

THE OFFICE OF THE NATIONAL COORDINATOR  
FOR HEALTH INFORMATION TECHNOLOGY

MOBILE DEVICES ROUNDTABLE: SAFEGUARDING HEALTH  
INFORMATION

REAL WORLD USAGES AND REAL WORLD PRIVACY & SECURITY  
PRACTICES

Washington, D.C.

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ANDERSON COURT REPORTING  
706 Duke Street, Suite 100  
Alexandria, VA 22314

Phone (703) 519-7180 Fax (703) 519-7190

PARTICIPANTS:

**Introduction/Housekeeping Remarks:**

KATHRYN MARCHESINI, JD  
U.S. Department of Health and Human Services  
Office of the National Coordinator for Health  
Information Technology

**Welcoming Speaker:**

FARZAD MOSTASHARI, MD, ScM  
U.S. Department of Health and Human Services  
National Coordinator for Health Information  
Technology

**PANEL I: SETTING THE FEDERAL STAGE: CURRENT REGULATORY  
FRAMEWORK, GUIDANCE, STANDARDS, AND TOOLKITS FOR PROVIDERS AND  
OTHER HEALTH CARE DELIVERY PROFESSIONALS USING MOBILE DEVICES**

**Moderator:**

JOY PRITTS, JD  
U.S. Department of Health and Human Services  
Office of the National Coordinator for Health  
Information Technology  
Chief Privacy Officer

**Panelists:**

TIM GRANCE  
National Institute of Standards and Technology  
(NIST)  
Computer Security Division, Senior Computer  
Scientist

CORA TUNG HAN, JD  
Federal Trade Commission (FTC)  
Attorney, Division of Privacy and Identity  
Protection

## PARTICIPANTS/PANELISTS (CONT'D):

GERALDINE MATISE, JD  
Federal Communications Commission (FCC)  
Chief, Policy and Rules Division  
Deputy Director, Office of Engineering and  
Technology OET)

SUSAN McANDREW, JD  
U.S. Department of Health and Human Services  
Deputy Director, Office for Civil Rights (OCR)

BAKUL PATEL, MS, MBA  
Food and Drug Administration (FDA)  
Policy Advisor, Center for Devices and  
Radiological Health

**PANEL II: REAL WORLD USAGES OF MOBILE DEVICES BY PROVIDERS AND  
OTHER HEALTH CARE DELIVERY PROVIDERS**

**Moderator:**

JON WHITE, MD  
Agency for Healthcare Research and Quality  
(AHRQ)

**Panelists:**

JACOB DELAROSA, MD  
Cardiovascular Surgeon, Idaho State University  
Chief of Cardiothoracic and Endovascular  
Surgical Services, Portneuf Medical Center

LISA A. GALLAGHER, BSEE, CISM, CPHIMS  
Senior Director of Privacy and Security,  
Healthcare Information and Management Systems  
Society (HIMSS)

STEVEN JEFFERY HEILMAN, MD, FACEP  
Chief Medical Information Officer,  
Norton Healthcare

ANDERSON COURT REPORTING  
706 Duke Street, Suite 100  
Alexandria, VA 22314  
Phone (703) 519-7180 Fax (703) 519-7190

PARTICIPANTS/PANELISTS (CONT'D):

MERI SHAFFER, RN  
Clinical Systems Analyst,  
Montefiore Home Care

CHRISTOPHER H. TASHJIAN, MD, FAAFP  
President, River Falls,  
Ellsworth & Spring Valley Medical Clinics

**PANEL III: REAL WORLD MOBILE DEVICE PRIVACY AND SECURITY  
PRACTICES, STRATEGIES, AND TECHNOLOGIES**

**Moderator:**

DAVID HOLTZMAN, JD, CIPP/G  
Health Information Privacy Specialist  
U.S. Department of Health and Human Services,  
Office for Civil Rights (OCR)

**Panelists:**

SHARON FINNEY, CISM, CISSP  
Corporate Data Security Officer, Adventist  
Health System

JAMES FRENCH, MD  
Executive Medical Director, Hospitalist Program,  
Mercy Medical Center

TERRELL W. HERZIG, MSHI, CISSP  
Information Security Officer,  
University of Alabama at Birmingham (UAB) Health  
System

ADAM KEHLER, BCSc, CISSP, CHP  
HIT Privacy and Security Specialist, Quality  
Insights of Pennsylvania -  
Regional Extension Center (REC) for Pennsylvania  
East and West

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706 Duke Street, Suite 100  
Alexandria, VA 22314  
Phone (703) 519-7180 Fax (703) 519-7190

PARTICIPANTS/PANELISTS (CONT'D):

MICKY TRIPATHI, PhD, MPP  
President and Chief Executive Officer,  
Massachusetts eHealth Collaborative (MAeHC)

**Closing Remarks:**

JOY PRITTS, JD  
U.S. Department of Health and Human Services  
Office of the National Coordinator for Health  
Information Technology  
Chief Privacy Officer

\* \* \* \* \*



1           As you know, during the panel discussion, we  
2 will welcome questions from the audience. If you would  
3 like to submit a question and you're participating in  
4 the actual event room, please write your question on one  
5 of the notecards that were provided. During today's  
6 event, please raise your hand. One of the floaters in  
7 the room will collect your card. Will the individuals  
8 helping with the public comment period please raise your  
9 hand? There's an individual and another individual. If  
10 you're joining us by Web cast or phone, please submit  
11 your questions via [privacyandsecurity@hhs.gov](mailto:privacyandsecurity@hhs.gov) as well as  
12 Twitter with the hashtag #mhealth. For all questions,  
13 floaters will submit them to the moderator to introduce  
14 into the discussion as time permits. If you have  
15 general comments about today's event, please make them  
16 online via the mobile device roundtable web site.

17           Now, to move to today's program. Ladies and  
18 Gentlemen, our opening speaker this morning is well-  
19 known to us and others in the health care industry. In  
20 fact, he's the National Coordinator for Health IT across  
21 the United States. In a former life, he was Assistant

1 Commissioner for the Primary Care Information Project at  
2 the New York City Department of Health and Mental  
3 Hygiene, where he facilitated the adoption of  
4 prevention-oriented HIT by over 1,500 providers in  
5 underserved communities. He also led the  
6 CDC-funded New York City Center of Excellence and Public  
7 Health Informatics, as well as an AHRQ-funded project  
8 focused on quality measurement at the point of care. I  
9 don't want to take another of the event's time, so, to  
10 kick things off today's discussion, please join me in  
11 welcoming Dr. Farzad Mostashari. (Applause)

12 DR. MOSTASHARI: Hello, good morning.

13 AUDIENCE: Good morning.

14 DR. MOSTASHARI: How is everybody? How is  
15 everybody online? Hello.

16 So, I tell this story of being at my health  
17 clinic, getting my prescription refilled, and admitting  
18 to the provider that if I try to take the pill as it  
19 says on the bottle at night, I kind of forget. And I  
20 take it about 60, 70 percent of the time. Bad patient.  
21 But if I take it in the morning, I can fit it into my



1 routine better and I take it most of the time, but the  
2 pill says take at night and I said to the pharmacist, is  
3 it really that important if I take it at night or in the  
4 morning, and the pharmacist said yes, take it at night.  
5 And I said what's the half life? Bad patient. And the  
6 pharmacist in his starched-white coat with his badge  
7 with the computer screen between him and me goes into  
8 his pharmacy information system, starts  
9 clickety-clacking. I can't see what he's doing. But as  
10 the seconds tick by, as he's trying to find the half-  
11 life, I'm thinking it, he's thinking it, he's looking at  
12 the mouse, and now the expectation is right, that the  
13 information's going to be found and both of us know and  
14 he says aw, heck, let me just Google it. (Laughter)  
15 Right?

16           So, that's when what we have in our pocket is  
17 ubiquitous, we always have it with us. When it's  
18 connected, when that device taps into the world's  
19 knowledge and when it's a platform where it's not just a  
20 device that does one thing, where it's a platform on  
21 which some of the same data, when you can have a near

1 infinite number of applications that could run on that  
2 device, on that hardware, that's when disruptive  
3 innovation in the best sense of the word is unleashed.  
4 Ubiquitous, connected platform. Ubiquitous, connected  
5 platform. And the use of these is skyrocketing, as  
6 everybody knows, and one of the interesting things about  
7 this is that like many disruptive innovations, it starts  
8 in one side of the market, the lower cost side of the  
9 market, and then it comes in and takes over the higher  
10 cost, and in our case, it's consumer technology coming  
11 into institutional technology, medicine, one of the most  
12 conservative bastions for adoption of technology with  
13 good reason in many cases, because the stakes are  
14 literally life and death.

15           So, whereas it used to be that it was  
16 investments in NASA and military and very sophisticated  
17 systems that eventually found their way in Teflon pans,  
18 right, that the consumer used, now the massive amount of  
19 research and development going on in the consumer  
20 technology field is moving innovation the other way.  
21 When I heard the military was using modified video game

1 controllers for their aerial, unmanned vehicles and the  
2 same thing is happening medicine. Like it or not,  
3 increasingly, mobile devices meant for a consumer  
4 technology marketplace are so usable, so pleasurable, so  
5 ubiquitous, so connected platforms that they are being  
6 increasingly used in health care, like it or not, like  
7 it or not. And, so, we have to think not only about the  
8 possibilities, but also the potential perils.

9           Ubiquitous means you always have it with you,  
10 which means you can lose it at any time. Connected  
11 means it's not just the data on the device that could be  
12 compromised. It's the data in the cloud that could be  
13 compromised. Platform means different applications have  
14 to be able to access the same data and those, as we've  
15 seen and heard recently, there are vulnerabilities that  
16 can be introduced there, where an application that you  
17 had no idea was accessing certain parts of your  
18 information is now tapping into your contacts, your  
19 locations. So, each of those characteristics creates  
20 risks for privacy and security when these applications,  
21 these devices are being used not just in the consumer

1 technology space, but moving now into health information  
2 and the health care space.

3           And, so, we do what we do at the Office of  
4 the National Coordinator. We get the smartest people in  
5 an open process to help us be smarter, to help us learn,  
6 and we have used different ways, we have many of you  
7 here and we have, you heard, over 1,000 folks online and  
8 on the phone and participating in the broader  
9 conversation that we want to have today about how can we  
10 make sure that we understand the issues of privacy and  
11 security of mobile devices, that we understand what the  
12 current legal framework is for mobile devices that  
13 access, store, and transmit health information, we  
14 understand how the real world usage of these devices is  
15 taking place by providers and other health care delivery  
16 professionals to understand what their expectations and  
17 attitudes are, to understand what they want, what are  
18 the needs of the users, and understand what are the  
19 existing and emerging best practices around safeguarding  
20 health information on mobile devices. And we seek  
21 comment.

1           I should also note that there's a connection  
2 to the meaningful use of electronic health records in  
3 the Stage Two Meaningful Use Proposed Rules. We're in  
4 the comment period now. We would love your comments on  
5 this aspect, among others. CMS in their rule proposed  
6 that particular attention be paid to encryption as part  
7 of the security assessment and in our certification  
8 rule, we proposed that if data is kept on mobile devices  
9 that the electronic health record software by default  
10 encrypt that information. These are small pieces of a  
11 much larger question about how can we ensure that we  
12 have done everything we can to maintain the privacy and  
13 security of health information wherever it sits?

14           So, in conclusion, the promise of the  
15 technology of those ubiquitous, those connected  
16 platforms and not just the risks, but also the  
17 opportunities, we would like to hear from you about.  
18 It's possible that in the same disruption lie the seeds  
19 of dramatic increases in ability to maintain privacy and  
20 security.

21           One of the most difficult issues we face is

1 around authentication around individuals, making sure  
2 that it's the right person who's accessing that  
3 information, and people have talked about two-factor  
4 authentication, not just something you know, but  
5 something you are, something you have, being a necessary  
6 component of increasing privacy and security online.  
7 Well, if we do all have something in our hands, that,  
8 too, could serve as a second factor for authentication.  
9 So, I'd like us to engage today on a really far-ranging  
10 discussion of the current state of the possibilities and  
11 I have every confidence that by having these open  
12 dialogues with you, we're going to achieve the best  
13 product possible for the American people. Thank you.

14 (Applause)

15 I'd like to introduce Joy Pritts, who is the  
16 Chief Privacy Officer within Office of the National  
17 Coordinator, but really has been the conscience for  
18 privacy and security in everything that we do and has  
19 been a tremendous advocate and really effective  
20 coordinator in her own right of a lot of the discussions  
21 around privacy and security we have both with the

1 private sector and also within our federal families.

2 Joy?

3 MS. PRITTS: Thank you, Farzad. When Farzad  
4 calls me "the conscience," what he really means is that  
5 nag that is always there in all the conversations.

6 Welcome to you all. We're going to get  
7 started now with our first panel. We thank Farzad, Dr.  
8 Mostashari, for his wonderful introduction to this  
9 topic. It gives a good background for how these items  
10 have moved from the consumer world and are rapidly  
11 moving into the health care sector, and they're doing so  
12 in a vacuum. There is a current federal role here and  
13 our first panel is going to talk about it. So, please  
14 come up.

15 Our first panel is going to set the federal  
16 stage and discuss the current regulatory framework,  
17 guidance, standards, and toolkits for providers. And we  
18 will be focusing today, as Dr. Mostashari mentioned, on  
19 the privacy and security of mobile devices as they are  
20 used in the health care sector by health care providers  
21 for providing care.

1           So, what we're going to do here is we're  
2 going to talk, we're going to have each member of our  
3 federal panel discuss a little bit about who they are  
4 and the agency that they are with and in particular  
5 focusing on how that agency interacts with mobile  
6 devices and health care information, and, in particular,  
7 the privacy and security of that information because  
8 many of these agencies have a much broader mandate. So,  
9 we have with us today members from -- and I will let  
10 them all introduce themselves -- the FCC, the FDA, the  
11 FTC, OCR/HHS, and NIST. Now, if that's not an alphabet  
12 soup, I don't know what is. But we will start here with  
13 Geraldine Matise, who is with FCC and, Geraldine, why  
14 don't you talk to us a little bit about what the FCC  
15 does in general and in specific what it does with  
16 respect to mobile devices and how it might interplay  
17 with health care and security in specific.

18           MS. MATISE: Good morning. I'm Geraldine  
19 Matise with the FCC. I'm an attorney that works in the  
20 Office of Engineering and Technology at the FCC. Most  
21 of the people in my office are engineers. We have a few



1 attorneys and some economists, as well, but the Federal  
2 Communications Commission, its charge under the  
3 Communications Act of 1934 is to regulate interstate and  
4 international communications by radio, television, wire,  
5 satellite, and cable. It's a very broad charge. Our  
6 jurisdiction extends to non-federal users of spectrum in  
7 the 50 states, the District of Columbia, and the U.S.  
8 possessions.

9           In terms of what's relevant for this workshop  
10 today is we manage the radio frequency communication to  
11 ensure that RF devices operate efficiently and without  
12 interference and we do this in a number of ways. For  
13 example, we decide which frequency bands are to be used  
14 by different services. Some people refer to it as the  
15 idea of good fences make good neighbors. We establish  
16 technical rules for the operation of RF devices, we  
17 authorize the RF equipment to make sure that it's  
18 compliant with our rules, our technical rules, in  
19 particular, and we authorize users of different  
20 equipment because it can vary. We can authorize  
21 individuals or we authorize network service providers,

1 as appropriate, depending on what the services are.

2 In the health area, we basically are engaged  
3 in two primary ways. One is that we authorize a variety  
4 of RF-based medical devices under Part 95 of our rules,  
5 and these include implanted medical devices, such as  
6 heart pacemakers or defibrillators, and we also  
7 authorize patient monitoring devices, such as wireless  
8 medical telemetry.

9 In terms of medical mobile devices, which  
10 we're talking about here, what we basically do is we  
11 authorize carriers whose networks are used by a wide  
12 variety of these devices to access, store or transmit  
13 information, including health information, and we also  
14 established technical rules that are used by Wi-Fi or  
15 other similar networks for very short transmissions.  
16 These may or may not be integrated with the carrier's  
17 network. Something like Wi-Fi, for example, if you have  
18 a wireless router at home, that's something that you  
19 just buy yourself and install. So, that's pretty much  
20 the broad scope of what we do.

21 MS. PRITTS: So, Geraldine?

1 MS. MATISE: Yes.

2 MS. PRITTS: Can I ask you a question on  
3 this? Does the FCC require encryption or any other  
4 security measures for any devices?

5 MS. MATISE: Generally, no. We don't require  
6 that, but we know that most device manufacturers in the  
7 Wi-Fi area make a functionality available and carriers  
8 will protect their networks in various ways. They do  
9 this to improve the quality of service.

10 The Communications Act does have two very  
11 broad prohibitions, which is not a requirement on the  
12 carriers, per se, it's actually required on those of us  
13 as users. People are not to intentionally interfere  
14 with a radio transmission; in other words, jamming.  
15 It's basically illegal in this country to jam a radio  
16 signal and we also, there are prohibitions on  
17 intercepting radio communications and divulging the  
18 content, and that's a provision that's particular to  
19 carriers.

20 Historically, again, the Communications Act  
21 being as old as it is, the two broad areas that it was

1 set up to regulate were broadcast and common carriage.  
2 Broadcasters do control the content on their networks,  
3 carriers are supposed to provide service on a non-  
4 discriminatory basis. So, they are not supposed to  
5 discriminate, they're supposed to carry everything. But  
6 people are not supposed to intercept that unless they  
7 have a lawful instrument, such as a trap and trace or a  
8 surveillance that law enforcement uses.

