19 aspects of legislation, remembering that what we are
20 recognizing is that the membership of the scheme will
21 deliver regulatory compliance for member businesses.

22 Some private assurance schemes do go further.

1 We're not interested in that part. All we're
2 interested in is the extent to which those schemes
3 deliver regulatory compliance.

4 So to date, we have approved the Red Tractor
5 Assurance Scheme for dairy and a number of schemes for
6 the various stages of animal feed production and use.
7 But all of these schemes operate under the (inaudible)
8 of one of these two umbrella organizations -- Red
9 Tractor Assurance in terms of farm activities or the
10 Agricultural Industries Confederation in respect of all
11 other aspects of animal feed production.

12 And approval by the FSA is formalized from a
13 memorandum of understanding that we sign with the
14 scheme owner. And those memoranda are published on our
15 website so anyone can see the basis on which we have
16 recognized those schemes as delivering regulatory
17 compliance.

18 So if we look at the practical operation of
19 approved assurance schemes -- and it's important to say
20 that each of these schemes was already well established
21 in the UK in food or animal feed sectors for many years
22 before we came along and applied the end recognition

1 principles.

2 They're mature schemes. And for each of those
3 that we have recognized, membership typically
4 represents a very significant proportion of our
5 industry between 65 and 95 percent of domestic
6 production. And that's particularly the case in dairy
7 and animal feed sectors where we have applied earned
8 recognition where membership is part of the private
9 standard required by each of the main UK food
10 retailers.

11 So what we believe is that, as a result of
12 that compliance with the scheme standard, it's a
13 significant driver for business in any case. And it
14 means that our approval of those schemes doesn't, of
15 itself, introduce any significant commercial advantage
16 for any particular scheme or disrupt the operation of
17 the market. The market's already mature. Instead, we
18 believe that what we're doing is using the market to
19 gain new streams of assurance we can use in our
20 regulatory decision-making.

21 So under each of those schemes, businesses
22 receive an assessment from their certification body at

1 least every 18 months, depending on the type of
2 operation. The degree to which the frequency of
3 official controls is reduced by us is dependent on the
4 inherent risk of the operation -- so higher risk
5 businesses, such as some manufacturers, attracting less
6 of a reduction from those considered to be lower risk.

7 But importantly, businesses who are members of
8 an FSA-approved assurance scheme must also be assessed
9 by their enforceable authority, the local authority,
10 achieving a satisfactory level of compliance in order
11 to receive earned recognition, the type of double rock
12 mechanism that Herman was describing. If not, the
13 frequency of controls -- official controls won't be
14 reduced.

15 In deciding to implement earned recognition in
16 the way we have, we have recognized that the process
17 needs, above all, good management and governance. So
18 it includes, for example, quarterly meetings between us
19 and the assurance scheme owners. Linked to these, we
20 have received data on a quarterly basis from the scheme
21 owners, highlighting the type and frequency of any
22 known compliances that they have identified.

1 We also receive management information on the
2 supervisory audits carried out to ensure the
3 effectiveness and consistency of the assurance scheme
4 assessments themselves. Data on non-conformance --
5 non-compliance is shared with local authorities to
6 inform their focused intervention.

7 And the memorandum of understanding we have
8 with each of the scheme owners make it clear -- a clear
9 requirement. In each case, we should be informed
10 immediately should anything be identified through with
11 their assessment that represents a serious risk to
12 public or animal health.

13 We keep the schemes under review. There's a
14 formal annual review process to ensure fitness for
15 purpose. We also actively consider further
16 opportunities to extend the approached assurance
17 schemes, and/or industry sectors. And we are currently
18 involved in pilots with British Retail Consortium
19 standard and GlobalG.A.P.

20 I mentioned at the outset that these are our
21 common approaches to earn recognition. We're also one
22 year into a major transformation program to modernize

1 and reshape the regulation regime for food in the UK.

2 It's important to stress that the legislative
3 framework isn't changing. We still apply, because we
4 are members of the European Union, precisely the same
5 legislative framework as Herman described -- the
6 pillars of General Food Law, the Hygiene Package,
7 Official Controls.

8 But the way in which we're applying the
9 delivery of official controls will change. And that
10 program, which we have called Regulating our Future,
11 will change the way in which food businesses are
12 regulated and inspected across the UK.

13 We're trying to take a whole system approach,
14 seeking to understand what information is available
15 from as wide a range of sources as possible and how
16 that can be used in the future to gain assurance that
17 food is safe in what it says it is and that public
18 health is being protected.

19 So one assurance, our current thinking is that
20 there should not be a one-size-fits-all approach.
21 Herman talked about the possible disincentives there
22 are for engaging with small and medium-sized

1 enterprises and some of the classic approaches to the
2 use of assurance schemes.

3 What we will instead do is set an assurance
4 standard. So the -- what -- the thing that businesses
5 need to be able to demonstrate based on what regulatory
6 compliance looks like, that's what will set the
7 assurance standard.

8 A cornerstone of that standard will be the
9 competence of the persons providing assurance data in
10 terms of their training, skills, and qualifications.
11 So we will set the assurance standard. We will look to
12 businesses to provide that assurance using the whole
13 range of data streams available to them.

14 So what we anticipate is that that new model,
15 when we finalize it and apply it, will allow data from
16 multiple assurance providers, including official
17 control delivery bodies and voluntary private assurance
18 schemes, to be taken into account to be brought
19 together by that business to demonstrate to us, the
20 central competent authority, the business' compliance.

21 Critically, I think in all of this the FSA
22 will remain the overarching competent authority with

1 oversight of the system.

2 I see the time is more or less up. So thank
3 you. I'll conclude my presentation there.

4 (Applause.)

5 MS. BREWER: Well, thank you all for those
6 excellent presentations.

7 I would like to take a 15-minute break. And
8 when we come back, I'll turn it over immediately to
9 Sharon Mayl, who is the session chair for Session 2,
10 and we'll start with the FDA inquisitors. So see you
11 back here at -- inquisitors, was that a bad word --
12 questioners. See you at 3:20. Thank you.

13 (Break.)

14 MS. MAYL: Okay. I think we are going to get
15 started here. Thanks for getting back on time.

16 My name is Sharon Mayl, and I work in the
17 Office of Foods and Veterinarian Medicine as the senior
18 advisor for policy.

19 I would like to start by introducing our FDA
20 panel of experts for -- or inquisitors for this
21 section. So I'm going to start on the right. I think
22 you have already met Dr. Julie Moss, who's the acting

1 third party program director. Next -- I have to change
2 my order here -- I -- the next is Mark Abdo, who is
3 our assistant commissioner for Global Regulatory Policy
4 in the Office of Global Regulatory Operations and
5 Policy; Brian Pendleton, who is a senior policy advisor
6 in the Office of the Commissioner; Jenny Scott, Senior
7 Advisor in the Office of Food Safety at CFSAN; Steve
8 Solomon, who is the director of our Center for
9 Veterinarian Medicine; and lastly, Ritu Nalubola, who
10 is a senior policy advisor in the Office of Policy in
11 the Office of Commissioner.

12 So I want to start really by thanking our
13 panelists for giving very informative and provocative
14 presentations. I'm sure we are full of questions there
15 at the other table for FDA experts, so I'm going to
16 start with Dr. Nalubola, and she can start with a
17 question.

18 DR. NALUBOLA: Sure. So I have, I think --
19 you know, thank you again. As Sharon mentioned, it was
20 very informative.

21 So I have a couple questions, I think, in
22 relation to what I had talked about earlier this

1 afternoon about, you know, the same level of public
2 health protection and some of the things that we are
3 thinking about as we implement those provisions.

4 And so particularly, my question is for Melvin
5 on your SPS discussions. In one of the slides, you
6 talked about the principles for governments for food
7 safety requirements and the SPS principles. Clearly,
8 there's some language there about consistent level of
9 health protection. And then in the SPS agreement,
10 members refer to that phrase generally as acceptable
11 level of risk.

12 I'm wondering if you have any insights for us,
13 you know, based on how you have seen that -- those
14 specific provisions implemented in different countries?

15 And then I guess related to that, you also
16 talked about some of the potential negative influences
17 about private standards and especially concerns from
18 developing countries. I'm just wondering if you have
19 some thoughts on, you know, what is acceptable across
20 different member nations?

21 Thanks.

22 MR. SPREIJ: That's a lot. I guess the

1 observations that we have, of course, is that there are
2 still, you know, quite a number of developing countries
3 out there that still need support in sort of
4 implementing the SPS agreement and to do that properly.

5 As I said, SPS measures should be based on
6 risk. Codex or risk assessment should be, at the least
7 rate, restrictive ones. And there's still quite a work
8 that needs to be done. That's also one reason why in
9 the STDF we would like to start that work on good
10 regulatory practice in the SPS area. How do you
11 actually develop good SPS measures?

12 I guess in terms of the whole discussion about
13 private standards. I mean, of course this is a very
14 sensitive issue, so I have to be a bit careful here as
15 well. But what I would say is that I usually try to
16 make a distinction between sort of the legal
17 implications of this and sort of the more practical
18 implications.

19 So from a legal perspective, there is this
20 question around Article 13 on which we don't have
21 clarity. One could perhaps also argue that the mere
22 decision of the government to base its inspection

1 levels on whether imported goods are certified against
2 a certification scheme. That mere decision, is that an
3 SPS measure in itself? I mean, that is also, I guess,
4 an open question.

5 But we don't have any agreement on that in the
6 WTO SPS committee among members. Now, never say never,
7 but I don't think we'll get any agreement, you know,
8 soon on that. Maybe the best that we will get is that
9 we all agree to disagree, kind of moving in that
10 direction. Maybe you get more clarity when, too, WTO
11 members start a dispute around some of these issues in
12 the WTO, but we haven't seen a dispute on this either.

13 So practically, I mean, essentially, what
14 we're talking about here is public regulators
15 acknowledging, you know, private sector regulatory
16 activities as part of their risk-based frameworks for
17 food safety regulation. And I mean, there are
18 definitely, in my view, advantages to debt in terms of
19 I guess compliance performance or businesses maybe more
20 committed to those rules that they own.

21 There could also be opportunities in terms of
22 flexibility, responsiveness, changing technologies.

1 And there's definitely an efficiency argument that
2 enables inspectors, essentially, to distinguish between
3 high- and low-risk establishment, and it reduces costs.

4 But I would say there are also perhaps some
5 risks to be acknowledged, and that is perhaps the
6 potential for capture of the regulatory process by
7 dominant economic interests.

8 And also, let's not forget that participation
9 in these schemes, in the end, is voluntary. And the
10 decision not to implement the scheme, one could argue,
11 it could not be an argument sort of to punish a food
12 business operator. So there also may be some concerns
13 about legal certainty, proportionality, and equal
14 treatment.

15 Maybe in the end sort of the test will be sort
16 of when, you know, there is a major food safety
17 incident or measure, food safety failure that occurs.
18 And then we need to see sort of what is the economic
19 and also the political sort of fallout of that.

20 Thank you.

21 MS. MAYL: Dr. Solomon?

22 DR. SOLOMON: So thank you for your

1 presentations, and thank you for traveling all this
2 way. Let me assure you it's not an inquisition. It's
3 an engagement in the discussion here so we can learn
4 from you.

5 So there was a lot of similarities as you went
6 through -- and this is directed to the countries for
7 your thoughts. And we heard that there's 400 different
8 schemes, which was an impressive number out there.

9 And I heard each of you describe that you had
10 multiple mechanisms for how to accept a private scheme.
11 And I got the impression that there was one that was
12 kind of at the top of the list that had the most
13 recognition. And we didn't get into all the other
14 schemes. But it suggested to me -- are there different
15 levels of confidence associated with the multiple ways
16 that a private entity could get into the scheme? And
17 if so, would you think about using the data differently
18 depending on your level of confidence?

19 And then the second part of the question is
20 there was a mechanism described to how to get into,
21 accept, recognize the third party, but I didn't hear a
22 discussion as what happens if a problem was found with

1 a third party. Is there a means of no longer accepting
2 them? And what are the challenges associated with no
3 longer accepting them?

4 MS. MAYL: I think that was directed -- I
5 don't know who -- which -- Steve, do you want to go
6 first? You look raring to go.

7 MR. WEARNE: Yes, there are. In the system we
8 operate, there are quarterly meetings, annual review.
9 That's a memorandum of understanding, which is a -- not
10 a contract, but a formal agreement. So if the
11 assurance scheme is in breach, effectively, then the
12 memorandum no longer holds, and it has to suffer the
13 consequences for its members.

14 I think for us, some of the questions that you
15 have posed have led us to the thinking about how in the
16 future we might deal with assurance, which is, for us,
17 less about valuing assurance and more about valuing the
18 data that underpin assurance, so becoming less a body
19 that recognizes or approves assurance scheme and more,
20 I think, in the pure spirit of EU official controls
21 becoming a verification body -- us saying to each and
22 every food business: this is what you need to

1 demonstrate; we will verify it; you can use whatever
2 data streams, whether they are your own data, private
3 entities, or third parties data, whatever you use. But
4 put it together in such a way as it assures your
5 regulatory compliance, and we will verify it.

6 I suppose that's what I was getting at when I
7 was saying we are thinking about how we might have an
8 approach to assurance that isn't one-size-fits-all and
9 allows each of the 600,000 food businesses that,
10 together with municipalities we regulate, to decide for
11 itself what the package of assurance is it needs and
12 how it's going to present it to us.

13 And you then need some underpinning
14 mechanisms. You need a license to trade or some prior
15 licensing probably of businesses before they are
16 allowed to start trading. And then you need to think
17 about how that -- how those requirements for domestic
18 producers are replicated in terms of your import
19 controls. But at least the starting point is turning
20 away from assurance and towards data and seeing
21 ourselves as primarily a verification body rather than
22 anything else.

1 MS. MAYL: Any other countries want to take a
2 crack at that?

3 MR. DIRICKS: If I may?

4 MS. MAYL: Yes, Herman, please.

5 MR. DIRICKS: Okay. I heard, in fact, two
6 questions. The first one was what do we do with
7 foreign (inaudible).

8 First of all, I don't think that it should be
9 our ambition to accept them all. First of all, as
10 Steve has said, they and we do have a set of criteria
11 to which those schemes have to respond. Secondly, I do
12 believe that we are going to see how it is with
13 international recognized standards because we are
14 living in a global world trying to do something on a
15 national level. And certainly as a small country as
16 Belgium, it doesn't have any added value.

17 And so I believe that's -- sorry -- so I
18 believe that we -- I'm not sure that we should leave
19 the assurance schemes and go to simply data collecting.
20 I think perhaps the best thing is to combine the two.

21 And as for your question about what do you do
22 if something doesn't work out, first of all, we work on

1 three levels. As a competent authority as civil
2 servants, we can revoke the validation of a self-
3 checking system. Without going through a lengthy
4 process, if we see that it isn't correctly implemented
5 after a certain time, we can revoke it. That's on
6 individual level.

7 Secondly, as I have shown, we have an
8 oversight on the different control bodies. We
9 authorize them. If necessary, we can revoke the
10 authorization. And thirdly, we can also revoke the
11 recognition of the standards. But I don't think that's
12 the good way. I do believe that, as you have said in
13 your FSMA, you have to work preventive -- first of all,
14 being closely to the certifying bodies in their daily
15 work, being aware what their quality is, et cetera, so
16 that you avoid coming into a situation. I'm not
17 speaking about private companies, but control bodies
18 and the standards. I do believe that, as a competent
19 authority, you should foresee problems and try to
20 intervene before they become real problems.

21 And I think it's possible. We have in certain
22 cases sent letters to certifying (inaudible) you're

1 slightly deviating from the standards, so make sure
2 that you get back into the row, or otherwise we will
3 retract your authorization. So it's possible.