9 MS. PRITTS: Okay, so, to summarize with  
10 respect to security, one aspect of security is data  
11 integrity and one of the things that FCC does, the rules  
12 do, is say that the information as it is sent to the  
13 receiver may not be intercepted --

14 MS. MATISE: That's right.

15 MS. PRITTS: And another issue is  
16 availability of the information. So, the jamming is  
17 also prohibited under FCC.

18 MS. MATISE: That's right.

19 MS. PRITTS: Okay. So, we will now turn to  
20 the FDA, which has more of a health focus. As you can  
21 see, the FCC has a very broad focus, but it does impact

1 on health and mobile devices and the FDA has more of a  
2 health focus and we will have Mr. Bakul Patel.

3 MR. PATEL: Thank you, Joy. Good morning,  
4 everybody. And a great introduction from FTC.

5 I'd like to start off with FDA's mission has  
6 been to promote and protect public health. So, I'll  
7 start from there and then I'll walk towards how we fit  
8 in with the privacy and security of technology involving  
9 health care or health of patients.

10 We start off with the mission of promoting  
11 and protecting, and from there, we look at balancing the  
12 benefits and risk of technology used in health care  
13 settings, used for medical device purposes or medical  
14 intentions. Again, I'm trying to stay away from a whole  
15 lot of technical and term of arts that you use in the  
16 FDA, but mostly it boils down to if it's used for  
17 patients for curing, mitigating, treating disease,  
18 that's where our jurisdiction lies, and I didn't say it  
19 in the whole definition of a medical device, but that's  
20 really the gist of it. And technologies can do this;  
21 many forms of technologies can do this. We continually

1 look at risk to patients and, again, focusing from the  
2 safety towards the patients and public health.

3           The other part of our mission is  
4 effectiveness of technology in actually treating,  
5 curing, mitigating disease in patients. So, very much  
6 health-focused, risk to patients is really what a lot of  
7 our focus is. And if you can imagine the different  
8 types of risks that exist in medical devices and other  
9 technologies, privacy and security is part of that. We  
10 look at privacy and security from the risk to patient's  
11 perspective and we ask questions for people regarding  
12 does jamming cause risk to patients? Is it going to  
13 hurt patients at the end of the day?

14           So, giving you a little bit of background of  
15 what we have been working on is we are working on  
16 developing policies that are smart to advance this  
17 field. We totally understand and we are encouraged by  
18 the innovation that's happening in the mobile area. We  
19 are also excited about the fact that solutions that were  
20 once in a very specific setting is now being changed  
21 into technology agnostic or location agnostic solutions

1 that are going in the health field. We are taking all  
2 of that into consideration. We are looking at non-  
3 traditional ways to tradeoff between benefits and risk,  
4 which is a big factor for us to look at how we oversee  
5 medical devices and what are the requirements we put on  
6 manufacturers of those devices? That's really where we  
7 focus on.

8           Last year, we released a draft guidance on  
9 how and what types of mobile medical apps would be  
10 overseen by FDA and one of the things we've done there  
11 is we looked at a very small portion that becomes -- a  
12 portion of those mobile apps that becomes -- either by  
13 attaching sensors or other activators to a mobile  
14 platform of a computer to turn it into a traditional  
15 medical device. And we can talk a lot more about the  
16 examples, but those are one of the things.

17           There are many things happening in this area  
18 in mobile perspective where knowing where people are is  
19 also helping people, patients, mitigate or avoid certain  
20 risks or certain treatments or use certain treatments to  
21 use mobile technology as part of that solution for care.

1 And, having said that, I will probably stop there with  
2 examples because I could probably go on forever.

3 MS. PRITTS: Okay, so, to summarize the FDA  
4 focuses, in our area, on the use of the mobile device as  
5 a medical device and the privacy and security,  
6 particularly the security of that is measured, taken  
7 into account in weighing the cost and benefits to the  
8 patient.

9 MR. PATEL: Correct.

10 MS. PRITTS: Okay, great.

11 So, if we can turn to our next panelist who  
12 is Cora Tung Han, who is with the FTC, and, as you can  
13 see, as I know you all know, FTC is much broader than  
14 health-focused. So, Cora, could you give us a little  
15 discussion about the FTC plays a role in this area?

16 MS. HAN: Sure. Thank you very much and good  
17 morning.

18 So, the FTC's core enforcement statute is  
19 Section 5 of the FTC Act, which prohibits unfair or  
20 deceptive acts or practices. So, an act or practice is  
21 deceptive if it involves a false or misleading claim or



1 one that omits a material fact, and an act or practice  
2 is unfair, if it causes or is likely to cause  
3 substantial harm to consumers, that is not reasonably  
4 avoidable and that is not outweighed by countervailing  
5 benefits to consumers or to competition.

6 So, as Joy mentioned, this is a very broad mandate  
7 and it applies regardless of what medium representation  
8 might be made. So, whether or not something is said in  
9 print, television, a desktop computer, or a mobile  
10 device, these same rules of the road apply and the FTC  
11 has taken enforcement action in the mobile area and I'll  
12 just give you two very quick examples. One involved a  
13 case against marketers of apps that claimed to treat  
14 acne through a light emitted from the device if you held  
15 it close to your face and we alleged that those claims  
16 were unsubstantiated. In addition, we had also another  
17 recent enforcement action against the developer of a  
18 peer-to-peer files-sharing app that caused consumers to  
19 unwittingly share sensitive and personal information on  
20 their mobile device. So, we have a broad number of  
21 actions and they apply regardless of the arena.

1 MS. PRITTS: So, but one of the key elements  
2 that helps bring a mobile device within the purview of  
3 the FTC is if they actually make representations about  
4 what they do.

5 MS. HAN: That's right, and those  
6 representations can really be a number of different  
7 ones. So, it can be in the privacy policy of an app  
8 developer or of a platform. There's a little privacy  
9 policy, a picture up there, but it can also be something  
10 like a privacy setting. So, we have had enforcement  
11 actions where we alleged that well, a privacy setting  
12 that tells consumers that their information will be kept  
13 private, if it doesn't actually do that, that's going to  
14 be a problem for us under Section 5. And, in addition,  
15 representations can also be beyond the setting and the  
16 policy, other statements made on a Web site or on a  
17 mobile device that people see.

18 MS. PRITTS: Okay, thank you very much.

19 I'm going to pause here just for a second.

20 As Kathryn mentioned, we will be taking questions both  
21 from the in-person audience and the audience that is on

1 the Internet. So, if you do have questions or comments,  
2 please write them down and you can raise your hand, you  
3 can get a card and you can pass them in here and we will  
4 use them to facilitate our question and answer period.

5 Okay, given that, we're going to turn back to  
6 a health focus here and I'd like to ask Susan McAndrew  
7 of the Office for Civil Rights here at HHS to explain to  
8 us a little bit about how the Office for Civil Rights --  
9 what your role is in this area.

10 MS. McANDREW: Thank you, Joy, and in honor  
11 of the St. Patty's Day, I will take the mike with the  
12 green wrapper. Very good. I appreciate that.

13 MS. PRITTS: Very good. See, I dressed for  
14 the occasion. I just want to point that out.

15 MS. McANDREW: The Office for Civil Rights  
16 does have jurisdiction under the Health Insurance  
17 Portability and Accountability Act, lovingly called  
18 HIPAA, to protect the privacy and security of health  
19 information when it is held and maintained by particular  
20 entities in the health industry, such as health care  
21 providers, health plans, and their business associates.

1 So, we have a very particular focus and if Joy is the  
2 privacy "conscience" of the enterprise, then OCR can  
3 have the role of cop. So, we do have an enforcement  
4 role with respect to privacy protections.

5           With regards to mobile devices, it is clear  
6 that these are a part of the electronic systems and  
7 enterprise within a doctor's office or a health plan,  
8 and, so, they do come within the ambit of the HIPAA  
9 Security Rule and are subject to all of those  
10 protections, including primarily it is important that  
11 entities recognize that and include them as part of  
12 their risk assessments as they go forward and that they  
13 do take the same kinds of protections with regard to  
14 those devices as they would to the main computer systems  
15 within the enterprise so that if the device is receiving  
16 and transmitting protected health information, that is  
17 identifiable information about patients, then they need  
18 to consider whether or not that information in  
19 transmission and if it's stored on the device needs to  
20 be encrypted. This is not a hard and fast mandate, but  
21 if it's reasonable to do so and they can reduce the risk

1 of the information, then they should do that or  
2 something similar to that.

3           There are other kinds of protections,  
4 including making sure that the users of the system are  
5 authenticated and that they have controls about who can  
6 access the system. As Farzad mentioned in his opening  
7 remarks, these devices have many roles and many  
8 vulnerabilities, including it's not just the information  
9 that is sent to and from these devices, but because of  
10 the device, it may present access to other systems and  
11 those kinds of controls need to be recognized and  
12 protected against should the device fall into  
13 unauthorized hands, and we know how often Blackberrys,  
14 laptops, smartphones, and other things go missing, are  
15 the object of theft, and when that happens, we cannot  
16 necessarily cut down on that kind of theft, but it is  
17 totally within the control of entities to make sure that  
18 when that kind of theft or loss occurs that the  
19 information that is on that device or to which that  
20 device allows access is not also put into jeopardy so  
21 that all that you have lost is the actual device itself.

1           These devices are subject to our breach  
2 notification requirements so that if these devices are  
3 lost or stolen and there is information that is stored  
4 on the device, the entity is required to notify  
5 individuals whose information has been placed in  
6 jeopardy about that event and they are also required to  
7 notify the Secretary when these incidents occur, and  
8 many of our breach notifications are the result of these  
9 kinds of mobile devices that are lost or stolen. So, it  
10 is a frequent occurrence and there are easy ways to  
11 protect the information, if not the device itself.

12           MS. PRITTS: Okay, thank you, Sue.

13           And we are now going to turn to our final  
14 panelist who is with NIST, which has a much broader  
15 mandate than health and which unlike most of the other  
16 panelists, is not a regulator, but is an agency that  
17 provides a lot of guidance. So, if I could please ask  
18 Tim Grance to explain a little bit about what NIST does  
19 and how it operates on this specific issue, please.

20           MR. GRANCE: Indeed. Well, thank you for  
21 having me. I am from NIST. We are non-regulatory. We

1 have no foreign policy. We're the nice people in the  
2 U.S. Government.

3 MS. PRITTS: You're here to help us, right?

4 MR. GRANCE: We just write things down, put  
5 it up on the web site, and hopefully, people find it  
6 interesting and valuable. So in general let me say NIST  
7 is part of the Department of Commerce. We are involved  
8 around the idea of measurement and standards, testing,  
9 mostly around the idea of physical sciences, like  
10 physics, chemistry, material science, and, of course, in  
11 computer science. We do things like some of the  
12 universal constants. What is a kilogram, what is a  
13 second? And, believe me, I have actually carried a  
14 kilogram, a reference kilogram and you can imagine me  
15 going through security with a reference kilogram.

16 (Laughter) What do you have there? I have a kilogram.  
17 A what? (Laughter) Just a kilogram, sir. All right,  
18 step aside here. True story.

19 So, again, we're probably known mostly in the  
20 physics area, three Nobel Prizes. My mother thinks it's  
21 still possible I might get one. It's not going to

1 happen, but she still thinks so.

2           In the area of computer science, we have an  
3 information technology lab, several divisions,  
4 networking, human interface in various areas. The one  
5 I'm in is the Computer Security Division and we write  
6 publications on a variety of topics ranging from  
7 cryptography, access control, vulnerabilities, cloud  
8 computing, the whole spectrum of security things, as  
9 well as what I would call on the softer side is this is  
10 how a training program might work, this is how risk  
11 management works, this is how you would think about  
12 doing risk analysis, two more esoteric things in the  
13 works about this is how you would model a threat on your  
14 particular space or environment, how you would think  
15 about that, how we would try to deal with those things.

16           We operate a very busy and active web site.  
17 It gets probably 100 million hits between something  
18 called a National Vulnerability Database on the other  
19 parts and there's nothing we put up there that's  
20 inappropriate, but it still gets a lot of hits from all  
21 around the world, frankly, mostly from non-government



1 actors. And, so, the guidance we write generally gets  
2 an orientation towards the federal government, but we  
3 try to write it in a language and manner that's  
4 accessible by anyone in the world who wishes to read it  
5 and comment on it, and we actively encourage people. We  
6 really do listen to the comments and we don't maybe  
7 sound like it on the phone or anything, but we do listen  
8 carefully and handle those comments with great care and  
9 deliberation.

10 So, with that, I'll stop here.

11 MS. PRITTS: Okay. So, as you can see there  
12 are a lot of different federal agencies that are  
13 involved in the area where this all intersects and we  
14 have a question that came in which is basically why  
15 can't just one of you do this? Where is the  
16 responsibility going to live? And, so, I'd like the  
17 panelists to discuss a little bit about where the  
18 potential overlap here is in regulation and how the  
19 agencies have worked together a little bit in the past  
20 to address some of these issues.

21 Do you want to start over here?

1           MR. PATEL: I know you were going to say the  
2 same thing.

3           MS. MATISE: I know. The FCC and the FDA  
4 collaborate quite a bit in the area of medical devices,  
5 in particular with Bakul. We had a joint workshop about  
6 two years ago, which basically dealt with the area of  
7 who does what for medical devices and our agencies  
8 entered into a memorandum of understanding so that we  
9 confer on a regular basis about any number of issues.

10          MS. PRITTS: Bakul?

11          MR. PATEL: I'd like to echo that and I'd  
12 like to add also one more thing for FTC. We also at FDA  
13 collaborate with FTC on areas that overlap in terms of  
14 the deception part that Cora mentioned earlier. We have  
15 a similar charge on our end which goes back to  
16 misbranding of medical devices and misbranding equals  
17 misleading and then somewhere it blurs the line between  
18 deception and goes over to FTC, then there's no direct  
19 harm in certain cases where we either choose to have FTC  
20 take action or us, so, we collaborate on that area.  
21 Similar to FCC, we also look at implantable medical

1 devices, what risks exists, and we work together on  
2 those aspects of the technologies side, as well as the  
3 consumer protection side and patient safety side.

4 MS. PRITTS: Cora?

5 MS. HAN: I'd like to echo what has been  
6 said. We do coordinate and talk and refer things back  
7 and forth and we also try to reduce areas of confusion  
8 caused by overlapping jurisdictions.

9 So, for example, the FTC also has a health  
10 breach rule that applies to breaches of sensitive health  
11 information for mostly non-HIPAA-covered entities and  
12 when we went through that process, we tried to work  
13 together to ensure that it was clear as possible and  
14 that there was as little overlap as we could manage.

15 MS. MATISE: I'd like to mention something.  
16 It's maybe a little unusual, but in terms of our working  
17 with NIST, we actually have had quite a working  
18 relationship because they are involved in standards and  
19 when we approve devices of all different types, we  
20 require the manufacturers to have them tested and there  
21 are, of course, a lot of devices today are not

1 manufactured in the U.S.; they're manufactured overseas,  
2 and they're under trade agreements, what we call mutual  
3 recognition agreements, that recognize test labs as  
4 being qualified to test products in compliance with FCC  
5 rules, and NIST has worked very well with us because  
6 they can actually do the accreditation process for labs,  
7 and we have worked very closely with them for probably  
8 over 10 years now on that. So, it's a very valuable  
9 role that they play to health agencies like us.

10 MS. PRITTS: Okay. I've got a next question  
11 or, Sue, did you want to comment on that?

12 MS. McANDREW: Well, I also wanted just to  
13 say that with regard to the partnerships that we have in  
14 addition to the shared jurisdiction with the FTC and we  
15 both did work very closely together to align the  
16 regulations on breach, but we really do find the  
17 resources in NIST to be a wonderful partner for us.  
18 They have helped develop a number of tools that are  
19 specific to the HIPAA Security Rule Guides for users and  
20 they just have a new tool out, a computer-driven help  
21 tool for risk assessment. So, they are a great resource

1 for us and we also have close relations with the FDA to  
2 the extent any of the medical device integrity issues  
3 also implicate a Security Rule problem.

4 MS. PRITTS: So, that's a great segue into --  
5 we see a couple of comments and questions on this, and  
6 I'm going to direct this one primarily to Tim and to  
7 Sue, which is: How do the mobile devices play into this  
8 risk assessment? So, the Security Rule, Sue, requires  
9 people who are covered by HIPAA have to conduct a  
10 security risk assessment, right?

11 MS. McANDREW: That's right.

12 MS. PRITTS: And meaningful use now also  
13 requires as one of its elements that people to receive  
14 their incentive payments that they attest, that they've  
15 actually done that, that they have done that element.  
16 And, so, how does this work with mobile devices, do you  
17 have to include this in a security risk assessment? Is  
18 this part of a system? Tim?

19 MR. GRANCE: I can give you a set of sort of  
20 general rules of thumb I think people should be  
21 considering, but we would definitely encourage people to

1 take an enterprise-wide view or an agency-wide view of  
2 their mobile devices. And, in fact, caused me to  
3 actually look at my list here. And this is sort of  
4 draft, but it's (mike feedback). I must have said  
5 something bad in a moment here. (Laughter) We're going  
6 to suggest to people you should examine the issues  
7 around those devices. What are the threats to those  
8 devices? What does it mean to use them? It's important  
9 to think about context of use and, of course, the  
10 mission benefit you're trying to confer; if you're a  
11 government agency, if you're in the private sector, to  
12 your business function, what are the issues there? We  
13 think people should deploy these devices and have kind  
14 of a generalized policy about what you want people to do  
15 with them, personal use versus private use. Do you want  
16 me to go on or --

17 MS. PRITTS: No, I have a specific question  
18 on this. So, NIST does have mobile security guidance  
19 out or something of that nature, is that right?