4 And if I may, I would add something. We have
5 talked, or there has been a talk, about the negative
6 aspects. What I have seen are also positive aspects.
7 Let's be clear, I'm a civil servant, and I look at it
8 from that perspective, and we will always have the last
9 words.

10 But if I have seen what has happened with, for
11 example, the food fraud, yes? What we have seen is
12 that, first of all, when we had the problem with the
13 horse meat, all of the capacity -- analytical capacity
14 was taken by the private sector. So we were sometime
15 in a little bit of trouble.

16 But secondly, we saw that the assurance
17 schemes quickly evolved and saw to it that there were
18 new requirements integrated in the -- in their
19 standards even before the authority was able to adapt
20 its legislation. And I think -- and I'm looking always
21 at it from a food safety or fighting against food fraud
22 perspective. If it helps, we have to be very careful

1 that we don't distort trades, but there are a number of
2 (inaudible) that we cannot ignore.

3 MS. MAYL: Mark.

4 MR. BURGHAM: Thank you. First of all, I just
5 I guess I -- I mean, I have heard the number of 400
6 schemes. And I want to, I guess, provide a bit of
7 clarification, at least from our perspective.

8 Based on the research that we have done, in
9 terms of sort of generally applied schemes in the area
10 of food safety, we're probably looking at more like
11 around 14 that would cover probably 98 percent of the
12 businesses, not 400. So we think that's a manageable
13 number in terms of undertaking assessments.

14 The assessments that we undertake at the
15 scheme level will be done in a manner that gives us a
16 level of confidence. However, over time -- and because
17 I think your point is a good one in terms of if, in
18 fact, a scheme shows a weakness and how do we -- how we
19 -- how do we discover that.

20 We will be undertaking over time a data
21 analysis for looking at compliance levels within Canada
22 against the certification status of different regulated

1 parties. And over time, if that demonstrates a
2 weakness, we can certainly go back to reassess the
3 scheme, as we will be doing on an ongoing basis anyway.
4 But certainly, that would cause a much closer look in
5 areas that we have identified as weaknesses.

6 MS. MAYL: Jenny, do you have a question?

7 MS. SCOTT: I have many questions, but let's
8 start with one. And this is going to go for Steve,
9 Mark, and Herman, all of you, because each of you
10 described some assessment of private schemes.

11 And I'm curious about the transparency of the
12 process and how much of that information gets made
13 public. So I would like each of you to discuss that so
14 we have the comparison from -- for each of you.

15 Thank you.

16 MS. MAYL: Mark, why don't we start on that
17 end this time?

18 MR. BURGAM: Thank you. So this is one that
19 we have been looking at carefully. Certainly from a
20 transparency perspective, which is getting more
21 attention certainly in the government of Canada, we are
22 -- we will publish our assessment process. So once

1 it's completed in terms of the design, it will be
2 published, and it will go out for some comment. And we
3 expect to hear some comment from scheme owners and
4 probably the Global Food Safety Initiative as well.

5 But once we have landed on that process, we
6 feel it will be robust. It will be transparent. It
7 will be available for all.

8 The actual assessments themselves of the
9 schemes will only be shared with the scheme owners.
10 The idea behind this is because this is not -- for us,
11 it's not an official recognition. It is simply a -- an
12 assessment that we're doing that will influence the
13 risk characterization of any subsequent establishments
14 that are certified. So we will share the results with
15 the scheme owner. And part of that reason, as I said
16 in my presentation, was to allow for a conversation and
17 make sure that we get it right in terms of how we
18 assess that.

19 But just to add that we will have a variable -
20 - in a sense, a variable ranking in terms of the result
21 of that assessment so that it will weigh the risk
22 characterization, along with those other things such as

1 inherent product process risks, compliance history,
2 international intelligence, et cetera.

3 MR. DIRICKS: Thank you. I think there are
4 two parts to the answer. First of all, what we use as
5 assurance schemes guides are developed openly by the
6 food business industry. One of the requirements is
7 that they have an exchange of views with all of the
8 stakeholders involved. So even at the time of the
9 writing of the assurance schemes, there are -- there is
10 given feedback.

11 Assurance schemes are subjected to our
12 scientific community, which is giving an advice which
13 is publicly available. And I think from that
14 perspective -- in fact, we explain everything to our
15 stakeholders. They have access to the data we use to
16 approve the guides, the assurance schemes, the data we
17 use to see how they are working.

18 And secondly, when I -- and the second part
19 was when I -- when we discussed about what is the
20 relationship between our assurance schemes as guides
21 and other standards -- for example, ISO 22000 -- we
22 asked university departments to do an independent

1 assessments of the schemes explaining to us where were
2 the differences, where were the deficiencies compared
3 with what our legislation said. And we published that
4 -- or we explained that to our stakeholders meeting.

5 MR. WEARNE: I think the transparency of the
6 operation of schemes and of their recognition in the
7 first place is critical. What we have published -- we
8 have published the criteria for the approval of
9 individual schemes. What is published on our website
10 is the memorandum of understanding with each of the two
11 scheme owners we have recognized.

12 So this is the one, actually, before Assured
13 Food Standards, otherwise known as Red Tractor. One is
14 to 15 pages signed by them, signed by us. A formal
15 agreement includes everything from how they -- how we
16 expect them to train their auditors, to the frequency
17 of meetings, to what electronic access we and local
18 authority regulators have to their databases. And
19 that's published, and we think that is a strong
20 foundation for the schemes as we currently operate
21 them.

22 MS. MAYL: Brian, do you have a question?

1 MR. PENDLETON: Yeah, I guess this is for
2 Herman, Mark, and Steve, although I think --

3 (Laughter.)

4 MR. PENDLETON: -- Steve touched on this
5 briefly. Are there -- I wonder. Are there different
6 ways that you -- under your regulatory approaches --
7 that you take into consideration this information from
8 private entities for domestic food raised, grown or
9 produced domestically versus food that's imported? Or
10 is that pretty much you make the same use of such
11 information?

12 MR. WEARNE: Okay. We'll start with this end
13 then.

14 Our scheme is for domestic production only.
15 We believe that the same principles could be applied to
16 imports, and we're working with -- Canada, as Mark said
17 on a paper for Codex and as Herman said, all of the EU
18 member states are working together to come up with
19 proposals that would integrate use of assurance
20 schemes.

21 I think it's appropriate that we should apply
22 precisely the same challenge to anyone in the food

1 supply chain. Actually, that's another fundamental
2 principle of the EU Food Law, that every link in the
3 food chain has responsibility for what they sell.

4 So whether you're importing a raw material
5 into the UK or using that in your -- in the
6 manufacturer of a finished product for domestic
7 consumption or even creating a new product for an
8 export market, the same principles and the same control
9 should apply.

10 MS. MAYL: Herman.

11 MR. DIRICKS: Thank you. What we have done is
12 trying to see how we could take the -- how should I say
13 it. One moment.

14 You go, then I can reflect on it.

15 MS. MAYL: Okay. Mark?

16 MR. BURGHAM: Certainly. So with our new Safe
17 Food for Canadians Regulations, as I say, that were
18 published in January, purity is actually a really
19 important principle.

20 In terms of whether the food is derived
21 overseas and is imported, whether it's produced
22 domestically for export, or whether it's inter-

1 provincially traded, there will be a number of
2 requirements -- first of all, license; secondly, the --
3 a preventive control plan (inaudible) requirement; and
4 then thirdly, recordkeeping that allows for trace --
5 traceability -- one step forward, one step back. And
6 that will apply to all of the entities, all regulated
7 parties, as I say, whether they be domestic or
8 importers.

9 Likewise, our private certification policy
10 applies to all of those licensed parties. So it can be
11 applied whether it's domestic or whether it's an
12 importer, and it will be.

13 MR. DIRICKS: Okay. Found my words back.
14 Sorry.

15 What we have done is putting into place one
16 system -- one for the domestically produced, one for
17 the exported products. And as I have briefly
18 explained, if there are specific requirements from a
19 third country, we can always introduce that into the
20 system so we are sure that all of the aspects are
21 covered by the audits by the third party.

22 And I think that is something we have seen now

1 that, first of all, people want to avoid to have
2 different schemes. So we see a movement into trying to
3 integrate different things into one scheme.

4 For example, in the primary production with
5 farmers, we have schemes where they not only have --
6 had the food safety aspects integrated, but also some
7 requirements on environments, and so which makes it for
8 the food business operator, or the farmer in this case,
9 much more easier. There is one auditor who's taking
10 care of all of the aspects. And so the -- there's no
11 need to have an auditor for the different aspects on
12 different regulatory requirements.

13 MS. MAYL: Okay. I'm going to turn to Mark
14 Abdoo for a question.

15 MR. ABD00: There we go. For Mark, Herman,
16 and Steve as well, looking back at the implementation
17 of your reliance on private assurance schemes, what
18 unforeseen challenges did you encounter as you began
19 implementation? How did you manage those and address
20 them? And what lessons learned do you have from the
21 process?

22 MR. MAYL: Mark, are you starting? I'm just

1 saying that so the people on the web know who's
2 speaking first. So ...

3 MR. BURGHAM: Okay. Thank you.

4 So for us, we are -- we have yet actually to
5 go to implementation. And part of the reason for that,
6 we have been designing the assessment process, but we
7 didn't want to get out in front of the new regulations
8 that we'll be assessing against those regulatory
9 standards.

10 So we don't have practical experience to share
11 on that front other than we did do a pilot based on our
12 old regulations. And in fact, it was one of the GFSI
13 benchmark schemes that we looked at.

14 In that pilot, the pilot demonstrated very
15 clearly to us that the concept that we were designing
16 was going to work. We do have, I think, some
17 challenges still to further define our assessment
18 process related to the accreditation oversight that we
19 will need to look at as well.

20 MS. MAYL: Herman, do you have anything to
21 add?

22 MR. DIRICKS: Just (inaudible - technical

1 difficulty) one of our main challenges is the small and
2 medium enterprises to get them into such systems. And
3 we are working now closely with the managers of the
4 scheme to see if we cannot implement specific paths
5 designed to small and medium businesses so that they
6 also can enter into the system.

7 MS. MAYL: And Steve?

8 MR. WEARNE: Thank you. I suppose two things
9 for us about lessons and challenges. The first was the
10 need to establish appropriate level of data exchange
11 between the scheme and us to support effective
12 implementation without creating an undue administrative
13 burden on the scheme or its members.

14 And what we have settled on for both of the
15 schemes we now operate are quarterly reports from the
16 scheme on non-conformances and monthly notifications on
17 new and withdrawn memberships so we know who's in and
18 who's not. And that's shared with our local
19 authorities, so the municipality enforcement partners
20 to -- so they can reflect that in their local work
21 planning.

22 And the second is about our delivery partners

1 in the municipalities. I suppose we underestimated the
2 extent to which this was a significant change for them
3 in terms of delivering official control on the ground
4 in the majority of the 600,000 food businesses that we
5 regulate and getting them to change their working
6 practices. So I suppose this needs to be seen as a
7 whole systems change if it's going to be implemented
8 successfully.

9 MS. MAYL: Julie.

10 DR. MOSS: So thanks for your presentations.
11 They were very insightful and very helpful in terms of
12 some of the thoughts that I have been thinking about.

13 When I gave my remarks early in this panel, I
14 alluded to the fact that we're just beginning this
15 conversation. So what I'm keenly interested in is what
16 is that thought process that your agencies went through
17 to get to the point to launch this program that each of
18 your respective agencies have?

19 So Mark, you just alluded to a pilot that you
20 went through. So some thoughts of how -- what that
21 process was for that pilot would be very helpful.

22 And Herman and Steve, if -- what were that

1 pre-process steps that you went to, to get to the, yes,
2 this is where we want to go? It would be helpful.

3 MR. WEARNE: Okay. It's --

4 MS. MAYL: Steve.

5 MR. WEARNE: It's Steve here. I'll start.

6 I suppose, thinking back just over a decade
7 now, the first time we applied earned recognition was
8 in 2006 to primary producers, otherwise known as farms,
9 because the European Union legislation on food hygiene
10 that Herman referred to had brought those
11 establishments into the -- our working definition of a
12 food establishment for the first time.

13 So we had to create a new regime for primary
14 producers. And there are tens of thousands of farms,
15 many of them small ones, across the UK. And so it was
16 largely opportunistic (inaudible). So what is there
17 around that can help us in the process of setting
18 inspection frequencies, understanding what the
19 different risks of different farms might be because we
20 had had, as a regulator, no interaction with those
21 businesses in the past?

22 And that was the start of our work with

1 assured food standards, the Red Tractor scheme. So it
2 was a bit opportunistic, necessity being the mother of
3 invention for us. But we have expanded it
4 subsequently, I suppose.

5 And the thing that caused us to have these new
6 thoughts about assurance is the recognition that there
7 is now so much data around, and it's so amenable to
8 analysis, so transportable between systems -- the
9 thought that we just need to make the best use of it we
10 can in terms of delivering a regulatory regime that
11 focuses our limited resources where they are going to
12 make the biggest difference in terms of consumer
13 protection.

14 MS. MAYL: Herman, do you have anything to
15 add?

16 MS. DIRICKS: I think in the beginning it was
17 a political decision in the sense that when we started
18 we were a fusion of different inspection services. And
19 I think the bottom line was they wanted to avoid to
20 have an army of inspectors coming from the different
21 entities, and they wanted to have an agency which was,
22 let's call it, lean in the sense that administrative

1 burden had to be diminished. There should be more
2 collaboration between the public and the private
3 sector.

4 And then we came with -- up with a system
5 where we tried to implement keeping good inspections in
6 place and trying to find a complementary system which
7 was also what we -- which was already existing in the
8 private sector. And that was, in fact, the main goal -
9 - having a complementarity with -- between the
10 competent authorities and the systems which were
11 already in place in the private sector.

12 MS. MAYL: And Mark, do you have anything to
13 add?

14 MR. BURGAM: Thank you. For us, our process
15 actually started very bottom up where, in fact, we had
16 some analysts that were familiar with this world that
17 saw an opportunity. We started to engage and develop
18 and enhance the conversation within our agency for the
19 opportunities that this could provide to us.

20 And then, frankly, we sort of got lucky
21 because we found that it fit well within our broader
22 transformation initiative in the agency where we were

1 developing this -- what I referred to as this
2 establishment-based risk assessment model where it was
3 now easy for others to see how this could fit into a
4 broader risk characterization and that they saw some
5 real opportunities for sort of a win-win here.

6 So with that, we then launched a think piece
7 to begin to have the conversation beyond simply the
8 agency. We drafted a policy. We wanted to test our
9 ideas behind that policy, and that's where we got into
10 the pilot.

11 With the pilot, what we did is we -- first of
12 all, we engaged with GFSI, and they were very helpful
13 in helping us to round out the idea behind that. We
14 chose a particular scheme that was very on board to be
15 assessed.

16 So we worked with the scheme owner, and we did
17 a -- basically a desk audit side-by-side on the
18 standards against our regulatory standards. And then
19 what we did is we wanted to actually see how that
20 translated in the field.

21 So we did choose a -- in this case it was a
22 fresh fruit and veg establishment. We took some of our

1 inspection managers out with us, and we went through
2 that looking at the results of our desk audit against
3 what we were seeing in the field. And it was a very
4 positive experience from that. We drew some lessons
5 learned. We managed to then finalize the policy, and
6 now we're back to finalizing the process.

7 MS. MAYL: Okay. I -- like Camille, I think
8 I'm going to invoke my authority as chair of this panel
9 and bring Melvin back into the conversation.

10 In your presentation, Melvin, you stressed the
11 need under WTO standards for a -- for transparency in
12 looking at private certification schemes. And we have
13 heard several of your colleagues on this panel talk
14 about the transparency of their efforts.