20 MR. GRANCE: We have several publications  
21 that contribute to that.

1 MS. PRITTS: Can you get the mike up closer  
2 to your mouth, please? Thank you.

3 MR. GRANCE: We have several publications  
4 like that. But there's one in particular that's  
5 directly to it, but it's a little dated because it's  
6 2008. That's in the process of being updated. I'm  
7 going to hazard a guess that no one should ever quote me  
8 on. I would say within the next month or two, that  
9 should be out for draft comment.

10 MS. PRITTS: Okay.

11 Sue, this one's directed for you, I think,  
12 which is people are looking for a little bit of an  
13 explanation as to when the Privacy Rule does and doesn't  
14 apply. So, for example, if a doctor has a -- assuming  
15 that they qualify under HIPAA for all the other things,  
16 but, generally, if a health care provider, a doctor has  
17 information on a mobile device, that's subject to HIPAA,  
18 right?

19 MS. McANDREW: To the extent the information  
20 is identifiable information about a patient, then that  
21 information is protected by HIPAA and if the doctor is

1 using the mobile device as part of his practice and  
2 that's how the information got there, then, yes, that  
3 information is protected by HIPAA and that device needs  
4 to be considered for its security risks.

5 MS. PRITTS: Okay, so, now, as Dr. Mostashari  
6 mentioned earlier, patients are also using these devices  
7 a lot to store their own medication. Perhaps, they're  
8 looking at their dietary requirements or they're storing  
9 information about the exercise they get or even storing  
10 information about what their glucose levels are. So, if  
11 an individual has a mobile device, is that covered by  
12 HIPAA?

13 MS. McANDREW: The devices that are for the  
14 individual themselves, whether it's a mobile device or  
15 their home computer, no, HIPAA does not tell the  
16 individual what they can or cannot do or must do to  
17 protect the information. I mean, clearly, the  
18 individual needs to consider the same kinds of risks and  
19 protections for the information that they have on their  
20 own machines, but HIPAA does not control how an  
21 individual uses their own information.



1           MS. PRITTS: Okay, but I'm going to turn to  
2 Cora on that. Just so people get a fuller picture here,  
3 if it is the individual's device and they do have  
4 medical information on it, that might implicate FTC  
5 jurisdiction, is that right?

6           MS. HAN: That's right because our focus is  
7 on consumer protection, so, we're very much concerned  
8 about the representations that are made to consumers and  
9 that they might see on their individual devices. And  
10 the fact that those representations and those practices  
11 involve sensitive health information is another factor  
12 that we consider and would definitely make us examine  
13 representations made in a very serious light.

14          MS. PRITTS: Okay, so, I have a follow-up  
15 question on that, which is: Does the FTC have a vehicle  
16 online for consumers to report apps that have privacy  
17 and security issues?

18          MS. HAN: We do. So, if you go to the FTC's  
19 Web site, we have a consumer complaint hotline and you,  
20 I believe, can call or submit complaints to us and we  
21 also have a large database where we track consumer

1 complaints called Consumer Sentinel, and that allows us  
2 to determine if a particular company has had a lot of  
3 complaints lodged against them and other sorts of  
4 trends.

5 MS. PRITTS: So, Sue, OCR similarly has a  
6 number of ways that are posted on your Web site for  
7 consumers to file complaints about what may be privacy  
8 and security violations, including those involving  
9 mobile applications, right?

10 MS. McANDREW: Yes, we do have complaint  
11 forms that are available through our web site and that  
12 can be submitted, downloaded and e-mailed back to us, or  
13 submitted through the mail.

14 MS. PRITTS: Okay, and I will ask the FCC and  
15 the FDA if you have similar consumer-facing parts of  
16 your web site where people can file complaints if they  
17 feel that it's necessary.

18 MR. PATEL: Absolutely. From the patient  
19 safety part, we have for all medical devices or anything  
20 related in the use of medical devices, patients, users,  
21 clinicians, caregivers can submit anonymously complaints

1 or event notifications to us that we can follow-up later  
2 on and come up with the same kind of analysis like FTC  
3 does. Is it happening in particular area? Is it  
4 happening in a particular situation? Is it happening in  
5 a particular device? And then we follow-up with that.  
6 So, we do have -- and it's all on FDA's web site. It's  
7 called MedWatch, if that rings a bell. They should  
8 probably look it up.

9 MS. PRITTS: Okay, thank you.

10 And, Geraldine?

11 MS. MATISE: The FCC does, as well.

12 MS. PRITTS: Okay. So, there is for those of  
13 you who are interested in reading more about all of  
14 these different federal efforts, there are links that  
15 are posted on this event's web site, which will readily  
16 get you to some of the proper places that we've talked  
17 about today.

18 So, I think what we've managed to do here is  
19 give you a little bit of an oversight of what at least  
20 the framework is that we're going to be looking at in  
21 looking at mobile devices. As we said when we started,

1 that this isn't happening in a vacuum. There's a lot of  
2 regulatory protection and guidance already out there,  
3 and what we're looking to do here is to make sure that  
4 as people are adopting these, that they're aware of  
5 these different requirements and that they have very  
6 practical ways of addressing them.

7           So, I'd like to get you in join me in  
8 thanking our panel. They've been wonderful in helping  
9 us understand this very complicated and overlapping  
10 jurisdictional issue. Thank you. (Applause)

11           We're going to have just a very short break  
12 here while we reset the table for our next panel, which  
13 will be Real World Usages of Mobile Devices by Providers  
14 and Other Health Care Delivery Professionals.

15                           (Recess)

16           MS. PRITTS: (Inaudible) for our panel here.  
17 We're getting ready to seat our next panel, so, we'd  
18 like it quiet in the audience, please. Hello, quiet.  
19 Thank you.

20           All right, our next panel, which is going to  
21 focus on Real World Usages of Mobile Devices is going to

1 be led by Dr. Jon White from the Agency of Health Care  
2 Research and Quality, fondly known by people inside the  
3 beltway as AHRQ.

4 Dr. White directs a health information  
5 technology portfolio at AHRQ. He sets a programmatic  
6 direction of AHRQ's health IT projects. We do a lot of  
7 work with Jon White and his team, and I tell you they  
8 are just a pleasure to work with. They have fueled and  
9 informed a tremendous expansion of health IT to improve  
10 health care quality, which is what it's really all  
11 about. So, I would like you to join us in welcoming Jon  
12 and the members of the second panel to start this  
13 discussion of how these devices are really used in real  
14 life. Thank you.

15 Welcome, Jon.

16 DR. WHITE: Well, thank you so much. I  
17 appreciate you all being here today. Welcome. I want  
18 to welcome all of our friends out on the Internet,  
19 including potentially my family. Hi. Who are going to  
20 be watching us today and listening to a really engaging  
21 conversation. So, we've got a great panel lined up for

1 you. I'm not going stand long in their way.

2           Today, we're talking about the intersection  
3 of policy and technology in great health care, and there  
4 are a lot of those different intersections, but in  
5 particular, we're talking about mobile devices. So,  
6 yeah, we talk about the devices, we talk about the  
7 policy, but what you're going to hear, I think, from  
8 these folks today are really that we're talking about  
9 putting information in the hands of people who need it  
10 to be able to deliver better health care. So, it's not  
11 just the device and it's not just the information, but  
12 really it's the power to transform the care that you  
13 deliver and to be able to do the best job that you can  
14 when you're trying to provide that care. So, like I  
15 said, we've got a great group of panelists. I'm going  
16 to let each one of them introduce themselves  
17 individually. They're going to have a chance to talk  
18 about where they're from and what they do and really the  
19 most important thing that they've noticed in terms of  
20 mobile devices and the relationship to the care they  
21 deliver. And then we'll get into some great discussion.

1 So, please.

2 DR. DeLaROSA: Good morning. My name is  
3 Jacob DeLaRosa. I am from Pocatello, Idaho, and Idaho  
4 does exist. (Laughter) I'm a practicing heart surgeon  
5 and clinical work, 90 percent fully clinical. It's a  
6 passion in myself in regards to mobile devices. I came  
7 up with an app about three years ago in regards of  
8 protecting people from texting and driving because  
9 there's just been so many accidents that we had seen.  
10 So, it's sort of a passion in regards to mobile devices.

11 But, as well, the mobile device in regards to  
12 medicine and really in clinical practice is essential  
13 and I was sharing this a little earlier, how imperative  
14 it is when talking to patients and actually showing them  
15 the disease process, showing them the complications,  
16 showing them what's going on so they could see it one-  
17 on-one versus just an explanation. And it's still very  
18 shocking to me that I'm fourth down the line before I  
19 see a patient for open-heart surgery, for cancer  
20 surgery, et cetera, and the patient has never seen what  
21 they're being treated for because it was never shared

1 with them. So, for me, it's really important about the  
2 awareness of the technology we do have to share with  
3 physicians and then they learn what's available.

4 MS. GALLAGHER: Good morning, everyone. My  
5 name is Lisa Gallagher, I'm Senior Director of Privacy  
6 and Security at HIMSS, the Health Information Management  
7 System Society. HIMSS is a cause-based, not-for-profit  
8 organization that's focused on the optimal use of IT for  
9 the betterment of health care. We have 44,000  
10 individual members, 570 corporate members, and 170 not-  
11 for-profit organizations that participate with us and  
12 share our mission.

13 The reason that I'm here today is because  
14 HIMSS has a number of initiatives that are related to  
15 the use of mobile devices and health care. First, we  
16 have an initiative called mHIMSS, which is focused on  
17 building on HIMSS' already existing strengths and  
18 convening stakeholders, sharing knowledge, providing  
19 education, public policy, research, and content, and  
20 here, our initiative is focused entirely on mobile  
21 technologies that are used in the workflow and for data



1 exchange, and under the mHIMMS's initiative, under the  
2 direction of my colleague in the back here, Edna Boone,  
3 we have two interesting efforts that I wanted to  
4 highlight and I'll be sharing some data from these as we  
5 go throughout the discussion.

6           First of all, this past fall, we executed our  
7 first annual mHIMSS Mobile Technology Survey, and that  
8 was related to the use of mobile and wireless in health  
9 care organizations, and they're used for access to  
10 patient data, how folks are attempting to secure data at  
11 this point, and the benefits and barriers of the use of  
12 those technologies. So, I'll have some data to provide  
13 as we go through the discussion. We also have an  
14 upcoming conference, the mHealth Summit in December in  
15 Washington, D.C., and then in my area, in the privacy  
16 and security area, we had convened a mobile security  
17 workgroup this year and they recently published a mobile  
18 security toolkit and that has various reference  
19 resources, best practices, case studies, et cetera, and  
20 as we go throughout the discussion, I'll also talk about  
21 some of those work products, some examples that we have

1 that are useful for today's discussion.

2           And I think to Jon's point as to what are  
3 some important points that I want to stress at this  
4 point are that we do see from our survey and our data  
5 that we collect that one of the most prevalent issues  
6 that we're seeing, especially with regard to privacy and  
7 security, is that the technologies are being deployed in  
8 health care organizations without the benefit of having  
9 updated policies and procedures in place for managing  
10 them, and, so, that's some of the information that we  
11 have in the toolkit and then I will talk a little bit  
12 more about some of the concerns and benefits, but, of  
13 course, privacy and security does come to the top.

14           DR. WHITE: Thank you very much.

15           DR. HEILMAN: Good morning. My name is Steve  
16 Heilman. I'm the chief medical information officer for  
17 Norton Health Care. I am an emergency medicine  
18 physician by training. I've been doing the CMIO work  
19 for the last three years and I'm sort of learning on the  
20 fly as I go, but part of my job is to help oversee our  
21 organization.

1           Norton Health Care is located in Louisville,  
2 Kentucky, where an integrated delivery network of five  
3 hospitals that are not-for-profit, including a  
4 freestanding pediatric facility. We have 15 outpatient  
5 centers, we employ about 12,000 employees, we have 2,000  
6 physicians on our medical staff, 500 employee physicians  
7 on our staff. We have about \$1.5 billion yearly in  
8 revenue. We have about 1.5 million patient encounters  
9 annually, 60,000 admissions, and we're really trying to  
10 get our handle on mobile technology and what we could  
11 bring to the table.

12           One of the things, I guess the key salient  
13 point I'm trying to make, in my job is that mobile  
14 technology is developing very rapidly and we're seeing  
15 mobile devices show up more and more frequently,  
16 multiple types are coming to the table, and we ourselves  
17 have sort of a bring your own device policy that we're  
18 trying to develop, as well, as to giving our executives  
19 and administrators our own devices that we know we can  
20 control. The problem is, as mobile technology expands  
21 so rapidly, back to Lisa's point, we're still trying to

1 figure out how can we govern that and we're finding out  
2 that if you don't have policies in place to help govern  
3 that, it becomes sort of the wild, wild west out there  
4 in health care. I think benefit and communication is  
5 absolutely paramount to helping take care of patients  
6 and communication between providers, communication  
7 between patients is excellent. It helps decrease length  
8 of stay, it helps gets feedback, it helps improve care.

9           The problem is we're finding that clinicians  
10 are taking advantage of unencrypted video conferencing  
11 on the Internet to kind of do patient handoffs; we're  
12 finding that nurses are texting physicians with  
13 patient's personal health information. So, even though  
14 we're trying to figure out what polices to put in place  
15 and how to govern them while all this is going on, you  
16 have to get in front of that because if you don't have  
17 those policies in place and educate everyone about what  
18 the risks are of that, it will just go out and not be  
19 controlled. So, that's really what we're trying to get  
20 ahead of right now.

21           MS. SHAFFER: Good morning. My name is Meri

1 Shaffer, I'm an RN, and I'm currently working as a  
2 systems analyst for Montefiore Home Care. I have over  
3 30 years of homecare experience, and for the past 15  
4 years, have implemented and worked with various  
5 technologies that allow for better patient care and  
6 clinician efficiency in the homecare arena.

7 Montefiore Home Care is celebrating 65 years  
8 of service to the communities of the Bronx and  
9 Westchester Counties in New York. We are part of  
10 Montefiore Health System and are the first hospital-  
11 based homecare agency in the United States. We are  
12 large, with a census of roughly 2,200 patients  
13 combined from our certified agency and long-term  
14 Lombardi Program.

15 Homecare in both urban and rural settings  
16 each have their own challenges, but, at the same time,  
17 we still have a lot in common. Lengthy documentations  
18 requirements for compliance and billing, patients that  
19 are coming home sicker with multiple chronic  
20 illnesses, gas prices, and reduced reimbursement are  
21 issues all homecare agencies face. The use of mobile

1 technology to assist the clinician in rendering  
2 quality care to the patient is now becoming the norm.  
3 Safeguarding that health information becomes an  
4 important matter.

5           Currently, many agencies, including  
6 Montefiore, go ahead and furnish devices to clinicians  
7 for use for documentation purposes. One reason for  
8 this is we can control the security. Currently, we  
9 use laptops with touchscreens. These laptops not only  
10 have encrypted software from our vendor, but we are  
11 also encrypting the disk, as well. Other agencies I  
12 know of also use LoJack Software in case the laptop is  
13 stolen or lost so it can be recovered. Licensing  
14 surveyors recently are now asking for policies about  
15 security and agencies are really scrambling to comply  
16 and they need guidance.

17           There is also concern about the use of  
18 public Wi-Fi and cellular technology. Texting is  
19 really convenient, but is it secure? No. Some of the  
20 agencies have policy about texting and, but, again,  
21 these are really difficult to enforce. Some of them

1 just use patient numbers or initials, but it doesn't  
2 seem to be a workable system.

3           Also, there's a concern about clinicians  
4 using public Wi-Fi. Is that really secure? There are  
5 some colleagues that I have in the rural areas where  
6 difficulties of available high-speed Internet and  
7 cellular coverage is an issue, and, believe it or not,  
8 even in New York, cellular coverage can be very  
9 erratic.

10           And none of this is without cost. Homecare  
11 is, unfortunately, not included in the American  
12 Recovery and Reinvestment Act Incentive Program. So,  
13 we have to pay for all this ourselves. Despite the  
14 challenges of utilizing mobile devices though, the  
15 main payoff for clinicians in the field is having  
16 accurate information when seeing patients. The  
17 ability to gauge improvement or decline by comparing  
18 the patient status from visit to visit allows for  
19 clinicians to note whether treatment plans are  
20 working, communicate aspects of the patient's  
21 condition effectively to the physician, and enable the

1 physician to make better care decisions for the  
2 patients.

3 I want to thank the ONC for inviting me to  
4 give input on this subject that is very relevant to  
5 homecare. Thank you.

6 DR. TASHJIAN: Good morning. Hi, I'm Chris  
7 Tashjian. I bring a little different perspective. I  
8 practice in a town of 1,500. I'm kind of the classic  
9 family doc. I see patients in the hospital, I work the  
10 emergency room, I see patients in the outpatient  
11 setting, and I also do nursing home, and, believe it or  
12 not, even occasionally see the county jail patients, as  
13 well. So, it's kind of a little bit of everything and  
14 my passion, of course, is health care and medicine and  
15 caring for my patients, but a second passion is  
16 technology and mixing these passions and finding out how  
17 in using technology to really improve the care of my  
18 patients and demonstrably show that we can provide  
19 world-class care in a setting of 1,500, in a town of  
20 1,500.