15 And I'm wondering if you could add some
16 thoughts as to what would satisfy WTO in terms of
17 transparency, or what your thoughts are on that.

18 MR. SPREIJ: Well, I guess in terms of
19 transparency, what I meant to say was that it's an
20 issue that is often raised by developing countries in
21 this discussion in the WTO. So they are essentially
22 saying where, you know, within Codex, you know, all

1 member countries are sitting around the table and
2 decide among leading scientists this is the standard.
3 And true, that sometimes takes a very long time.

4 There's no opportunity for us to do so with
5 private standard schemes. These are just sort of very
6 one-sided by industry. That is something that we often
7 hear. Probably that's also one of the reasons that,
8 you know, private standards continue to be discussed in
9 the SPS community because there's just not that many
10 venues where developing countries can voice their
11 concerns.

12 MS. MAYL: Okay. I -- I'm looking at my
13 colleagues over at FDA. Jenny, I know you said you had
14 several questions, so maybe I'll jump to Jenny, and
15 then you guys can just make eye contact with me. I can
16 see who else has questions.

17 MS. SCOTT: Thank you, Sharon. And I'm going
18 to direct this one to Steve.

19 You know, we're interested in the criteria for
20 -- that each of you are using, but we're also
21 interested in the process that you use to assess these
22 scheme owners.

1 So Steve, when you conducted your assessments,
2 I presume you did this desk audit comparing the scheme
3 with your regulations. But do you also look at actual
4 audits that have been conducted under those schemes or
5 observe the audits similar to what Mark was talking
6 about doing with the pilot?

7 MR. WEARNE: I think we started with,
8 effectively, a desk audit and a series of iterative
9 discussions with the scheme owners in order to build
10 the agreement, the memorandum of understanding. But
11 within that is the process by which, as the scheme
12 operates and we provide recognition of it, we will
13 assure ourselves that it operates as it should.

14 So I suppose we don't have that prior stage of
15 seeing how things work in the field, but a set of
16 review points which demonstrate, once the agreement is
17 struck, that it does work with the ability for us just
18 to withdraw it if it patently doesn't.

19 DR. SCOTT: So just as a follow-up, do you
20 have within that agreement some sort of provision that
21 you could go out and look at an audit or get some of
22 the audits if you needed to as part of your

1 verification activities?

2 MR. WEARNE: Yes, there is. And what we do
3 require, specifically management information on, as the
4 minimum is on the supervisory audits of the assessments
5 that the scheme makes of its members. And that's like
6 the minimum level of independent audit that we look
7 for.

8 MS. MAYL: Steve? Oh, Steve Solomon.

9 MR. SOLOMON: So each of you mentioned in your
10 countries that there's a requirement for immediate
11 notification if there's a public health issue. I would
12 be interested in your experience about how that process
13 is worked. And was there pushback from the industry
14 that is paying for these audits and they either wanted
15 opportunities to be able to fix these issues before
16 that notification occurred? Or if there's been any
17 challenges; have you gotten those notifications? And
18 how well has that process worked?

19 MS. MAYL: Anyone? I'm looking.

20 Mark, would you like to take that one?

21 MR. BURGHAM: Well, I'll start, but I'm afraid
22 my answer is not going to be very satisfactory simply

1 because we haven't gotten to implementation yet. So
2 we're -- we'll -- I would be interested, actually, in
3 hearing the responses of others.

4 (Laughter.)

5 MR. DIRICKS: In fact, there's regulation, new
6 legislation that food business operators have to inform
7 competent authorities if there is a danger for the
8 health in relation with foods. And in fact, since we
9 are implementing European legislation, we have imposed
10 that on the -- all of the organisms involved in food
11 safety as well as the control bodies as the
12 laboratories.

13 In the beginning it was a hard struggle to get
14 them to do what was imposed on them, but now I think,
15 for the most part, everyone knows that he has to inform
16 the competent authorities. They do it. And perhaps
17 they do it also now much more easily because they know
18 that we, in contrast to in the beginning of the agency,
19 we will not overreact to the messages we get.

20 It's very important that, for us, we get the
21 message. We can intervene mostly in collaboration with
22 the food business operator who asks, for example, to

1 organize the recall that we have the review over it.

2 And in essence, since everyone sees the
3 advantages of obligatory notification on the one hand
4 and quick but appropriate action from the competence on
5 the other hand, that the system works quite well.

6 MS. MAYL: Steve.

7 MR. WEARNE: A really interesting question. I
8 suppose around major non-compliances, those where
9 there's a demonstrable potential risk to human health,
10 no kickback because that's already a requirement of
11 European General Food Law, Article 18 I think of
12 Regulation 178 of 2002, where we did have more a
13 discussion but got the assurance schemes to see our
14 point of view, I suppose, in the end.

15 It was what we do about minor non-compliances
16 because we thought if there was a history of minor non-
17 compliances, that suggests that something isn't right
18 in that company that's a member of the scheme.

19 So we -- and again, it's in the memorandum of
20 understanding with each of the two schemes that if
21 there were four minor non-compliances within a rolling
22 18-month period, we want to know because we believe the

1 corrective action then needs to be taken.

2 And since we started the schemes -- these two
3 schemes in 2011 and 2014, there have been no instances
4 of major non-compliances, but there have been 13 where
5 people have had the full strike -- of only 73 -- but
6 full strike rule, I suppose.

7 And then we have intervened as central
8 competent authority, or the local authority has, as the
9 competent authority to acquire corrective action. And
10 when that happens, they lose their -- the benefit of
11 reduced inspection frequency that they had gained
12 through membership of the scheme until they have
13 satisfied us that they have put the corrective actions
14 in place.

15 That was a harder one.

16 MS. MAYL: Ritu? Ritu, do you have a
17 question?

18 MS. NALUBOLA: So I -- this is just some
19 clarification I think I missed. If you already covered
20 this, Herman, I apologize.

21 But one of your slides that talks about the
22 rule of private assurance schemes, you had this

1 categorization of if the scheme is 100 percent
2 equivalent to the guides, you know, this -- these are
3 the conditions.

4 And then if it's greater than two-thirds, then
5 these are -- I'm just wondering how you -- what was the
6 thinking behind that categorization? And also, if you
7 could explain a little bit in terms of what exactly
8 that process looks like for determining that
9 equivalence?

10 Thanks.

11 MS. MAYL: Herman.

12 MR. DIRICKS: Sorry. Perhaps -- I have to go
13 perhaps a little bit in detail. In the beginning --
14 well, now we have for practically each sector, each
15 activity, a guide or a reference or an assurance
16 scheme. So normally, all of the activities in the food
17 chain are covered.

18 But in the beginning, there are a number of
19 activities which weren't covered by our guides. So
20 what we tried to do is to see if it could complement
21 because before you have been validated, you have to be
22 validated for all of the activities. So if there was a

1 remaining part of the activities for which an assurance
2 standard didn't exist for the activity itself, it could
3 be complimented with a number of private assurance
4 schemes. I would call them general private assurance
5 schemes, like BRC, like IFS, which go beyond one
6 distributor.

7 And that's -- that was the main reason that we
8 introduced that. And for the equivalence, it was a
9 question of the different sector organizations or the
10 organizations which were assembling the food business
11 operators, to lower administrative burden. So what we
12 want -- what we give to them was the possibility to
13 say, well, this is my standard, I can prove that my
14 standard gives the same quality or assurance, and then
15 we accept that as a basis for the validation of the
16 self-checking system.

17 One of the most interesting examples are -- I
18 don't know if it's your competence, but the feed
19 business. I think in Belgium, all of the feed
20 businesses who are really in the food chain active have
21 a certified self-checking system. They have their own
22 guides developed.

1 They had an association with the Dutch
2 colleagues. And they asked us, well, instead of making
3 two -- have to do two audits, can you combine it, and
4 do we have to maintain two assurance schemes? Well, we
5 said no. For as long as you can show that your scheme
6 is equivalent to ours, you can manage your own scheme.