21 I think technology is a great equalizer. I



1 think the next step in that is going to be the mobile  
2 technology, but if we look back for a minute, I mean,  
3 I've been using a smartphone for 10 years and it's  
4 really interesting because 10 years ago, we were using  
5 it just as access to medical information, and even then,  
6 if I looked something up in a book my patient said,  
7 what's the matter he doesn't know anything? But if I  
8 pull out my palm and look it up on an Epocrates, they  
9 say man, this guy's really smart. Look at how he can  
10 use the technology. (Laughter) So, again, technology,  
11 I think, has been here, but it is just now mushrooming  
12 and even in the rural areas, we welcome it.

13 I look forward to it for doing a couple of  
14 different things. One is interactions with specialists,  
15 as you can expect, when you're in the rural setting, you  
16 don't have access to specialty care, and, so, technology  
17 can be the great equalizer in that aspect, but I also  
18 look at it in how can we better serve our patients?  
19 And, for example, and I've asked numerous patients this,  
20 if I could text you your results, if I could give you  
21 information via your mobile phone, would that be helpful

1 to you? Would you rather receive it in e-mail, would  
2 you rather receive it in snail mail, and 100 percent of  
3 the time, and a few things in medicine that are 100  
4 percent, but 100 percent of the time, they say if you  
5 could text it to me, that would be great. If I would  
6 have to do less, could just get that data as soon as  
7 it's available, and to be honest with you, they're  
8 expecting it and I think we need to give it to them.

9           Finally, I'm going to close with one thing  
10 that I think is really interesting, is I share a picture  
11 with people that is of my 90-year-old mother and my 89-  
12 year-old mother-in-law and on Christmas Day, they are  
13 sitting at the kitchen table with their iPads and  
14 they're beating on their iPads, and, so, I don't think  
15 this is a generational thing. I think the vendors and  
16 the people like Apple have made the interface so easy  
17 that virtually anybody can use it. I think it's now  
18 incumbent on us in health care and in the health care  
19 vendors to find a way to get it to them because I think  
20 it's possible and I think we have an obligation to our  
21 patients to do that. Thanks.

1           DR. WHITE: All right, what a great  
2 introduction. So, I hope it is clear to you these are  
3 not nerds with stethoscopes. (Laughter) These are  
4 people on the frontline of health care delivering care  
5 and working with their colleagues to deliver care using  
6 powerful information tools, and that's what we want to  
7 hear and that's what we want to do, and they also have  
8 an appreciation for the issues that go along with that.

9           We're going to launch into a discussion of a  
10 couple of different questions. We're going to take  
11 questions from the audience, from Twitter, and from the  
12 Internet. I do want to take a brief moment to thank my  
13 colleagues from the Office of the National Coordinator,  
14 Joy, and her colleagues. Not only are you all charming  
15 to work with, but really talented and smart and you set  
16 up a great panel. So, I appreciate all the effort  
17 that's gone into it today. So, thank you very much.

18           So, let's start into it. You guys mentioned  
19 a couple of these, but I really want you to talk a  
20 little bit about the kinds of things that health care  
21 providers do with these mobile devices. We're drawn to

1 them and there are certain things that we do and there's  
2 the things that really make a difference, right, and say  
3 wow, I couldn't do that before, I want to hear about  
4 this. I also want you to talk about the things that you  
5 want to be able to do with it, and it's not quite there  
6 yet, but you know that if it could just do this or that,  
7 that really you know that it's going to make a big  
8 difference for you. So, what are you all seeing?

9 DR. DeLaROSA: What I use it for, I use it  
10 primarily for CAT Scans, radiology-type of procedures  
11 that I can get and get them pretty quickly. The delay  
12 is the download, especially on these multi-sliced CT  
13 scans. We also are able to see in live is a coronary  
14 angiography. So, it's sort of like your office has  
15 become mobile. So, now you don't have to be sitting in  
16 the hospital and be getting a phone call from  
17 cardiologists, a radiologist, a referring doctor, and he  
18 says can you look at a patient's films? Yes, and I'm  
19 able to now look at the films using a mobile device and  
20 now being able to give my opinion right away. And this  
21 goes back to the rural physician, too, that calls and

1 needs help with something. You can now look at these  
2 films and make a decision right away versus trying to  
3 drive to the hospital or trying to get someplace through  
4 traffic to give an answer. So, that's what I use it for  
5 mostly.

6           What I would like to see, I would like to see  
7 things faster, of course, and if being able to do sort  
8 of like a face time with the physician you're talking to  
9 because one of the things that I think we sort of lose  
10 is that personal touch of you can be talking with  
11 somebody or you can go without seeing them, seeing  
12 facial expressions and seeing and understanding back and  
13 forth.

14           DR. WHITE: Radiology is always in the  
15 basement, right? So, you no longer have to run from  
16 seven down to the basement and then back up again to see  
17 your film. So, great point.

18           DR. TASHJIAN: Yes, I was going to say a  
19 perfect example, and Dr. DeLaRosa kind of touched on it,  
20 but it's interesting, a year ago, when I'm in the  
21 emergency room and somebody comes in with a complex

1 fracture, and I'll be honest, I'm not an orthopedic  
2 surgeon, but I need one, but I need to know how to  
3 explain it to them. At least at that time, willingly or  
4 unknowingly, we would text them a picture of that x-ray  
5 and they would be much happier than anything I could do,  
6 than anything I could explain over the phone and they  
7 could tell me right then and there admit the patient,  
8 don't admit the patient, splint the patient, I'll be in  
9 right away to take care of it. Any of those things.

10           We've had to stop doing that because the  
11 HIPAA people at the hospital said you can't do that.  
12 We're working on work-arounds and one of my goals is to  
13 not have to do work-arounds, but design it right from  
14 the ground up. One of the work-arounds that we're at  
15 least going to look at is what if we just take a picture  
16 of the fracture, but no patient identifiable data? So,  
17 we can do that, but my goal is to really look at it from  
18 the ground up and ask the vendors make something that we  
19 can use.

20           DR. WHITE: So, that's a great policy issue,  
21 right? So, and you call them the "HIPAA people," and I

1 know, right, that's what we all call them. They do have  
2 responsibilities and they --

3 DR. TASHJIAN: I'm not saying it's wrong.

4 DR. WHITE: Love the HIPAA people.

5 DR. TASHJIAN: And, again, as a patient  
6 myself, I don't want my data out there for anybody to  
7 see. So, I understand where they're coming from.

8 DR. WHITE: Yes.

9 DR. TASHJIAN: But I also understand  
10 technology can do a lot of things and technology, at  
11 least to me, it's coming under vendors to give us  
12 technology that satisfies the patient privacy and that I  
13 want both, I want privacy and I want to be able to use  
14 it.

15 DR. HEILMAN: So, we have academic  
16 affiliations with the University of Louisville and the  
17 University of Kentucky, and one of the most prominent  
18 apps that was first taken advantage of and we've been  
19 doing it for probably 5 or 6 years is just the online  
20 education, much like Epocrates or a third-party resource  
21 just for drug dosing, drug interaction, best evidence-

1 based practice medicine. Generally, on those  
2 applications, we get between 4,000 and 5,000 hits a  
3 month. So, those are very active and very prominently  
4 used by our medical staff.

5           Additionally, technology is getting to expand  
6 greater, and, so, we're starting to see the ability to  
7 transmit fetal monitoring to smartphones and smart  
8 devices. So, our OBs are extremely happy with us right  
9 now because when they're on call, their nurse has a  
10 question, they can actually just pull out their phone,  
11 go look at a fetal tracing, and say no, that's normal or  
12 no, this is of concern.

13           Technology is expanding. We're now even  
14 monitoring in ICUs those monitor readouts and rhythm  
15 strips can be put on a smartphone for patients to see.  
16 That's a huge advance. So, if you're monitoring  
17 multiple ICUs or you're on call, physicians find great  
18 value in being able to get to that data and that  
19 information really quickly.

20           Those are probably the biggest things we're  
21 starting to see. I think it'll be great as telemedicine



1 evolves, to what Jacob talked about, getting that  
2 face-to-face interaction to be able to talk with your  
3 patients and see your patients in a secure environment  
4 and actually provide care that way. I think it'll  
5 really take medicine to the next level.

6 MS. SHAFFER: In the homecare arena, I think  
7 that since we see patients in the home, one of our great  
8 challenges is medication reconciliation and the fact  
9 that we have very disparate systems out there. So, to  
10 have an accurate medication list that we can confer with  
11 the physician on so that we both are on the same page,  
12 we have a really greater chance of keeping people at  
13 home and not having them readmitted to the hospital.  
14 So, I think disparate systems is really a big challenge.

15 MS. GALLAGHER: So, just to give you some  
16 sampling of the data that we collected on the work-  
17 related tasks that providers are using mobile devices  
18 for, the top use of a mobile device is to look up non-  
19 PHI-related health information. So, information that  
20 guides the provider in providing care. But the next one  
21 is 75 percent of the respondents used the mobile device

1 to view patient information. Twenty-eight percent  
2 actually report storing that information on that device,  
3 but seventy-five percent use it to view. They use it  
4 for education and training purposes, clinician  
5 notifications, tracking of work lists, so, their tasks  
6 during the day, and 33 percent report at this point in  
7 time using it to provide secure communications to their  
8 patients. There are some other smaller usages,  
9 collecting data at the bedside, analysis of patient  
10 data. So, viewing, but then doing some analysis-related  
11 task, et cetera.

12           With regard to some of the challenges and  
13 concern areas, in my introduction, I talked about the  
14 fact that privacy and security is a top concern, but,  
15 actually, looking at the data here, the top concern  
16 among all respondents was actually the speed of  
17 accessing the data. So, now that they found ways that  
18 they can use these tools to review clinical information  
19 or images, the actual download speed is a concern, as  
20 well as screen resolution and fidelity. So, as we start  
21 to use these tools in the clinical setting as part of

1 the clinical workflow, there will be some technical  
2 challenges to address, as well.

3 DR. WHITE: Since a lot you mentioned the  
4 speed, I'll just briefly mention that there's the  
5 pushing of actual information to the device.  
6 Increasingly with the cloud coming to be and we're  
7 seeing the push of not whatever it is, the file, but the  
8 image of processing that's being done at a different  
9 place. So, there's hope for that, but I totally agree  
10 with you all.

11 You all come from a wide variety of different  
12 types of practices and where those practices are  
13 located. Anything special about the environment in  
14 which you practice or your colleagues practice that  
15 speaks to you about how these devices are being used or  
16 they want to be used or how they make a difference?

17 DR. HEILMAN: So, we have about a 50-50 mix  
18 between specialists and primary care and we're just in  
19 the deployment phase of our new electronic medical  
20 record, but one of the things that comes with that is an  
21 application for the physicians to use that's a native

1 app that sits on their smartphones essentially, and that  
2 one of the benefits we're realizing quickly is that the  
3 primary care doctors who cover for other physicians when  
4 they're on are able to access those medical records, and  
5 that's predominately in a read-only format, so, there's  
6 some challenges in what you can do with it, but if  
7 someone does call and it's a complaint that you can go  
8 back and access the record, look at the medication list,  
9 look at previous histories, see if they've had these  
10 problems in the past, it does enable them to really  
11 provide much better care than just kind of going on the  
12 fly and trying to resolve the issue by just the data  
13 that the patient is giving them.

14           So, I think that access has really leveraged  
15 them to be more productive. Additionally, it does allow  
16 them to do prescriptions through their phone, as well,  
17 and I think they're finding a lot of value in being able  
18 to just file a prescription quickly through the  
19 smartphone application, as well.

20           DR. TASHJIAN: I will echo what Dr. Heilman  
21 said, but what we're finding is that, again, access to

1 information and data is crucial, is that being able to  
2 look up the record from virtually anywhere is great.  
3 We're seeing though a lot less ability to actually do  
4 something or act on the information. So, either writing  
5 a prescription, sending an order to the hospital, or  
6 doing something like that. So, we're actively working  
7 with at least a couple of vendors to say we need to do  
8 this, this is really important.

9 DR. WHITE: So, not just getting the  
10 information, but being able to act on it --

11 DR. TASHJIAN: Exactly.

12 DR. WHITE: And do what clinicians do, right?  
13 Okay, cool.

14 Steve mentioned this. If anybody wants to  
15 comment on it, bring your own device versus enterprise-  
16 owned. There's issues on both sides. Any thoughts on  
17 how you address that or how you go about making those  
18 decisions?

19 MS. SHAFFER: Well, I know for us, it was  
20 really a security issue across the board. And most of  
21 our clinicians are nurses, physical therapists,

1 occupational therapists, they're not apt to bring their  
2 own device and buy into that. I think they're expecting  
3 to get a device. And, plus, for us for supporting it  
4 and for security issues, it's much cleaner. Much  
5 cleaner.

6 MS. GALLAGHER: So, in my area of privacy and  
7 security at HIMSS, the number one question I get on the  
8 use of mobile devices is: If we decide to allow  
9 individuals to use their own device, how do we manage  
10 that? So, in our toolkit, we've provided a number of  
11 reference resources on how to manage that and up to and  
12 including once you've decided to allow the employees to  
13 bring their own device and connect it to the network,  
14 what would a sample user agreement be so that the end-  
15 user is educated about what are the implications and  
16 what are their responsibilities when it comes to the use  
17 of those devices to access the network and to access  
18 patient data?

19 So, I do have a sample mobile device user  
20 agreement in the toolkit and those samples, policies,  
21 and user agreements are provided by our members who have

1 actually implemented them and are in their organizations  
2 and find that they're working well for them. So, I  
3 think this is a trend. The advantages, of course, are  
4 the ability for the end-user to use his own device for  
5 multiple purposes, both business and personal, but also  
6 organizations are finding that it saves them a  
7 tremendous amount in the cost because they don't pay for  
8 the device and they don't always pay for the access.  
9 So, it reduces expenses, as well. So, it is realistic,  
10 it is being done by lots of organizations, and, so,  
11 we've got to really get a handle on the policies and the  
12 training, education, and agreements that the end-user or  
13 the employee needs to understand.

14 DR. HEILMAN: If you took a snapshot five  
15 years ago and you called our help desk, we only  
16 supported Blackberrys and PCs, and if you asked a  
17 question about an iPhone or a Mac, we told you we don't  
18 do that. And we were able to stick to that line for a  
19 good year until the outrage got much too loud for us to  
20 be able to manage. (Laughter) And, so, we had to kind  
21 of open it up. And I think it's the right choice.

1           The problem, as Lisa mentioned, is that when  
2 you do this mixture and you're saying it's great to  
3 bring in your own device because we can never afford to  
4 provide 12,000 employees each with their own mobile  
5 device and pay for those contracts. They need to  
6 understand what risks are going on. If you're going to  
7 use our network, then if you have multiple incorrect  
8 log-ins, we're going to wipe your phone. If you're  
9 going to do this, we're going to have the ability to  
10 locate where the phone is if it gets lost or stolen.  
11 Those are things that some people are comfortable with  
12 and understand. It's the benefit of being on the  
13 network, but other people have taken real issue with  
14 that. And, so, it's a mixture. We're finding some  
15 physicians are willing to do that because they feel it  
16 eases their job, but others are saying I feel that's too  
17 much like big brother at this point and I'm not ready to  
18 commit to that.

19           DR. TASHJIAN: I take a little different  
20 viewpoint, and, again, I told you technology is, again,  
21 one of my passions. I find that I don't want any of



1 that information on my phone. I want to be able to  
2 access it, I want to be able to see it, but I don't want  
3 anything to do with storing it, and I think that that's  
4 out there. We specifically chose our EHR vendor because  
5 they could give it to us in this ASP format, which is  
6 essentially saying that our data is in the cloud or it's  
7 in Kansas City, even though I practice in Wisconsin, and  
8 that's been a lifesaver for us because we don't worry  
9 about security, we give that to the technology people  
10 and say that's your problem. My problem is taking care  
11 of the patient. So, anything we do mobile-y, my request  
12 to the vendors is I don't want it on my phone. A, I  
13 don't want to store it, and, B, I don't want to be  
14 responsible for it.

15 DR. WHITE: I think most of us may have, not  
16 that I've done this, dropped their phone in the toilet  
17 at one point and lost something that was important on  
18 it. So, you can appreciate the value of doing that.

19 So, I'm going to ask you one more question  
20 and we've got some great questions from the audience and  
21 from online. So, you were talking about the power to do

1 things that you couldn't do before when you didn't have  
2 this information with you, which is great. With great  
3 power comes great responsibility and we're talking about  
4 privacy and security here today. So, are you or your  
5 colleagues aware or do you talk about the privacy and  
6 security issues because you just started to touch on  
7 this. That's your problem. To what degree are these  
8 things discussed by us as health care providers or is it  
9 just I just need the information I need?

10 DR. DeLaROSA: This has gone up to already  
11 the Ethics Committees because it does become ethical  
12 when you're carrying people's data around, patients'  
13 information, and what do you do? And the way that we've  
14 been able to sort of solve it in a low-cost manner is  
15 you have to commit to it, you have to sign a contract,  
16 and you have to have your phone guarded, meaning you  
17 have to have a passcode on it. A lot of phones don't  
18 have passcodes, but if you're going to commit to  
19 carrying patients' information on it, then you have to  
20 have a passcode. So, when it does get lost, if you do  
21 leave it on the airplane, if you do leave it someplace,

1 it cannot get into, and that's the way we've been kind  
2 of been able to deal with it at a lower expense level.