7 MS. MAYL: Looking over at my FDA colleagues,
8 Brian.

9 MR. PENDLETON: I have another question for
10 Mark, Herman, and Steve. I do have a separate question
11 for Melvin, too.

12 (Laughter.)

13 MR. PENDLETON: I was wondering what kind of
14 metrics you are using, or plan to use, to sort of
15 assess the valuation or evaluate the success of these
16 regulatory approaches in terms of -- because obviously,
17 there are going to be some costs that are involved
18 either for the government and the regulator entities,
19 then you hope to see some benefits from it.

20 I know that, Herman, you had a slide on the
21 inspection results showing the impact of the validated
22 self-checking systems, and they had better inspection

1 performances than those that did not have that. So
2 that could be one. But I was wondering what type of
3 metrics you're planning to use to evaluate these
4 approaches.

5 MS. MAYL: Mark.

6 MR. BURGAM: So for -- in our system, we
7 first of all -- well, are not diminishing our
8 inspection oversight. So it is going to be used to
9 hopefully better target our inspection to areas of
10 higher risk.

11 Over time, that should be demonstrable through
12 looking at our data relative to the non-compliances
13 that we see, whether that's a co-corrective action
14 requests or our administrative monitoring penalties,
15 and so on.

16 It will be a little bit difficult over time
17 though to attribute the trends in that relative to
18 other efforts that we make in terms of compliance,
19 promotion, et cetera, as to whether that's a result of
20 this effort or other efforts.

21 In addition to that, we will be, as I
22 mentioned, looking at our data relative to the

1 regulated parties that are certified to particular
2 schemes versus the data that comes from those regulated
3 parties that have no certification status. And we'll
4 be looking at that to both look at the -- what are the
5 benefits of -- and the credibility of the particular
6 schemes -- so that's one aspect -- as well as whether
7 there is, in fact, a differential between those in
8 terms of compliance.

9 MR. DIRICKS: I don't know if I have to
10 comment on the slides. But it's clear that we have
11 done the exercise for different activities, and we
12 always came out with the same results. What we are now
13 doing is assessing why is there still a very small
14 amount of companies which are not complying.

15 And the main difference we see is an
16 inspection is unannounced, and whether it's announced
17 and it's not in the system, but in the way that the
18 system is implemented in the daily practices of the
19 companies. So now we are, let's say, redirecting our
20 attention to those questions to be able to even improve
21 the difference between the two.

22 And secondly, we are working in a closed

1 system. We don't get personal (inaudible), which means
2 that for every company we can set aside because they
3 have a recognized self-checking system. We can't focus
4 our attention on the less performers.

5 MR. WEARNE: I would like to say that we have
6 the same quality of qualitative data that Herman has
7 comparing the performance of assurance scheme members
8 with those who aren't. That's another comparison. We
9 have only just got enough data to conduct, but we're
10 looking to demonstrate the same thing.

11 In terms of a qualitative assessment, I think
12 it's clear what we're aimed to do -- a better use of
13 resources, increasing the transparency and credibility
14 of the whole system, developing new capabilities in
15 terms of using the data from the schemes to identify
16 trends that we would otherwise not be able to pick up
17 from official control data alone.

18 In terms of an independent assessment, the
19 European Commissions, food and veterinary office, now
20 Directorate F), undertook study visit in January of
21 last year to the UK to look at our operation of the
22 schemes. And their report's being published. And they

1 highlighted the mechanisms we have put in place to
2 monitor and review the systems as a positive -- as a
3 particularly positive feature of our operation of them.

4 MS. MAYL: Brian, I thought you said you had
5 another one for Melvin?

6 MR. PENDLETON: On a very different topic, but
7 yes. Can I -- okay. You were talking about the -- in
8 terms of the discussion of the WTO with respect to your
9 private standards and how there was this -- the hang-up
10 with respect to the terms non-governmental entity and
11 requirement. Can you -- this is a really sort of an
12 arcane legal issue that -- or can you talk about why
13 those are so critical and have been such a barrier?

14 MR. SPREIJ: Well, essentially, it goes back
15 to Article 13 of the SPS agreement, which says -- and I
16 need to put my glasses -- that, "Members shall ensure
17 that they rely on the services of non-governmental
18 entities," so perhaps private scheme owners, "for
19 implementing SPS measures only if these entities comply
20 with the provisions of the SPS agreements. Meaning
21 perhaps that these private standard schemes should
22 comply with -- should essentially be based on risk,

1 should be the least rate-restrictive measures, et
2 cetera, et cetera, et cetera.

3 So if in a working definition of a private
4 standard, as proposed by the electronic workgroup, this
5 term, non-governmental entity, appears that might make
6 some WTO members nervous. That's the reason that I can
7 give. And I really don't know how this will move
8 forward, if it moves forward at all.

9 I said, you know, maybe there's, you know,
10 agreement that we disagree in the WTO for now, although
11 I am very interested to see the proposal that will be
12 submitted by Canada and the UK to Codex. Maybe that
13 can, you know, get things moving.

14 And I was also interested to hear about the
15 discussions that Herman has with the scheme owners in
16 relation to how can we include small and medium
17 enterprises in this. And that might also take out sort
18 of that kind of political angle out of the discussion a
19 bit.

20 MR. PENDLETON: Thank you.

21 MS. MAYL: I think we have time for one or two
22 more questions since we don't have very many public

1 testimony.

2 Steve.

3 MR. SOLOMON: So you all did a very careful
4 job to say that this -- the process you put in place is
5 supplemental to your governmental oversight.

6 But just speculating that your government may
7 be way similar to my government that sometimes has
8 budgets that go up or go down, if the program is
9 successful, as you're sort of describing it, are there
10 concerns that eventually with budgetary declines or
11 changes that there's going to be more reliance on the
12 private sector schemes and the governmental oversight
13 that you were so carefully describing stays in place
14 will decline over time?

15 MS. MAYL: Steve.

16 MR. WEARNE: Yes. One of the drivers for us,
17 thinking in the way that we have in terms of trying to
18 re-engineer a systems approach to food regulation, was
19 a recognition that public resources in the UK are
20 evermore limited and evermore constrained -- so in
21 order to try to get ahead of that curve, to think how
22 we can use data that doesn't rely on official controls

1 in order to make judgments about compliance and put the
2 -- to put the onus of demonstrating assurance onto each
3 individual business with the regulator then verifying
4 whether those systems and whether that data -- whether
5 those systems should deliver compliance and whether the
6 data demonstrates that it does.

7 So we're alive to it, and it's informing our
8 thinking. I think it would be wrong if we just sat
9 here mutely and said, well, the money will eventually
10 disappear and so will our capability to do anything
11 meaningful. We need to -- my proposition would be we
12 need to redesign the regulatory systems. They make
13 best use of the resources available to us at any one
14 time.

15 And if at any stage we feel they're
16 insufficient to deliver consumer protection even though
17 we have taken the best design approach we can, that's
18 when I'm sure other bodies in each of our countries
19 will raise a flag to their government and say the
20 system is under threat.

21 We don't see that as our job. We see our job
22 to be designing the best system to do the best job with

1 the resources we have available. But that sense of
2 declining resource has driven our more radical
3 thinking.

4 MS. MAYL: Does anyone else want to comment on
5 that question?

6 Thank you, Mark.

7 MR. BURGHAM: Certainly. I guess if -- for
8 us, we were very careful in terms of the design of the
9 policy that it was not designed to replace that. If it
10 was to move in that direction, it would require a
11 policy change, which is possible.

12 Equally, we have another policy in the agency
13 which we call our alternative service delivery policy,
14 which we could go down that road of looking at how we
15 can actually start to make use of third party
16 deliverers for particular aspects. That really would
17 be a complete change in our direction in the way we
18 have approached this. It's not to say it's not
19 impossible.

20 MS. MAYL: Does anyone else have a question?
21 I think we'll take one more question, and then we'll
22 turn to public stakeholder.