3 MS. SHAFFER: In homecare, I think it's a  
4 topic that comes up all the time. It's covered heavily  
5 during orientation and on a yearly basis. All  
6 clinicians, I know, at our agency are quizzed on HIPAA  
7 rules and regulations. So, it's definitely in the  
8 forefront.

9 DR. TASHJIAN: Yes, I would just echo that  
10 even in our small town, it was a week ago that every  
11 single person, including our medical assistants and  
12 everyone, and, again, we basically have to undergo  
13 training on HIPAA, which, again, we think is a good  
14 thing. I will say this though, I think paper is much  
15 more likely to be lost than electronic data and I think  
16 we can't lose sight of that. I think that we kind of  
17 sometimes forget when we leave a briefcase here or we  
18 leave something there that paper is probably less  
19 encrypted, more easily lost than the electronic data.  
20 So, we think of this as an improvement.

21 DR. WHITE: Very good. Okay.

1           Okay, yes?

2           MS. GALLAGHER: Okay, so, I know that we're  
3 talking about this from the provider or physician  
4 perspective, but there are some very serious security  
5 concerns for the IT folks, the network folks in that  
6 when you allow these kinds of devices on your network  
7 wirelessly, you're dealing with almost an uncontrolled  
8 number of remote accesses and I know that with the HIPAA  
9 audits, remote access is an area that HHS is asking  
10 everyone to focus on and they have actually issued a  
11 guidance document which I think is on the OCR site on  
12 the security risks of remote access. So, I think it's a  
13 security risk management issue for the IT folks.

14           I also want to mention that we are seeing a  
15 trend towards wireless medical devices, monitoring  
16 devices, et cetera, and those are also connected onto  
17 the network. Those are most often managed by the  
18 clinical engineering biotechnology side of the house and  
19 at HIMSS, we have an initiative, a clinical engineering  
20 IT community where we're trying to get the IT folks and  
21 the clinical engineers to talk to each other about the

1 devices that are on the network. Both sides need to  
2 understand that it is a remote access, but you also have  
3 it connected to a live patient.

4           It is a security risk management issue from a  
5 number of perspectives: integrity, availability, et  
6 cetera, but also you have the IT folks doing security  
7 network monitoring, perhaps vulnerability or penetration  
8 testing and not realizing where the medical devices are  
9 on the network and connected to live patients. So,  
10 that's an area where we think there needs to be a little  
11 bit of work and communication. But, that having been  
12 said, there are lots of tools out there for you to use,  
13 guidance from NIST, guidance from HHS, information in  
14 our toolkit, et cetera.

15           DR. WHITE: Great. Okay, so, let's start  
16 with some questions from the folks out here. We'll  
17 start with Steve, a question for you, but then we'll  
18 open it up to other folks, but give you the first chance  
19 to answer. Can you discuss the role of mobile devices  
20 and transitions between care settings?

21           DR. HEILMAN: Well, from an inpatient

1 perspective, I think it does take a good role because  
2 then nurses can do handoffs, essentially send  
3 information in a secure form so that they're more  
4 informed. We're used to the days where I'm going to fax  
5 the report to you and if we can get away from faxing,  
6 that's great because we can keep things not on paper and  
7 not lose things that are moving around. So, I think  
8 there's a huge thing and huge capability with that.

9           We don't do home health, but I do see a large  
10 value in transitioning patients from an inpatient or  
11 acute care setting to a long-term care. I think that's  
12 something we're going to have to work on in the future,  
13 but I do think there's great value in being able to  
14 leverage mobile technology to get that accomplished and  
15 I think that probably dives right into you, yes.

16           MS. SHAFFER: Absolutely. I mean, I think  
17 that link between the hospital and the homecare or even  
18 the nursing home for long-term setting is essential and  
19 to get up-to-the-minute information so that what we  
20 bring in the house is actually what's needed, I think,  
21 is essential.

1 DR. WHITE: Okay, I'll go with potentially  
2 leading question. Would you agree that just having a  
3 policy for privacy and security does not mean compliance  
4 and that a simple way to monitor compliance would be  
5 valuable? Discuss. (Laughter)

6 DR. TASHJIAN: I think all of us would agree  
7 with that, I think that's a pretty straightforward  
8 question. And, again, I look for ways, and I'll say it  
9 again, I look for ways that make the technology do the  
10 work. I want it to work for me. So, I want the  
11 technology to make it easy to monitor or to make it so  
12 that you don't have to monitor. As I said, if the data  
13 is there to view but it's never stored, it makes  
14 monitoring much more simple.

15 MS. SHAFFER: And I think coming from  
16 different facets of homecare, you've got hospital-based  
17 homecare that has great IT support, they've got huge IT  
18 departments, and then you've got these small agencies  
19 that I've met in the past where they have very little  
20 guidance or they're subcontracting out IT and these  
21 people may not have or very limited knowledge of HIPAA

1 and what's required. So, I think some standardization  
2 would be really helpful in the long run.

3 DR. DeLaROSA: I'm going to touch on the IT  
4 perspective because I think that it's very important. I  
5 mean, IT is a support staff of a hospital and this  
6 outsourcing of IT is, I mean, it's not that it's good,  
7 it's not that it's bad, but in my own situation, I see  
8 the limitations of as we're trying to employ EMR, in  
9 terms of all of these new devices, everything moving  
10 forward, and there's not enough support to be able to  
11 support the physicians and teaching them how to use the  
12 mobile devices, the electronic records, et cetera, as  
13 we're moving forward.

14 So, I think one take-home message that I  
15 would state is that really IT is essential in moving  
16 forward with what we want to do because it's just not  
17 there and not all hospitals and all organizations and we  
18 do find this outsourcing happening more and more and  
19 it's very difficult when you have a problem as a  
20 physician that all of a sudden you get put on hold and  
21 it's in Plano, Texas, or it's in New York City, and then



1 somebody will get back to you in 24 to 48 hours. So,  
2 something to consider that IT is essential in moving  
3 forward with this.

4 DR. WHITE: From what I've heard, as well,  
5 it's a real issue for providers in places that they  
6 don't necessarily have access to folks who are trained  
7 or capable and getting workforce across the country  
8 where health care is delivered that can provide you that  
9 kind of support is really important and critical and  
10 successful use, whether it's mobile or other kinds of  
11 IT. For what it's worth at AHRQ, we've heard that a  
12 fair amount.

13 So, Lisa?

14 MS. GALLAGHER: So, the question was whether  
15 we believed that simply having a policy is enough for  
16 compliance. So, as we all probably know, the compliance  
17 regime that we're dealing with is primarily risk-based.  
18 So, whether it's HIPAA or whether it's meaningful use  
19 requirement or measures, we're talking about doing  
20 ongoing security risk management. Oftentimes, if  
21 organizations are doing security risk analysis at all,

1 they're just doing it once and they're documenting it  
2 and moving on. So, really, the connection between the  
3 policy and procedures, what employees are supposed to be  
4 doing as part of their use and access to the data and  
5 what they're actually doing is the connection that we  
6 need to make. So, training them, having them understand  
7 the policy that does exist and that is important and the  
8 procedures that they need to follow, but also monitoring  
9 somehow what they're actually doing, what their actual  
10 practices are in trying to manage that and getting them  
11 back in compliance with the procedures is really the  
12 scope of the full risk management process. And, so, you  
13 don't just have a policy that's on the shelf; it's used  
14 as a tool for employees to understand what they need to  
15 do as part of their workflow.

16 DR. WHITE: Okay. So, you all have grappled  
17 with these issues extensively. I'm not going to ask you  
18 to necessarily tell personal stories, but if you were  
19 confronted with the situation, right, where something  
20 happened, right? Somebody left a phone somewhere or  
21 whatever and information got out, how do you think that

1 would affect, A, the way you're using it or the way your  
2 colleagues are using it, OK, at the present time and  
3 then what do you think would happen to move forward?  
4 Everybody has kind of that sentinel moment where ooh,  
5 that happened. Maybe it's happened to you, maybe it  
6 hasn't, but if it did happen to you, what would happen?  
7 Did everybody suddenly go oh, my God, we weren't  
8 thinking about that or yes, we were thinking about that,  
9 but one slipped through. Can you relay any experiences  
10 like that, without naming names, of course?

11 MS. SHAFFER: I think it brings a definite  
12 heightened awareness of protecting the device itself  
13 because we've had a laptop stolen and it's a scary  
14 prospect and I think we go ahead and we share that and  
15 we make sure that the staff is aware of it that you  
16 can't leave it in the trunk of the car, you can't do  
17 that. People will break into your trunk and take it.  
18 So, I think it brings a heightened awareness and I think  
19 a new certainty about what they're supposed to be doing  
20 and not slacking and not following the policies that we  
21 provide.

1 DR. HEILMAN: Those set of events usually  
2 bring a rapid cease and desist order from our Compliance  
3 Department, and then broad-based education and the new  
4 policy and then education more and then more  
5 enforcement. So, I mean, that's just sort of the route  
6 things take coming down the channel.

7 DR. WHITE: So, that's like within a big  
8 infrastructure. Chris, if you're not a big  
9 infrastructure, what does do to you?

10 DR. TASHJIAN: Yes, again, and I think it  
11 goes back to let's let the technology do the work. So,  
12 anybody who has -- we don't use laptops, but we use  
13 tablets and we use mobile phones, and they can all be  
14 remotely wiped. So, the real question is: As soon as  
15 you find out that you've missed it, it's incumbent on  
16 you to first wipe it and then tell us.

17 DR. WHITE: Night-night, iPhone. Gone.

18 DR. TASHJIAN: Yes, and just render it  
19 useless, and it's really interesting because I don't  
20 know how many people are aware of this, but every iPad  
21 has a unique number. Every iPad can be wiped from

1 access to the Web from any spot in America or any spot  
2 in the world, really.

3 DR. WHITE: Yes.

4 DR. TASHJIAN: So, again, is take advantage  
5 of the technology and then we do stuff. As I said, in  
6 homecare, you need laptops. We don't, and, so, we take  
7 advantage of that because I don't know how to remotely  
8 wipe the laptop that's not plugged in.

9 DR. WHITE: Jacob?

10 DR. DeLaROSA: Well, it's about education,  
11 but an example in a smaller arena is in the operating  
12 rooms. And when you're operating, the physician leaves  
13 their mobile phone to be answered by a nurse,  
14 circulator, or somebody in the operating room. And an  
15 incident that happened was a risqué message came through  
16 on a mobile device.

17 DR. WHITE: Nice.

18 DR. DeLaROSA: Which then was accessed by  
19 whoever answered it and it was supposed to be a personal  
20 message. And that brought out a lot of education  
21 because that happens. (Laughter)

1 DR. WHITE: AT&T moment, right?

2 DR. DeLaROSA: Yes, it was a moment. Yes, it  
3 was a MasterCard moment. It was priceless. But it was,  
4 right away, the education came back about that you're  
5 not the only one seeing these sometimes and now save the  
6 private information. I mean, it could have been about a  
7 patient, but it was, again, another personal message.  
8 So, right away, that became an education, everyone had  
9 to go through education. Physicians, nurses, techs, et  
10 cetera, so, that's how it gets around.

11 MS. GALLAGHER: So, six or seven years ago,  
12 when I was still doing consulting, I was working in a  
13 small hospital doing a risk assessment, and I asked the  
14 IT guy, I said, what do you do if a physician loses two  
15 or three mobile devices in a year, because it had  
16 happened at that hospital, and he said well, we give  
17 them another one. (Laughter) So, and I said well  
18 there's no consequences? Oh, no. We have been told we  
19 don't, we can't do that. That's six or seven years ago.  
20 Now, I think there really is an awareness and it's  
21 brought about by a number of things, not the least of

1 which is the breach notification process and the wall of  
2 shame that's maintained on the HHS web site. I get  
3 calls all the time about that. Look, the organization's  
4 name is on there. There is a much broader awareness and  
5 I think it goes all the way down to the individual  
6 employee level that the physical protection of mobile  
7 devices is very, very important. It's then how do we  
8 implement that and how do we monitor that, but big  
9 difference in the last few years.

10 DR. WHITE: Okay, we've asked the Internet,  
11 and the Internet has responded. So, we're going to go  
12 with a couple rapid fire questions here. So, I like  
13 this one. How does a provider know if they're buying or  
14 using a trustworthy app? That's like *Monty Python*. How  
15 do you know she's a witch? (Laughter)

16 DR. DeLaROSA: Yes, I mean, that is  
17 challenging and you go by reviews. You try to see other  
18 people's reviews to see if it is a legitimate app, if it  
19 does work. From a personal experience, I thought I was  
20 downloading an app that somebody had told me about for  
21 calculating BMI, Body Mass Index, and BSA, and I did and

1 the next thing I knew, I was sending messages about  
2 Viagra and Cialis to everybody from my account. So, I  
3 got --

4 DR. WHITE: Oh, Dr. DeLaRosa says so.

5 (Laughter)

6 DR. DeLaROSA: Yes, so, I mean, I got some  
7 kind of Trojan Virus or something on there then I had to  
8 get it cleaned off and get a new computer, actually.  
9 So, again, you don't know, you try the best you can, you  
10 go to reviews and see what people say, but it does  
11 happen.

12 MS. GALLAGHER: So, my advice would be assume  
13 that it's not secure and the apps that are used in the  
14 clinical workflow should really be vetted by the  
15 organization and everyone should receive training on  
16 them and understand the security controls that are  
17 contained within that app, and if that's not the case,  
18 individuals should not be downloading apps for their own  
19 usage in the organizational workflow.

20 DR. WHITE: All right. Let me jump to the  
21 next question real quick. I want Dr. iPad and iPhone



1 and the smartphone for 10 years to answer this. What  
2 are your top three considerations for apps and what  
3 design feature do you look for?

4 DR. TASHJIAN: Well, what we've talked about,  
5 what we've used for the 10 years is I want access to  
6 information. So, information like Hippocrates up-to-  
7 date, something that can help me right here and now when  
8 I need it.

9 Second thing I want from it is access to my  
10 records or access to the patient records. I mean, let's  
11 be honest, they're not mine, they're the patients', and  
12 I want access to them so I can provide better care.

13 And the third thing I want is a way to  
14 communicate with my patients, and I'm not sure if that's  
15 not the first one, to be honest with you, is I want to  
16 be able to use that device to send information to my  
17 patients, i.e., your cholesterol is this, let's try  
18 something and come back and see me in two months or  
19 how's your child doing? I knew he had a fever  
20 yesterday; can you just touch base with me and let me  
21 know that they're doing okay? That goes a long way to

1 care, that goes a long way to reducing the cost of care,  
2 and it provides a better experience both for the  
3 patient, but also for the physician.

4 DR. WHITE: Yes, my family's practice has  
5 been wired for a couple of years, but I'll tell you, the  
6 biggest difference it makes is being able to say oh, I  
7 got this quick one, zip it off, and my provider is  
8 outstanding within an hour or two, zip, he answers right  
9 back. I'm like oh, good, I didn't have to worry about  
10 that falling off my plate, I don't have to worry about  
11 not having the answer for a long period of time, so, I'm  
12 with you on number one.

13 DR. TASHJIAN: Let me give you an example of  
14 that because, just yesterday, I got a call from somebody  
15 who says I know I have testicular cancer, doc, I know I  
16 do. He gave it to me and he was so worried and he was  
17 so concerned, but having the ability to schedule an  
18 ultrasound and get it done and tell him relax, this is  
19 going to be okay and do all of that within a period of  
20 five minutes is tremendous. Now, some people say yes,  
21 but aren't they bothering you? I said it doesn't matter

1 what happens. If he does it in the old-fashioned way,  
2 he calls the office and my office calls me and then I  
3 have to tell my office to do this, it actually takes me  
4 more time. So, in a lot of ways, it saves time.

5 DR. WHITE: Yes.

6 DR. DeLaROSA: I just want, a caution to  
7 providers, that we can't just be so cavalier and we  
8 cannot forget in regards to the one-on-one and the  
9 personal experience. I sit on several committees, and  
10 one of them has been just sending messages that you have  
11 cancer or the test was positive. Those are not the  
12 things that you want to send by text, by e-mail, and  
13 I'll see you on Monday. Those are the things that are  
14 still communicated one-on-one. It could be over a  
15 telephone, but it has to be still communicated, and I  
16 think I have to caution providers that we're getting to  
17 this, again, this grey realm, being able to communicate  
18 right away, but, again, let's not forget what messages  
19 we're sending at the same time.

20 DR. WHITE: That is an outstanding point. I  
21 appreciate you bringing it up.

1           In the same vein, but with a slightly  
2 different take, this is a good question. In the course  
3 of your interactions with patients, have those patients  
4 expressed concern regarding the security of their  
5 personal health information? Do they ever freak out  
6 when you pull out your device and go oh, you can do  
7 what, where?

8           DR. HEILMAN: You're going to get a mixed  
9 response. I mean, there are some people that do that,  
10 there are some people that don't. I mean, our patient  
11 portal, the average age of the person who accesses that  
12 -- or their information is getting online right now is  
13 69. Our oldest person is 82, I think. So, I mean, and  
14 we're just rolling it out, but my point was that it's  
15 not necessarily age differential about people who are  
16 concerned about their information being out there. I  
17 think a lot of people know technology is coming, they're  
18 impressed by the technology, and if I could walk in an  
19 exam room and show them their fracture on my iPad or  
20 show them that CT scan, they're impressed by that. I've  
21 rarely gotten the response from a patient that says oh,

1 I'm scared you got that on there, will you wipe it off  
2 because you don't want to get into the technology and  
3 tell them it's not really on my iPad, I'm just remoting  
4 in, but I rarely get a negative response most of the  
5 time.

6 DR. WHITE: So, they trust us to be  
7 responsible with their information.

8 MS. GALLAGHER: I was going to say that every  
9 major survey that I've seen indicates that the trust  
10 relationship is still with the physician, provider, and,  
11 so, that, of course, is something that we need to honor,  
12 but, yes, they do generally have trust that if that  
13 technology is implemented that the provider is doing it  
14 in a way that it's secure.

15 DR. WHITE: Okay, so, also thinking about the  
16 different people that we serve, good question: How can  
17 mobile health benefit underserved populations,  
18 especially patients with chronic conditions and  
19 adherence issues, patients who don't have coverage? We  
20 all take care of these folks, we all know that they  
21 maybe don't have access, they may not even have access

1 to information in the way that folks normally do, but  
2 they may have their cellphone that they get texts on.  
3 That's a link for them. Have you all seen in your  
4 experiences ways to connect with populations that we  
5 haven't been able to connect with before or ways that we  
6 can serve them better?

7 DR. HEILMAN: Oh, I do think absolutely, that  
8 mobile technology will help especially in things like  
9 home monitoring. We have high-risk maternal patients  
10 that we're trying to monitor from large distances and if  
11 we can just monitor fetal heart tones and things like  
12 that to know things are going well, that's a benefit.

13 Chronic CHF patients who are going home, just  
14 being able to record their weights on a daily basis to  
15 see what's going on, we have a grant submitted to kind  
16 of kind of help monitor that and get that infrastructure  
17 set in place. Monitoring COPD patients or asthma  
18 children who are in certain areas that may not have  
19 rapid access to their physician monitoring peak flows.  
20 Those are some of the great things that I think are on  
21 pipeline coming our way that will be leveraged by using

1 mobile device technology that will help us to provide  
2 better care to those rural areas.

3 DR. WHITE: Okay.

4 DR. TASHJIAN: I can think of 100 different  
5 things we can do. We haven't done them because we  
6 haven't figured the security out yet, and, so, that's  
7 why I'm really delighted to be part of this because if  
8 we can figure the security out, and I think we can, I  
9 think the sky's the limit and communication is going to  
10 be the next major leap to providing better care.

11 DR. WHITE: Great. Wow, I like that.

12 So, I like this one. I like a lot of these.  
13 How do you keep track of who's accessing your records  
14 remotely and what if someone quits? Ooh, that's good  
15 because we have people leaving our organizations all the  
16 time, and especially if they've got their own device,  
17 yes, maybe you can change the password, but is there a  
18 way to make sure that that happens in a timely way?  
19 What are you all doing with that?

20 DR. DeLaROSA: For us, the security, it gives  
21 you this little icon that comes up and it says you're

1 about to access a record, are you sure you want to  
2 access this record? And then you're imprinted and then  
3 it says this will be marked that you have reviewed this  
4 exam.

5 DR. WHITE: Ah.

6 DR. DeLaROSA: And, so, now then there are  
7 two icons that go on at the beginning and at the end now  
8 that you have been there. Your name, your ID, et  
9 cetera, you're logged on, and I think we're cautioned  
10 and educated that if you leave a computer to logoff  
11 because somebody else could come on and can use it, et  
12 cetera. Those are the ways of the security that we have  
13 in regards of knowing if somebody's been on there or not  
14 on the record.

15 MS. SHAFFER: We also go ahead and take their  
16 name and password out of the VPN so that way they can't  
17 get through at all.

18 DR. HEILMAN: Our HR software, once someone's  
19 terminated in the HR software, that feeds into our EMR  
20 and everything else that has passwords and deletes  
21 those, and, so, they can't beep you in, they can't log



1 in, and then the mobile technology third party, we have  
2 on our devices that we've partnered with, we're able to  
3 actually wipe the devices if we want to.

4 MS. GALLAGHER: So, what Dr. DeLaRosa was  
5 talking about is the actual implementation of a security  
6 audit log where we can log every access to patient data,  
7 even if it's a read access, and health care is dealing  
8 with an upcoming regulatory requirement for an  
9 accounting of disclosures which would require us to be  
10 able to log, track, and report on not only the  
11 disclosures, but the accesses to the patient data. So,  
12 that's something that employees should be knowledgeable  
13 about and should be trained about because even if there  
14 isn't an immediate indicator, they should know that that  
15 data is being logged.

16 DR. WHITE: Okay, go to Chris.

17 DR. TASHJIAN: I was just going to say having  
18 the ASP model really helps that because we don't have to  
19 keep track of that, our vendor does, and, so, when it  
20 came to meaningful use and doing the security aspect, we  
21 had to do the security that happened on our campus, but

1 all of the technology security, all of the access issues  
2 were handled by the ASP environment. So, again, I can't  
3 recommend that more.

4 DR. WHITE: Okay, good deal.

5 A couple of you mentioned this in your  
6 initial comments, but we'll lead back to it. Can you  
7 speak to the security issues associated with using Wi-Fi  
8 to input confidential information into an online  
9 database? Some of you mentioned using, getting access  
10 to public Wi-Fi and stuff like that and it's become more  
11 noticeable in the past year or two, something like that.  
12 Experiences with that that you want to share?

13 MS. SHAFFER: Because most of our providers  
14 are out in the field, they want to be able to download  
15 their information so that everybody in the office can  
16 see who needs to see, but there's a challenge with that  
17 because you don't, you're a little uncomfortable with  
18 them going to the McDonald's or Starbuck's and logging  
19 on. There are policies we have about not allowing them  
20 to do that, but it's difficult to monitor that and  
21 regulate it. So, that's a huge challenge. We give out

1 Sprint cards, but sometimes that's not always very  
2 reliable either. Coverage, like I said, even in New  
3 York City, can sometimes be a challenge.

4 DR. WHITE: So, it seems like it's got to be  
5 at a software level, right? You got to assume that the  
6 pipe that you're working on is compromised, even if it's  
7 not, and that you got to be passing information back and  
8 forth that people can't really intercept and look at it.  
9 Fair? Okay. Good deal.

10 So, I'll ask you a big question. A lot of  
11 these are specific questions; this is a big question.  
12 Where do you see the challenges in the intersection of  
13 policy and technology in mobile health? Discuss.

14 (Laughter)

15 MS. GALLAGHER: Well, I think that what we're  
16 seeing is that with regard to mobile technology  
17 specifically, it's very often being deployed before  
18 there even is a policy. And that's not the case with  
19 EHR technology and other technologies, but with mobile  
20 technology, people use it in their everyday life, they  
21 want it now, and they get it. So, in a lot of cases,

1 we're actually going back and catching up on the  
2 policies and it's not just documenting what the policy  
3 is, but what it should be and at the state that we want  
4 to get to regardless of how we got where we are and the  
5 fact that we deployed these things before we were  
6 organizationally ready. So, I think that's a challenge,  
7 and, so, at HIMSS, we see folks coming to us for  
8 resources to help them do that.

9 DR. DeLaROSA: The challenge from the  
10 provider standpoint is when the technology is there, you  
11 hear about it from a friend, a colleague, from someplace  
12 else, you want that right away. It's just like the  
13 iPad. It comes out next week or something - today-- and  
14 people want it right away, but then the policies aren't  
15 there yet and then, all of a sudden, there's a  
16 disconnect between administration and the policymakers  
17 and the physicians that why don't we have it yet? We  
18 need it now. It should have started yesterday and it's  
19 going to take months to implement to make these  
20 policies. So, it is a challenge that we face that, as  
21 you know, as physicians, we want things now for our

1 patients.

2 DR. WHITE: Well, either you don't want it,  
3 it's like no, no, don't want it, don't want it.

4 DR. DeLaROSA: Don't want it.

5 DR. WHITE: And now it's like why don't I  
6 have it? Yes.

7 DR. DeLaROSA: Exactly. So, there is a  
8 problem. So, and we wish we had policies in place or  
9 there was a standardized place that had policies that  
10 you would be able to take from them and sort of like a  
11 whitepaper, and then pick what you wanted from it to  
12 make your policy.

13 DR. HEILMAN: I think we're faced with a  
14 little bit of a contradiction right now because we're  
15 trying to free up technology information and data as  
16 much as we can, join the Health Information Exchange,  
17 get this information out there, push it out to  
18 everybody's mobile device, but, at the same time, don't  
19 violate any HIPAA rules, don't do anything. So, I'm  
20 going to put policy and governance in that says make  
21 sure you're secure as you possibly can be, but at the

1 same time, I'm going to demand you free that data up and  
2 push it out as much as you can. So, that's where I  
3 think some of those crossroads are coming into.

4 DR. WHITE: A lot of folks have kind of  
5 argued for a new social compact and social understanding  
6 around that the context in which we handle information  
7 now is so much different. So, unfortunately, got to get  
8 people to think about that all the time.

9 So, let me go from one big question to  
10 another big question. We've been talking a lot about  
11 how we currently the devices and what we've seen in  
12 terms of value. One of the forward-thinking things that  
13 people were discussing are Accountable Care  
14 Organizations. So, for Accountable Care Organizations,  
15 do you think mobile health applications would help the  
16 communication and transition of care? And I know the  
17 answer is yes, but then could you say a little more  
18 about that?

19 DR. TASHJIAN: Well, I touched on it earlier,  
20 but let me just take an example of this. We're all now  
21 being looked at as how many heart failure patients get

1 readmitted within a month, within six months, whatnot.  
2 I think communication is going to be the big key that  
3 reduces those readmissions and reduces the morbidity.

4           And, again, somebody was talking about  
5 entering weights and transitioning back and forth,  
6 communicating those so we know when to reach out. I  
7 think mobile or otherwise, that technology is going to,  
8 by enhancing this communication, we're going to catch  
9 things before they get too far down the line. So, it  
10 just seems reasonable to me that it's going to decrease  
11 the cost of care and, in fact, we're counting on it  
12 because as an independent clinic, we've already signed  
13 some total cost of care contracts, we're using our  
14 patient-centered medical home, we're using our  
15 technology, and we're basically betting the bank that  
16 it's going to pay off and we think it will.

17           DR. HEILMAN: Yes, I attended a lecture at  
18 HIMSS this year actually that was given by the people at  
19 Kaiser, and they were just talking about how they were  
20 able to leverage e-visits essentially because it's  
21 basically a capitated model where opening up that line

1 of communication and not worrying about being reimbursed  
2 for the visit, if you take that out of the equation,  
3 patients can communicate with their physicians a lot  
4 more freely, back to capturing those illnesses early  
5 before they go too far or treating those simply cases  
6 quickly to avoid the office visit, to avoid the ER visit  
7 and avoid those additional costs. Huge win.

8 MS. SHAFFER: And especially, too, when you  
9 bring homecare into the mix, we have telemonitoring and  
10 we've caught many patients who have been in CHF and  
11 trying to get them standing orders to be treated for  
12 home, and we've kept them out of the hospital that way,  
13 which is definitely cost-effective.

14 DR. DeLaROSA: The challenge that I see is  
15 that it's difficult to educate administrators about  
16 this. It's interesting to get all this data, but you  
17 need to have somebody to interpret the data to feed it  
18 back and then they don't see the ROI in hiring another  
19 person who is not producing and I've heard it from  
20 several hospitals, the investment of putting the person  
21 in there to interpret this data, what's our ROI on this,



1 and there is significant, as we hear, but people from  
2 readmission, getting them back in the hospital, but that  
3 is the next step of how do you get administrators to  
4 understand that aspect of that, interpret the data?

5 DR. WHITE: And do you think we can do this  
6 without good mobile technology, without good  
7 communications that we're going to be able to coordinate  
8 care better? I know I'm asking a biased group. It's a  
9 small sample, sorry. But that's okay.

10 MS. SHAFFER: I don't think that's possible,  
11 no.

12 DR. TASHJIAN: And, again, it's another tool  
13 in our armamentaria. As physicians, and, unfortunately,  
14 I've been here long enough to see things come and they  
15 do help and we make these transitions, and I think this  
16 is just another one of those that's inevitable.

17 DR. WHITE: Okay. So, I'm going to ask you  
18 one that makes me a little nervous, but it's near and  
19 dear to my heart given what I do. Discuss the value of  
20 academic research in this field. (Laughter) I'll let  
21 you hang, it's good. (Laughter)

1 DR. TASHJIAN: I will just say that as a  
2 practicing physician, I don't do academic research in  
3 general, but anything you can give us to help us is  
4 greatly appreciated. (Laughter)

5 DR. HEILMAN: Well, back to Dr. DeLaRosa's  
6 comment, I think if we can get published articles on the  
7 ROI and the benefit to the patients and the benefit to  
8 the organizations that institute this sort of  
9 information from research, all for it.

10 DR. WHITE: Helps push you along.

11 DR. HEILMAN: Absolutely.

12 DR. WHITE: Published articles on the value  
13 or on the quality of care, that it makes it safer or  
14 that it makes it more effective also helpful?

15 DR. HEILMAN: Absolutely. As payments models  
16 are being shifted to being reimbursement for quality, if  
17 you're saying the only way you can really attain those  
18 goals is by leveraging this technology, why wouldn't you  
19 go for it?

20 DR. WHITE: Gotcha. Okay.

21 MS. SHAFFER: And there have been some

1 published studies on telehealth and re-hospitalizations.  
2 So, it's out there.

3 DR. WHITE: Okay. Basically, when it's  
4 there, it helps you make the case to the executive's  
5 leadership of your different organizations that I can  
6 move this forward or, in Chris' case, maybe it will  
7 actually help him think about oh, maybe I can deliver  
8 care this way or do this differently and it's going to  
9 make a difference in what I do. Okay. Good deal.

10 Get back to the mundane here for a little  
11 bit. What kind of technical assistance do you receive  
12 for your mobile device since there are always upgrades  
13 and new functions going on and, again, Steve started to  
14 touch on this. We don't do that, we don't do that,  
15 okay, we do that. So, I mean, Chris is probably his own  
16 IT Department, right?

17 DR. TASHJIAN: I was going to say we have  
18 Gordy.

19 DR. WHITE: Yes.

20 DR. TASHJIAN: Gordy is the IT Department.  
21 He handles all of the access to the Web, he handles the

1 mobile devices, he handles everything, and, again, it  
2 works for us because we use this ASP environment. So,  
3 we only need to manage what's onsite, what's in our  
4 hands. Everything else is managed by Cerner, our  
5 vendor, and that works very well for us.

6 DR. HEILMAN: We have a fairly significant  
7 helpdesk that gets lots of calls.

8 DR. WHITE: Yes.

9 MS. SHAFFER: We have a large IT arm in  
10 Montefiore, but we also have our own little IT force  
11 right in our homecare agency, so, we're very fortunate.  
12 So, they handle a lot of the technical aspects of the  
13 laptops.

14 DR. WHITE: Yes, okay.

15 DR. DeLaROSA: And we have, it's about 1 IT  
16 per 35 health care providers, and is that sufficient? I  
17 don't know and I don't know of any data to show that you  
18 need so many IT per provider. I don't know if there's  
19 any data out there on that or if there should be, but  
20 that's how it is and it's a constant push for, again, to  
21 get more IT, and, again, you get back to the issue of

1 what is the ROI of hiring another person who's not going  
2 to be bringing income and then it goes back to the  
3 change and what value is. Value is quality over costs.

4 DR. WHITE: There you go. All right, last  
5 question. What are the main barriers besides costs that  
6 hinder the spread of innovative health technologies?  
7 Pick one.

8 DR. DeLaROSA: I think one of those from a  
9 provider standpoint is that many people don't want to  
10 change. Change is hard and it's not just in senior  
11 physicians, but it can be in younger ones, but most  
12 younger ones, they're texting on their way to their  
13 interview. I mean, that's what they do, but for senior  
14 physicians, change is hard and they don't want to  
15 change. I've done this for 30 years this way and it  
16 works, why should I change now from writing on a note or  
17 a pad? Those are the issues I see as a challenge.

18 DR. HEILMAN: I agree. Again, culture is  
19 probably the first obstacle we face on most things, but  
20 then it's just prioritization. I mean, there are over  
21 400 projects on the project list in our IT Department

1 and we're having to go through and say limited manpower.  
2 Not costs, but manpower, which ones are we going to go  
3 after first? And, obviously, every physician and every  
4 practice thinks his initiative is the most important,  
5 whether it's his registry, his database, his new way of  
6 documenting cardiology. All of those have high  
7 priorities, but you can only tackle on so much per time  
8 and you have to really prioritize which ones you're  
9 going to go after first.

10 DR. TASHJIAN: We're small enough that we can  
11 tackle the culture issue, but where we really struggle  
12 is this mushroom of opportunities that sits in front of  
13 us. How do we choose the right one? How do we choose  
14 the ones that are actually going to help us because we  
15 really can't afford to go down the wrong road, we need  
16 to pick the right ones and for the right reasons. So, I  
17 think that's our biggest concern.

18 MS. GALLAGHER: So, for the IT Department, I  
19 think the broader discipline here is the management of  
20 disruptive technology, so, things that aren't part of  
21 the workflow now that we want to integrate into the

1 workflow. And too often, the IT folks are focused on  
2 management of the network and micro level things, but  
3 that discipline so that they handle the next new  
4 technology or new opportunity in a repeatable manner, in  
5 a manner that they can understand and communicate to  
6 their executive management.