1 Jenny.

2 MS. SCOTT: This is for Herman. I'm rather
3 intrigued by your approach. It's slightly different
4 from the others in that you have this food business
5 organizations developing standard that is -- and
6 recognized by the government. So what drove you to
7 choose this approach? Are there advantages to this as
8 opposed to a direct regulatory versus scheme approach?

9 MR. DIRICKS: In fact, the European
10 legislation foresees that there can be national guides
11 and European guides. And we were investing in the
12 development of those guides because we thought that as
13 a competent authority you should not only do
14 inspections, but also give the tools to the companies
15 to comply with legislation.

16 And at a certain point in time, we said, well,
17 it's very good that we are investing in this, but how
18 could that create added value? And since we are
19 closely collaborating with BELAC, which is the Belgium
20 certification authority, we were discussing with them
21 what could be approach.

22 And they said, well, instead of working only

1 on the guides, on the standards, why shouldn't we
2 develop a system which gets the best of the standards,
3 implements its -- in a system of certification, and we
4 can take under certain conditions that into account in
5 our way of working.

6 And in fact, it's -- it started with the idea
7 of the guides as laid down in the EU regulation, and we
8 added a layer to help us have better implementation of
9 that food safety legacy -- food safety legislation.
10 And it evolved in a short time because a number of
11 sectors were very keen on it.

12 Like the food businesses -- sorry, the food
13 business operators -- they were the first victims of
14 one of the food safety incidents. And they said, well,
15 we don't want to have that happen again.

16 And so we sat around a table with all of the
17 stakeholders and tried to develop this in a more
18 consistent approach where we could use the guides in a
19 certification system.

20 MS. MAYL: Okay. And I think with that we're
21 going to end the question-and-answer portion of this
22 panel. I want to thank both our guest presenters and

1 our FDA experts for both an educational and a very
2 lively discussion. I think you have given us a lot of
3 information that is very useful to us and gets us
4 thinking as we approach these same issues.

5 And at this point in time, I would like to
6 open the floor for -- from testimony from stakeholders
7 who have registered to speak.

8 Mr. -- Raina Pence (sic), sorry, is the first
9 -- Ms. Raina Pence.

10 And I -- as you approach the mic, I want to
11 remind you of several things. The first is to turn it
12 on because we have had some issues with that.

13 The second is to please state your name and
14 affiliation.

15 And the third is to remind you to try to limit
16 your comments to two to three minutes.

17 MS. SPENCE: I think it's on.

18 MS. MAYL: Perfect. Thank you.

19 MS. SPENCE: All right. Can you hear me?

20 Great.

21 So I am Raina Spence. I am the director of
22 Producer Solutions for GlobalG.A.P., which is a private

1 scheme holder. GlobalG.A.P. technical staff,
2 partnering certification bodies, and trained auditors
3 play key roles in addressing producer questions and
4 preparing growers for success in food safety management
5 at the farm level.

6 With a vast international network of food
7 safety professionals, GlobalG.A.P. is well poised to
8 partner with federal agencies in support of FSMA
9 compliance. GlobalG.A.P. can aid in the implementation
10 process by engaging our network of stakeholders to
11 foster collaborative relationships between inspectors,
12 producers, government officials, and existing scheme
13 owners.

14 Critical elements of the implementation
15 process include careful calibration of auditors,
16 allowance for standard recognition to reduce audit
17 fatigue for producers, and identifying compliance
18 challenges to ensure both an -- excuse me -- an ease of
19 interpretation and reduced food safety risk to
20 consumers.

21 The GlobalG.A.P. Integrated Farm Assurance
22 standards for fruit and vegetables has been aligned

1 with FSMA regulations and can be used by producers to
2 meet both retailer and federal requirements. We have
3 developed a voluntary assessment for producers to
4 complete with an optional review by certification
5 bodies during onsite audits.

6 Producers developing a food safety plan for
7 the first time routinely struggle with drafting food
8 safety assessments and identifying control points on
9 their farm. In response to this need, GlobalG.A.P.
10 provides detailed guidance narratives with each
11 standard and in-depth capacity-building workshops
12 focused on the creation of effective risk assessments.
13 With experience in coaching producers, private
14 standards are equipped to offer these critical services
15 in partnership with the FDA.

16 Our program, as with other global food safety
17 initiative recognized schemes, has stringent
18 requirements for inspectors, including education,
19 experience, and a defined mandate for continuous
20 improvements.

21 Harnessing the proven expertise of private
22 standard holders will improve the efficiency and reach

1 of the FDA as the agency strives to achieve auditor
2 calibration, science-based food safety programs in the
3 field, and a positive stakeholder engagement in the
4 audit process.

5 Producers continuously strive to keep pace
6 with changing markets, advancing technologies, and
7 regulatory requirements. GlobalG.A.P. seeks to
8 collaborate with the USDA to aid farmers in compliance
9 with food safety standards and reduce overall audit
10 fatigue. By benchmarking private standards against FDA
11 requirements, valuable time and effort can be saved for
12 both the agency and producers.

13 Carrying the spirit of collaboration forward
14 to integrate GlobalG.A.P. standard requirements with
15 the control points and requisites identified by the FDA
16 serves to offer producers effective and efficient
17 solutions. GlobalG.A.P. welcomes the opportunity to
18 partner with the FDA in ensuring auditor competency,
19 limiting the audit fatigue experienced by producers,
20 and identifying emerging risks in the supply chain.

21 Thank you.

22 MS. MAYL: Thank you, Ms. Pence.

1 I'm going to turn and see if they have any --
2 we have any questions from our FDA experts? Okay.

3 Thank you.

4 Mr. Tanner.

5 MR. TANNER: Yes, hello. I'm Ron Tanner from
6 the Specialty Food Association. The Specialty Food
7 Association is pleased to present the views of FSA
8 members in the specialty food industry regarding the
9 role that international partnerships can play enhancing
10 the safety of imported foods.

11 FSA is the trade association for the
12 producers, brokers, distributors, retailers, importers,
13 and others involved with high value and innovative
14 foods that are the cornerstone of \$127 billion
15 specialty food industry, which represents about 16
16 percent of retail food sales. Our membership is
17 international.

18 Most of the products represented by our 3,600
19 members are value-added, finished, or processed food
20 products. In this statement, FSA will present the
21 views of very small and small specialty food
22 businesses, including importers and specialty food

1 retailers.

2 The industry in association was started 65
3 years ago by importers of traditional food products
4 from Europe and retained strong links with that part of
5 the world.

6 Today the demands of U.S. consumers for foods
7 from all corners of the globe have fueled expansion of
8 the industry through retail, food service, and direct-
9 to-consumer channels. As a matter of fact, our
10 research shows the specialty foods are growing four-
11 times faster than mass-market foods.

12 With that background, the Specialty Food
13 Association emphasizes the following points. Our first
14 point is again to remind the FDA that a one-size-fits-
15 all approach will disadvantage small and very small
16 food companies in the U.S. and other countries.

17 SFA has suggested that FDA add a small
18 business specialist to its staff. This internal
19 expertise within the agency would make partnerships
20 more useful and meaningful because they would be based
21 on a better understanding of the nature and business
22 practices of small and very small food companies.

1 This expertise should extend to an
2 understanding of the significant role of the retail
3 sector. Retailers, especially small specialty
4 retailers, are lynch pins of their local economies
5 providing employment, purchasing from local and
6 international suppliers, and participating in and
7 donating to community activities.

8 For the specialty retailers, a key to their
9 business strategy and success is being the first to
10 offer a new and perhaps imported food or beverage.

11 The Specialty Food Association again
12 emphasizes the needs for FDA to further partner with
13 state and local authorities. Some of them have more
14 experience than FDA in working with small and very
15 small food companies about safe foods. While their
16 international experience might be limited, their
17 understanding of small business could suggest options
18 and alternatives.

19 On yesterday's SFA member FSMA Monday
20 conference call, seven participants asked whether FDA
21 has approved any private certification standards.
22 Others asked were there countries other than Canada and

1 New Zealand -- they didn't know about New Zealand, but
2 they asked about Canada -- need FDA assistance
3 recognition alternative criteria?