7 DR. WHITE: Excellent. All right. Well,  
8 clearly, you have health care providers out there that  
9 are ready, willing, and able and excited to take these  
10 technologies and use them to deliver great care and also  
11 equally clear to me, which I'm really grateful for,  
12 fully appreciative of the issues that go along with  
13 using these and the responsibilities that come. So, I  
14 hope you will join me in thanking our panelists.

15 (Applause)

16 So, we're going to have a break and we're  
17 going to get together in 10 minutes. Okay, 10, 15  
18 minutes. Thank you very much.

19 (Recess)

20 MS. MARCHESINI: If I could have everyone in  
21 the room to find your ways to your seats, please.

1 (Pause)

2 MS. MARCHESINI: We're about to start the  
3 third panel focusing on Real World Mobile Device  
4 Privacy and Security Practices, Strategies, and  
5 Technologies. The moderator for this panel is Mr.  
6 David Holtzman with the U.S. Department of Health and  
7 Human Services Office for Civil Rights. He joined the  
8 Health Information Privacy Team at OCR in December 2005.  
9 He is currently working on the development and  
10 enforcement of the HIPAA Security Rule. ONC is also  
11 working in collaboration with OCR for a larger privacy  
12 and security mobile devices and to help put on today's  
13 event.

14 Prior to joining HHS, Mr. Holtzman was the  
15 privacy and security officer for Kaiser Permanente's  
16 Mid-Atlantic Region, where he was responsible for  
17 implementing and directing the continuing compliance  
18 with the HIPAA Security and Privacy Rules. Ladies and  
19 gentlemen, please welcome Mr. David Holtzman.

20 (Applause)

21 MR. HOLTZMAN: Thank you, Kathryn, and I'm



1 very glad to be here and thank the ONC for inviting us  
2 to participate and partner in this important discussion,  
3 and at this time, I'd like to invite our panelists to  
4 come up onto the stage. Sharon Finney, who is the data  
5 security officer for Adventist Health System in Orlando,  
6 Florida. Dr. James French, who is a hospitalist and  
7 health informaticist with Triad Hospital. Terrell  
8 Herzig, who's with the University of Alabama Health  
9 System and serves as their chief information security  
10 officer. Adam Kehler with Quality Insights of  
11 Pennsylvania, where he is the well, informatics jack of  
12 all trades. And Micky Tripathi of the Massachusetts  
13 Electronic Health Collaborative, where he is the CEO,  
14 and Micky can better describe all the wonderful  
15 activities that his organization leads and makes change  
16 in.

17           So, at this time, I'd like to turn to our  
18 panel and give them a few minutes to introduce  
19 themselves and describe, give us more information about  
20 their organizations.

21           Sharon?

1 MS. FINNEY: Thank you, David.

2 As David said, my name is Sharon Finney. I'm  
3 the corporate head of security officer for Adventist  
4 Health Systems. We are one of the largest health  
5 systems in the United States. We cover 10 states, 44  
6 hospital facilities, approximately 300 physician  
7 practices, urgent care centers, home health, DME, and a  
8 long-term acute care. We have about  
9 65,000 employees in our environment in support  
10 operations for over 12,000 physicians and their office  
11 staff, as well as a contingent of other third-party  
12 users in our environment. The environment that we've  
13 worked in for the last -- at least at the time that I've  
14 been at Adventist, which has been the last four years,  
15 is it's amazing to me that we've been utilizing mobile  
16 devices in health care for a long time. They're all  
17 over our hospitals and our clinical care units today,  
18 but there are devices that the organization has held and  
19 owned and bought and purchased and secured.

20 As we've moved forward to look at how we  
21 integrate these mobile devices into our environment, we

1 are really taking the same approach that we've taken to  
2 every other technology that we look at in our  
3 environment today. So, as we looked that down, we  
4 looked at them from a risk-based perspective and said  
5 how are people going to use them? Who's going to use  
6 them? What data are they going to access? Will it  
7 reside on the device? How mobile will it be? Where  
8 will it go? How can it be transported from that device  
9 to other devices? So, we've applied the same risk  
10 assessment methodologies to these devices that we have  
11 to any technology that we've implemented. And as a  
12 result of that, we've kind of separated this into  
13 several categories.

14           The first is that we've defined our user  
15 population that wants to use these devices into two  
16 basic categories: there's a category of users that  
17 wants to use it in the clinical care continuum and to  
18 treat patients and bring their own devices in and then  
19 we have more of a business user that wants to use it.  
20 So, our executives want to bring it in and they want to  
21 use it like their laptop. So, those are two very

1 distinct different use cases in the environment and two  
2 very distinctly different sets of data that those users  
3 would access. Your executive users have a tendency to  
4 lean more towards your unstructured data in the  
5 environment and your clinicians generally will lean more  
6 towards your structured data in your electronic health  
7 records and other systems that are used to treat the  
8 patient.

9           As we looked at that, we also categorized the  
10 devices into personally-owned devices versus devices  
11 that we will purchase and buy and own ourselves and  
12 we've taken basically two independent strategies with  
13 that is that for the devices that we will own, we will  
14 control them the same way we have any other mobile  
15 device or any other device that we implement in our  
16 environment. For those devices that are personally  
17 owned, we are taking right now more of a container-based  
18 approach to how we deliver to the mobile device. So, we  
19 look at it as being able to deliver a set of services to  
20 an individual that has a device and we don't really want  
21 to care what the device is. We want to secure the data

1 and deliver it to the device when the user needs it, and  
2 I think those are kind of the important things and  
3 strategies around what we've initially done in our  
4 adoption of sort of mobile technologies at a high level.

5 MR. HOLTZMAN: Thank you, Sharon.

6 Dr. French?

7 DR. FRENCH: Hi, I'm James French. I'm a  
8 hospitalist. I'm working at Mercy Medical Center. I  
9 used to work for Moses Cone Health in Greensborough,  
10 North Carolina. We had a problem with our health care  
11 system. We had 800 to 1,000 med staff, our hospitalist  
12 program had 45 physicians, we would be doing anywhere  
13 from 50 to 100 admissions a day, and we had to deal with  
14 subspecialists under the constraints of length of stay  
15 and cost per case. We needed to improve communication.  
16 The med staff had everything from devices that were  
17 purchased by the hospital to devices that were personal.  
18 The med staff, some of them would be on the e-mail  
19 system, some of them wouldn't be. Some of them said I  
20 use a rotary phone, that's what I use; some of them had  
21 the latest and greatest smartphone. It was a nightmare.

1 We had to convey admissions, discharges, deaths, queries  
2 every day to the primary care doctors, we had to track  
3 down all the subspecialists to find out things about our  
4 patients so we can get them through the hospital  
5 efficiently, and at the end of the day, we developed a  
6 secure, encrypted, private texting network among our  
7 providers, as we think has really helped, and tied that  
8 into an online scheduling program that we've had a lot  
9 of success with, but this is the kind of health care  
10 communication needs that as a physician, this is what I  
11 see. We've been using pagers since 1970, and pagers are  
12 just not working anymore. But now we have the ability  
13 with the new smartphones to go into a whole new world of  
14 physician communication, and I'm just excited to be a  
15 part of that.

16 MR. HOLTZMAN: Thank you, Dr. French.

17 Terrell?

18 MR. HERZIG: Thank you. I'm Terrell Herzig,  
19 information security officer for the University of  
20 Alabama at Birmingham Health System.

21 To kind of give you an idea about what UAB

1 specializes in, we're an academic medical center, and  
2 I'm not sure if many of you have really come to  
3 understand how we have a lot of things going on here.  
4 But, basically, we have a couple of hospitals that we  
5 annually admit more than 42,000 individuals, and last  
6 year, throughout the health system, we saw more than 1.1  
7 million patients. So, in addition to seeing patients  
8 and offering the best in care, we also have the mission  
9 of training new physicians and clinical staff. In  
10 addition to that, we also are very active in research,  
11 and by that, I mean we're one of the top NIH-sponsored  
12 research-sponsored hospitals. So, we have a lot of  
13 different missions in which certainly the interest in  
14 mobile devices are being greatly expressed each and  
15 every day.

16 Our facility does have programs where we  
17 equip devices and provide them to our faculty, but we  
18 also now are seeing not only the need for devices such  
19 as tablets and pad devices be used in patient care, but  
20 we also have an expressed interest by our research  
21 community to be able to use these devices on the

1 frontlines to be able to collect important research  
2 data. Couple that with the fact that a lot of our  
3 physicians are also some of those exact same academic  
4 researchers and they have facilities both in the  
5 hospital and then on the higher academic campus, and as  
6 a result, they have a need to access information from a  
7 host of different locations. Combine all of that with  
8 today's health care expansion and the fact that we're  
9 moving away from physical containers like hospitals and  
10 things like that and going mobile with our patient care,  
11 and as a result of that, we need to be mobile with our  
12 information.

13           Like what Sharon was talking about earlier,  
14 our strategies have focused on managing the data, kind  
15 of being device-agnostic because there's always going to  
16 be a new device come down the road, and, as a result, we  
17 need to be able to look at how that information is going  
18 to be used, what the need to gain access to that  
19 information is going to entail, and then we build use  
20 cases around that, and, as a result, if we can keep the  
21 data in the data center, but provide the same access



1 back to the clinician or physician, then we put our  
2 organization at a lot less risk.

3 Now, we started with mobile device technology  
4 and looking at different ways to protect it way back in  
5 2005, when we started doing those risk assessments that  
6 everyone out there should be doing, and as a result of  
7 that, we identified mobile devices as one of our top 10  
8 concerns and we've been working on it ever since. So,  
9 what we want to do is we want to adopt these devices; we  
10 want to make sure that they can be of use to our  
11 community, but, at the same time, protect that patient  
12 information and make sure that we do not result in a  
13 loss of data.

14 MR. HOLTZMAN: Thank you, Terrell.

15 Adam, you bring a different perspective from  
16 your vantage point. Can you tell us a little bit about  
17 that?

18 MR. KEHLER: Yes, I work for Quality Insights  
19 of Pennsylvania, which is part of West Virginia Medical  
20 Institute. We also are the Regional Extension Center  
21 for Pennsylvania, as well as Delaware, and we're also

1 subcontracted in West Virginia, for meaningful use to  
2 participate as the REC to help physicians as they  
3 transition to electronic medical records.

4           My role in particular, I focus strictly on  
5 privacy and security, so, helping practices meet that  
6 privacy and security requirement for meaningful use,  
7 which is conducting the security risk assessment and  
8 implementing updates to address those risks. So, I'm  
9 out there pretty much every day visiting with practices  
10 throughout Pennsylvania, both in rural, urban settings,  
11 mostly small- to medium-sized practices, everything from  
12 a one-physician office up to maybe a 15- or 16-physician  
13 practice. And, so, I kind of see the whole gamut of  
14 adoption of this technology.

15           There is definitely a lot of adoption of  
16 mobile technology both by small providers and larger  
17 providers. Generally, I mean, it's along the same thing  
18 that people talked about already. There's a lot of  
19 adoption of technology, and, often, it's the doctor gets  
20 a smartphone or an iPad and wants to try it out and  
21 start using it, and it's kind of I'll say a free for all

1 at that point, and actually looking at the security  
2 risks has not even actually occurred to many physicians  
3 and practices.

4           So, when I show up to do a security risk  
5 assessment, many of these practices have never performed  
6 a security risk assessment before, and, often, there's a  
7 bit of a hurdle to get past simply the complacency, the  
8 idea that well, there's no patient information on my  
9 device, on my smartphone or on my laptop or tablet, and,  
10 so, I don't have to worry about the security.

11           So, I would say one of the greatest  
12 challenges that I've seen with small providers is simply  
13 education and awareness, helping them understand that  
14 the different use cases for where protected health  
15 information may end up on your device. This could  
16 include information outside the electronic medical  
17 record system, including text messages. Many answering  
18 services send text messages to physicians to notify  
19 them. This will include patient name, phone number,  
20 some symptom information. Other documents that may be  
21 stored on laptops or tablets, e-mails, sending and

1 receiving e-mail, and those are downloaded to your  
2 device. So, with the risk assessment, we really need to  
3 go outside the electronic medical record system and look  
4 at all those use cases.

5           So, what I'll do with them is we'll talk  
6 about those use cases; we'll look at what controls are  
7 currently in place. Often, they have a passcode on  
8 their smartphone or a password on their laptop and  
9 they'll have anti-virus in place and they may delete the  
10 text messages when they're done with them.

11           As far as recommending additional controls, I  
12 found a lot of great value out of the NIST documents,  
13 Special Publication 800-53, including things like light  
14 listing software so you know what software is on that  
15 device and you've done your due diligence, and,  
16 obviously, encryption, VPNs, authentication, and things  
17 like that.

18           So, as I mentioned, with my security risk  
19 assessment, I would say about half of it is education;  
20 the other half is actually documenting security risks,  
21 and, so, that's one of the great challenges that small

1 providers face. It's just understanding what are  
2 reasonable and appropriate security controls.

3 AR. HOLTZMAN: Thank you very much, Adam.

4 And, Micky, you bring a slightly different  
5 perspective in your practice.

6 DR. TRIPATHI: Sure. So, good afternoon.

7 I'm Micky Tripathi with the Massachusetts eHealth  
8 Collaborative. We are a non-profit organization that  
9 focuses on implementation services related to health  
10 information technology, both EHRs and HIE, to improve  
11 community health, which is our non-profit mission.

12 We work with a large number of physicians.  
13 We are the Regional Extension Center of New Hampshire,  
14 confusingly enough since we're the Massachusetts eHealth  
15 Collaborative. But we are also working as a contractor,  
16 just like Adam's organization is and other states, so,  
17 we're in New York, Massachusetts, our home state, and  
18 Rhode Island, and we have our headquarters in Waltham,  
19 Massachusetts, in the Massachusetts Medical Society  
20 Building, with whom we have a very strong affiliation.  
21 We also have an office in Concord, New Hampshire, and in

1 Providence, Rhode Island.

2           So, we're working with roughly 1,700 to 1,800  
3 physicians actively right now on meaningful use  
4 optimization both as an REC, as formally as part of the  
5 REC Program, as well as through private engagements,  
6 although the work is largely the same. I would echo  
7 almost everything that Adam said in terms of what we  
8 experience. We're working also down at the very bottom  
9 of the food chain in terms of very small practices. We  
10 don't work with that many practices who are over four or  
11 five clinicians in the practice.

12           I think one slight difference between Adam  
13 and I, we were comparing notes before, is that at least  
14 with the practices we're working with in New England,  
15 amazingly enough, smartphone penetration isn't that high  
16 yet among the small practices. So, when we think of  
17 mobile devices, for the most part, it's about laptops.  
18 So, I'll turn to Adam to talk more about the experience  
19 with smartphones and the things that he's doing there,  
20 but I would almost echo almost everything he said in  
21 terms of what we're encountering on the ground with

1 respect to laptops and small devices.

2 MR. HOLTZMAN: Thank you very much, Micky.

3 So, the object of this panel for the next  
4 hour, hour and 15 minutes is we're going to engage in a  
5 conversation in how to discuss the use and protection of  
6 mobile devices in health care and specifically in actual  
7 medical practices. I'd like to invite those of you who  
8 are attending in-person as well as those of you who are  
9 watching this through a webcast, please submit questions  
10 to us. The panel is very interested in hearing from you  
11 and answering your questions and bringing issues that,  
12 so far, haven't been explored. Just a note, the  
13 discussions, the practices, and recommendations that  
14 some of -- I've already been handed a stack of  
15 questions. (Laughter)

16 The discussion of practices and the activities  
17 that the experts here are going to describe, they have  
18 not been evaluated by the Office for Civil Rights and  
19 they don't necessarily represent compliance with the  
20 HIPAA Privacy or Security Rules or represent guidance by  
21 the Department of Health and Human Services. So, I've

1 done my little disclaimer. (Laughter)

2           So, Sharon, how does your organization  
3 integrate different mobile devices into your  
4 organizational enterprise setting?

5           MS. FINNEY: Well, David, I think probably  
6 like most hospital systems today, whether they're  
7 probably small or large, most hospitals today provide  
8 some public Internet access in their lobbies and for  
9 their patient areas so their patients can bring their  
10 own devices in. And when these devices emerge, that's  
11 exactly what happened, they brought them in and put them  
12 on the public network, but what we started to see was we  
13 started to see more and more physicians coming in with  
14 these devices and then we started seeing some employees  
15 coming in with these devices and with the smartphones  
16 and the iPads and the Droids that are out there today,  
17 and as we saw this sort of evolving in our public  
18 network space that we provide in our facilities, we  
19 started looking at what they're actually doing using  
20 these devices. I mean, are they just using them for  
21 fun, are they doing Facebook and those kinds of things



1 or are they actually using them to work out of our  
2 environment and do productive things on them or just for  
3 sort of recreational use? And what we saw was that the  
4 user population was continuing to evolve into using  
5 these devices for more of that blended culture that we  
6 have today, which is where you move sort of seamlessly  
7 between your work and your personal life and you do it  
8 via this device that's in your hand.