4 Their questions reflect the need of small and
5 especially very small importers and retailers for
6 certainty, simplicity, cost-conscious rules, and
7 guidance or templates, and for an end to the
8 uncertainty quickly.

9 FDA is requesting for participants in this
10 public hearing, examples of what other countries do.
11 SFA suggests that FDA should quickly make its approach
12 known, especially toward the EU. At least FDA should
13 publish within a few months the principle options that
14 it is considering.

15 Regarding partnerships, systems recognition
16 agreements are one of the most important series of
17 partnerships for the international success of FDA's new
18 approach to import safety. If this series of
19 agreements is not expanded and soon, the products
20 handled by many SFA importers might be unable to enter
21 the U.S. market at all.

22 The importers, retailers, and other specialty

1 food companies that handle the products as well as
2 consumers will be the losers. So SFA urges FDA to
3 develop partnerships more quickly.

4 In conclusion, on behalf of the Specialty Food
5 Association, thank you for considering our comments.
6 The two thoughts I would like to leave you with are
7 that, throughout the food safety chain and scheme, the
8 special business methods and concerns of small and very
9 small food companies should be considered whenever
10 relinquishing the goal of food safety; and second, that
11 FDA must be a partner also as the process of systems
12 recognition shows.

13 Thank you.

14 MS. MAYL: Thank you, Mr. Tanner. Looking at
15 my colleagues, any -- Jenny.

16 MS. SCOTT: Ron, do you have some idea of the
17 specialty foods members' use of private standards? Is
18 this common? Are they too small? Is it problematic
19 for them?

20 MR. TANNER: I don't know the exact number,
21 Jenny, but I would guess probably about a quarter of
22 them are using private standards because the ones which

1 are selling through a Kroger or a Publix or a Target
2 and many of those stores are required to do that.

3 MS. MAYL: Thank you.

4 And lastly, Mr. Folkerts.

5 MR. FOLKERTS: I realize I may be between you
6 and your commute home, so I'll try to be quick. My
7 name is Bill Folkerts, and I'm the vice president of
8 Strategy and Program Operations at U.S. Pharmacopeia.

9 U.S. Pharmacopeia Convention is a scientific
10 nonprofit organization that sets standards for the
11 identity, strength, quality, and purity of medicines,
12 food ingredients, and dietary supplements manufactured
13 and distributed and consumed worldwide. We have over
14 1,000 staff that are located in our headquarters here
15 in Rockville, Maryland, as well as laboratories and
16 offices in India, Brazil, Switzerland, Ghana, and China
17 where we have the Food Safety Center of Excellence.

18 We appreciate this opportunity to share our
19 views on FDA's efforts in building food safety capacity
20 and to highlight how we can partner with stakeholders
21 in this significant area.

22 Today we focus on how our standard-setting

1 activities help ensure the quality and integrity of the
2 global food supply, and we discuss our efforts and food
3 fraud mitigation with the ultimate goal of improving
4 public health.

5 Specifically, USP has three offerings that
6 complements the agency's efforts to enhance the safety
7 of imported foods -- Food Chemical Codex, the food
8 fraud database, and the food fraud mitigation guidance.

9 The FCC, Food Chemical Codex, contains over
10 1,200 standards that help to assure the purity and
11 quality of food ingredients. Each FCC standard is
12 established and evaluated with scientific rigor by USP
13 scientists and approved by a committee of independent
14 experts from industry, academia, and regulatory bodies
15 from around the world. Currently, FCC's specifications
16 are recognized in more than 200 FDA regulations and in
17 countries such as Canada, India, Australia, New
18 Zealand, and Brazil.

19 USP recently has developed food fraud
20 mitigation tools and services, including training and
21 advising that focus on identifying and mitigating the
22 risk of economically motivated alternation, EMA, as now

1 required by FDA, GFSI, and others.

2 Particularly in the context of a preventive
3 controls-based food safety framework, USP's efforts can
4 help FDA and the industry with reducing supply chain
5 risk. USP's food fraud mitigation guidance document
6 provides a framework to help food suppliers perform a
7 vulnerability assessment and develop a customized food
8 fraud mitigation plan.

9 USP's food fraud database is a continuously
10 updated collection of thousands of ingredients and
11 related records associated with food fraud. Records
12 are compiled from scientific, media, regulatory, and
13 other sources from around the world. It supports
14 compliance with FSMA and GFSI requirements by providing
15 information on the history of food fraud and the
16 identification of potentially hazardous adulterants.

17 With nearly 200 years of expertise as an
18 independent standard setting organization, USP is well
19 positioned to work with the Agency, the food industry,
20 and other stakeholders to develop and share science-
21 based public standards, data, and other support to help
22 ensure the integrity of the food supply.

1 We welcome the opportunity to partner with FDA
2 and others as we pursue the key goal of improving
3 global food safety.

4 Thank you.

5 MS. MAYL: Thank you. Any questions? Okay.

6 Well, thank you for giving that testimony.

7 And again, thank you to our panels for a great
8 discussion.

9 And with that, I'm going to turn it back over
10 to Camille, who actually does stand between you and
11 your evening commute.

12 (Laughter.)

13 MS. BREWER: Thanks so much, and thank the
14 panelists. And I do want to clarify that the FDA
15 experts are inquisitive, engaged, and highly motivated
16 to learn all that we can on this topic.

17 Before we close, I do want to turn it over to
18 the folks on WebEx for any announcements. We had 500
19 people register for WebEx, and we just want to make
20 sure that we have clear directions for tomorrow. So if
21 I could turn it over to Kelly McCormick, who looks like
22 she's coming downstairs.

1 MS. MCCORMICK: Nope. So for WebEx,
2 individuals participating via the web, please keep in
3 mind that questions can't be asked directly to the
4 panel members. So if you do have questions pertaining
5 to Sessions 3 and 4 tomorrow, be sure to submit them
6 online by 9:40 a.m. for Session 3 and by 1:40 p.m. for
7 Session 4. That's about it.

8 Or at any time, please feel free to submit
9 those questions that you do have to the FDA Technical
10 Assistance Network for regulatory interpretation
11 questions as well as to the Food Safety Preventative
12 Controls Alliance for technical questions.

13 MS. BREWER: Okay. Thank you, Kelly. I would
14 like to thank you all in the room. It's been a long
15 day but certainly a very interesting day.

16 I would like to thank our experts. We have
17 experts from around the globe participating in this
18 two-day meeting. And I know some of you are still jet
19 lagged, but we very much appreciate your participation.

20 I want to thank the FDA experts. They prepped
21 hard for this and took it very seriously. We have a
22 lot of work to do. We have a lot of deliberation that

1 faces us.

2 I would be remiss if I didn't thank the
3 planning committee that comes from across the agency.
4 We have people from CFSAN, from the Office of
5 International Programs, from ORA, from the Center for
6 Vet Medicine, who all worked together to make these two
7 days happen.

8 We have a transcriber who's in this little
9 room. Thank you for your efforts.

10 I had a number of questions about the slides.
11 We will be putting the FDA slides on the web, and we'll
12 do our best to see if we can get the other slides on
13 the website as well.

14 Tomorrow, Dr. Don Prater will be the presiding
15 officer, and you'll be in good hands with Don tomorrow.

16 And with that, I want to wish you all a very
17 happy Valentine's Day. Take care, and see you
18 tomorrow.

19 (Applause.)

20 (Off the record.)

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I, Natalia Thomas, the officer before whom the foregoing proceeding was taken, do hereby certify that the proceedings were recorded by me and thereafter reduced to typewriting under my direction; that said proceedings are a true and accurate record to the best of my knowledge, skills, and ability; that I am neither counsel for, related to, nor employed by any of the parties to the action in which this was taken; and, further, that I am not a relative or employee of any counsel or attorney employed by the parties hereto, nor financially or otherwise interested in the outcome of this action.

Natalia Thomas
Notary Public in and for the
State of Maryland

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2/19/2017

_____ Dana Rose VanNoort

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