9           So, as we looked at that, we started  
10 interviewing a lot of our clinicians and physicians and  
11 talking to them about how they were using these devices,  
12 and as our vendors that supply our electronic health  
13 record systems and our clinical systems also are  
14 evolving at this time and developing applications and  
15 mechanisms to be able to deliver their applications to  
16 these particular form factors, and, so, we kind of  
17 marched with that evolution and when our vendors came  
18 together and were able to provide us the mechanisms to  
19 allow that connectivity, we created in our environment a  
20 separate network, a segmented network for our  
21 physicians. So, that's a quality of service network

1 that when our physicians come into our facilities, they  
2 can connect their personal devices to that network.  
3 It's not the public network, they do have to register  
4 the device with us so we know who they are, and then at  
5 that point, we deliver to them sort of a higher level of  
6 service on that network than you would get in just our  
7 public area. And we're also able to drive to them sort  
8 of the same user experience that they have when they're  
9 remote, when they're out of the office so it feels just  
10 like they're sort of connecting to the Internet and  
11 coming into and accessing the clinical applications that  
12 they have available to them already from their home  
13 computer or other remote devices that they may have.

14           So, that's kind of where we started and then  
15 we progressed to also start to look at well, what about  
16 all these employees that are carrying around these  
17 Blackberrys and other devices that we corporately owned  
18 and given to them and what we found when we polled those  
19 users was that they really didn't want to carry two  
20 devices anymore. They didn't want their work Blackberry  
21 and their smartphone or whatever they purchased. For

1 the majority of the people, they wanted to use their own  
2 device, and, so, then we began to look at okay, so, now  
3 how do we deliver the services that those users need and  
4 deliver them securely to those devices and we chose a  
5 technology that would allow us to do that, and, as a  
6 result, we've migrated probably about 70 to 80 percent  
7 of all our corporately-owned Blackberrys and other  
8 devices to personally-owned and delivered services to  
9 those and allow them to use them in our network  
10 environment. They can connect to our public wireless or  
11 use their 3G, 4G service. We provide repeaters in our  
12 facilities for them to be able to use that.

13           And then so now what we're looking at is how  
14 do we increase those services to those devices because  
15 you give them a little bit and then they're going to  
16 figure out a new way to use it or something they can do  
17 better and stronger and faster with it, and, so, we've  
18 created some taskforces and things inside of our  
19 environment that allow us to collect a lot of that  
20 feedback from critical user groups that are using these  
21 devices and use that to also kind of fuel how we build

1 continuing relationships with our vendors and these  
2 device manufacturers so that we start to bridge that gap  
3 and progress down the path of being able to deliver what  
4 they need to do their work.

5 DR. HOLTZMAN: Thank you, Sharon.

6 Terrell, in your setting, another large  
7 setting, but with unique challenges, can you share with  
8 us how your organization integrates different mobile  
9 choices --

10 MR. HERZIG: Sure, absolutely. As I had  
11 alluded to earlier, we've got everything from medical  
12 students coming in with just about every device  
13 imaginable. If it's out there, we usually see it  
14 presented to us with the request to hook it up to our  
15 network.

16 Our approach has been to develop, of course,  
17 use cases to see exactly what these devices will need to  
18 interface with, what kind of data they need, and it runs  
19 the gamut, anything from simple phones to be used just  
20 for keeping up with other individuals, with  
21 communicating with other physicians, to I need access to

1 some resource out on a network device. So, what we did  
2 is we've put together a group of physicians, not unlike  
3 Sharon's practice, to actually identify these different  
4 cases, document them, and then that actually gave us a  
5 set of baseline controls that we need to implement,  
6 depending on what the use of the device is.

7 I think one of the things that's critical to  
8 note is that these devices are consumer devices that  
9 don't necessarily have a lot of security built in them  
10 when a user presents them. We have an obligation on the  
11 part of our organization to protect that health  
12 information, but there's a fine line there, too, not  
13 only from the risk perspective, but if you can take a  
14 device and you're converting it into a complete  
15 enterprise device, then what's the point in supporting  
16 these types of devices in your environment? So, what  
17 we've tried to do is evaluate, of course, how those  
18 devices will be used and put controls in place.

19 As a result of that, we've done a lot of  
20 things like what Sharon's group has actively done. You  
21 can't directly connect to our network unless, of course,

1 you bring the device in and we can make sure that the  
2 controls fit for whatever the different types of use  
3 cases are. We have a stratified wireless environment,  
4 just like Sharon's environment, we have a public Wi-Fi  
5 that's generally open to individuals for their general  
6 use, as well as our patients. We don't allow, of  
7 course, access directly back into our clinical  
8 environment from that particular segment, but we do then  
9 have different internal wireless networks that will  
10 allow you to interface and allow our clinicians to come  
11 in to our medical care systems with wireless devices  
12 that we have worked with them to put in place.

13           So, in light of that, too, some of the things  
14 that we're looking at now, we have questions, of course,  
15 about texting, everybody's interested in texting today.  
16 We have a communications system for paging and things  
17 like that. We have a very active interest in physician  
18 communications and the ability to kind of move away from  
19 pagers and more toward these smart devices. So, of  
20 course, the security controls we have in place help that  
21 quite a bit.

1           Our primary means of access into our system  
2 is we, too, want to keep the data in the data center.  
3 We really don't want data moving directly to the device.  
4 We feel like if we can keep the data off the device and  
5 into the data center, then if it's lost, it's much, of  
6 course, less risk to the organization, but also then it  
7 just makes everything a little bit more efficient to re-  
8 provision a new device and get it back in the hands of  
9 the physician or the staff member.

10           So, we have two key ways in which we bring  
11 people in. If they're outside our network, it's through  
12 VPN or Citrix. We require two factor authentication and  
13 I'd like to point out one our good wins here lately from  
14 a security perspective is that traditionally, everybody  
15 kind of hated the little dongles for two-factor  
16 authentication because it was something else you had to  
17 carry. Well, guess what? With the mobile devices, we  
18 can actually push that control out on the mobile device  
19 and make it part of that two-factor authentication. We  
20 actually when that went live at UAB, we offered about a  
21 week to do a swap out with our clinical staff to bring

1 in your old hardware tokens, we'd swap them out for  
2 software versions that run on mobile devices. We  
3 haven't stopped converting yet. We only advertised it  
4 once and we continuously have a whole flood of walk-ins  
5 every day and I'm proud of that because it actually  
6 increases security, but it has also increased the use  
7 and the ability of people to dual purpose these devices.

8 MR. HOLTZMAN: Thank you, Terrell, for that  
9 comprehensive answer.

10 Micky, your perspective is completely  
11 different. You don't serve as just one organization,  
12 you serve as hundreds. Can you tell us how you help  
13 these smaller practices and clinics integrate the mobile  
14 devices into their environment?

15 DR. TRIPATHI: Sure. So, we've always  
16 encouraged mobile devices in practices. From the very  
17 beginning, even though these are small practices, our  
18 recommendation was always that they used tablets. I  
19 won't name any brands, but your favorite laptop tablet,  
20 and we were always encouraging putting these into the  
21 hands of clinicians and we still think that that's the



1 right strategy because they do then use it and it's a  
2 great form of adoption for them to be able to use it  
3 offsite and going to the hospital, as Sharon was  
4 describing, and be able to sort of have as much of that  
5 seamless experience as possible so that they're really  
6 using the full benefit of the technology.

7           That said, we've become more acutely aware  
8 and highly sensitive to the security risks that are  
9 brought forth by that, not by any experience that any  
10 one of our practices had, but by an experience that we  
11 ourselves had.

12           So, about a year ago, we had a breach  
13 ourselves. Now, we're consultants and we perform  
14 implementation services for practices. One of our  
15 practice consultants had a laptop stolen from their car  
16 when the car was parked in the city and that laptop was  
17 not encrypted at the time. We were, ironically enough,  
18 in the process of evaluating encryption solutions, but  
19 as luck would have it, the laptop was stolen before we  
20 had decided on a solution and had deployed it.

21           Our initial thought was that all we do, we

1 don't normally have sort of a full medical record on our  
2 EHRs, I mean on our laptops as consultants, but one of  
3 the things we do is help practices with data migration  
4 from practice management systems. So, I'll have an old  
5 practice management or billing system and we'll help  
6 them with the data migration from that to the new EHR  
7 and there's almost typically almost always there are a  
8 certain amount of rejections in the automated process,  
9 and, so, what we would do is help the practice remediate  
10 those rejections and then delete the information, try to  
11 do that as much as possible in the office and then to  
12 the extent that there's stuff that we can't accomplish  
13 in the office, put it on the device, take care of it  
14 offsite, and then delete all the files.

15           So, our initial expectation was, well, there  
16 couldn't be that many records on there and it's only  
17 demographic information, so, it shouldn't be a big deal.  
18 We, fortunately, had a very fresh backup of it and, lo  
19 and behold, we discover that there were a few patient  
20 records on there, mainly 14,475 individual records.  
21 That shocked all of us.

1           So, lesson number one, there is more on your  
2 laptop that you realize, even when you're in the  
3 position of trying to teach others, which is the  
4 position that we were in. Now, it was not clinical  
5 information per se, but it was PHI, it was absolutely  
6 PHI. So, we went through a huge effort then to sort of  
7 go through then the forensic analysis, through a  
8 mediation process, and figure out what we had to do to  
9 respond and be in accordance with federal and state law,  
10 as well as then figuring out what the go forward path  
11 was with respect to our own administrative processes,  
12 our physical safeguards, our technical safeguards, and  
13 then use that as a lesson learned for the practices.

14           So, a couple of our lessons learned that we  
15 tried to now implicate in the practices are, A, don't  
16 for a minute think that there's no PHI on your mobile  
17 device. Don't for a minute think that that's the case  
18 because you've got all sorts of other stuff there. If  
19 you're doing any kind of scanning, document management  
20 kind of stuff, there's almost always going to be some  
21 kind of residual there, despite what the vendor may

1 claim. There are many cases that, unfortunately, we  
2 find that the clinicians want to save stuff locally  
3 because they want to work with it at home. So, in that  
4 case, they may know that they're not supposed to do it,  
5 but it happens anyway. In some other cases, it's on  
6 there, but they have no idea or that they either don't  
7 know what's wrong or they have no idea. They think it's  
8 secure and it's not. So, that was certainly our  
9 experience.

10           The other part of it was really related to do  
11 you really know who has access to your information and  
12 what they're doing with it, which in our case, those  
13 practices, unfortunately, were the victims of a  
14 consulting organization who came in and they didn't  
15 really have a full appreciation of what we were doing  
16 and certainly in the electronic world, so much of it  
17 happens sort of under the radar. Certainly, if we were  
18 going to walk out of the practice with 14,000 paper  
19 records, someone probably would have noticed that.  
20 (Laughter) But the fact that it was on our laptop and  
21 everybody was doing the right thing, but we had this

1 incident, it was certainly a lesson learned and one  
2 lesson that we always give to the practices is you need  
3 to do a complete assessment, which is like the security  
4 assessment, but more from a real business perspective  
5 and understand who's in your practice, what they're  
6 doing, and what are they taking away.

7           The last thing was that it has to be about  
8 more than just administrative safeguards. So, we now  
9 have full, needless to say, we have full encryption on  
10 all of our mobile devices and that's what we are telling  
11 the practices they really need to have, as well, is just  
12 full encryption, whole disc encryption because they can  
13 have every administrative safeguard in the world, but  
14 something is going to happen. Something is going to  
15 happen at some time, and in our case, if that laptop had  
16 been encrypted, we wouldn't be in the situation that we  
17 found ourselves in.

18           The best thing that we can do, it turns out,  
19 for practices and helping them sort of get the message  
20 is describe our experience. So, this was an experience  
21 that actually was I wrote a column for the HISTalk's

1 Blog that then appeared in the *New York Times*. So, it  
2 got a fair amount of circulation, and, so, we described  
3 the experience to the practice, but we also described  
4 how much it cost us. So, it ended up costing us  
5 \$300,000 to do the full remediation of this incident  
6 with the 14,000 records, we ended up having to send out  
7 patient notifications, we ended up having to do a lot of  
8 legal work, a lot of forensic analysis. We're a small  
9 organization, \$300,000, and that was -- we didn't get  
10 fined by OCR, by the state government, or anything, that  
11 was just our cost plus about 600 hours of our staff time  
12 to do the full remediation and figure it out. And if  
13 all of the other stuff doesn't get the practice's  
14 attention, that almost always gets the practice's  
15 attention. So, that's almost our best, sort of the best  
16 tool now to convince practices to think much more  
17 seriously about where they are.

18 MR. HOLTZMAN: Thank you very much.

19 Dr. French, does your organization provide  
20 your physicians and both the staff or hospitalist,  
21 physician, or the referring physicians with devices or

1 do you allow your physicians to bring their own devices  
2 onto your network?

3 DR. FRENCH: Well, we've tried it both ways.  
4 The problem with handheld devices is that initially, it  
5 was like driving a car that was designed specifically  
6 for a mechanic, not necessarily for a driver. So, I  
7 have three or four boxes at home full of handheld  
8 devices that were bought for me by the hospital that I  
9 never used ever, and what's really great about Sharon  
10 and Terrell and their remarks is that now, we're trying  
11 to adapt systems to real-life experiences of physicians  
12 and health care practitioners that are using these  
13 devices.

14 We provide a subsidy for the physicians; we  
15 do not purchase devices specifically for the physicians.  
16 This is much, much better than actually buying devices  
17 we found. We have to try to make this thing work and  
18 the physicians have to be motivated to use them, but  
19 physicians will do something if it meets one of three  
20 criteria: if it makes more money, if it saves time, or  
21 if it improves patient care. If it meets all three

1 criteria, physicians will do it spontaneously. They  
2 won't have to be prompted. If it meets zero criteria,  
3 they'll only do it unless you threaten to fire them.  
4 So, you've got to use a system that will adapt to  
5 whatever that they're carrying and the hospital-  
6 purchased device, we found, just didn't seem to work  
7 out.

8 MR. HOLTZMAN: Thank you.

9 Adam, your experience is probably a little  
10 bit different. How do you advise your clients on  
11 bringing in devices, whether they're provided by the  
12 organization or they're brought in as under a bring your  
13 own device policy?

14 MR. KEHLER: Yes, I definitely see both out  
15 there, and, as Dr. French mentioned, these devices do  
16 often meet those three criteria, and, so, you will see  
17 practitioners spontaneously bringing in the devices and  
18 adopting them because they do enhance their ability to  
19 take care of the patient.

20 What I do with them is I really just guide  
21 them through the thought process of doing the security



1 risk assessment, thinking about the different scenarios  
2 you're using your device for, how that ends up storing  
3 protected health information on your device or you're  
4 accessing protected health information and what are  
5 reasonable and appropriate security controls to help  
6 protect that information? By adopting these  
7 technologies, there will always be an additional risk.  
8 We can't remove the risk. What we can do is we can  
9 reduce it to an acceptable level.

10 So, I mean, some of the things that I often advise  
11 them with is to go through that process, do it in a very  
12 thought out manner, and start with policy. Don't jump  
13 to the technical solution to find what is appropriate  
14 use for these devices, whether it be laptops or  
15 smartphones or tablets. Are you permitted to take them  
16 offsite, and, if so, what additional protections are in  
17 place? Is personal use acceptable on them, and, if so,  
18 how are we safeguarding our health information? Is it  
19 permissible to install other pieces of software on the  
20 device?

21 And once you've developed the policies and ensure

1 you're enforcing the policies because I definitely see a  
2 lot of policies that are on paper that don't actually  
3 hold any water as far as governing behavior, once you've  
4 done that, then you can look at okay, what are the  
5 technical safeguards because, as Micky mentioned, you  
6 can have all the policies in the world, but someone is  
7 going to lose that laptop and there will be protected  
8 health information on it. You can almost guarantee it.

9           So, then you look at the next layer, which is  
10 the technical safeguards and the greatest one there,  
11 you've probably heard 100 times today, but encryption.  
12 If your devices are leaving the practice, it's -- to me  
13 - it's hard to understand why you wouldn't encrypt the  
14 device, and when I talk to office managers and  
15 physicians and things, often, they're not even familiar  
16 with something like full disc encryption. They're like  
17 oh, what is that? Like how does that work and then we  
18 get into a discussion about full disc encryption and the  
19 specifics of that.

20           You have to be a little bit careful with  
21 that. Not all encryption is equal. As many people may

1 know with I guess a certain popular tablet, there's  
2 built-in hardware encryption, but with older versions,  
3 there are ways to get around it. So, I mean, really how  
4 valuable is that encryption then, even if it is AES 256-  
5 bit encryption? So, we have to look at that and I think  
6 with the smartphones, the consumer products, we're  
7 starting to get there. I don't think they're there yet.  
8 There's a few that have always supported full disc  
9 encryption, but I think they're playing catch-up with  
10 that.

11           And if you're familiar with the NSA's Project  
12 Fishbowl, which many people heard about at the RSA  
13 conference recently, they were looking for a consumer  
14 device that natively supported all of their encryption  
15 and security requirements and ultimately, they couldn't  
16 find one. I believe they ended up selecting the  
17 Android, mostly due to the open architecture and they  
18 were able to complement that with their own in-house  
19 capabilities.

20           So, we're not there yet as far as encryption,  
21 but I think we're getting there.

1           MR. HOLTZMAN: Sharon, could you briefly  
2 describe the some of the technical or technology that  
3 might be available for mobile device management  
4 solutions?

5           MS. FINNEY: Well, now, David, I'm from the  
6 south, so, we don't "briefly" describe anything.  
7 (Laughter) But we have looked at multiple mobile device  
8 management strategies, and from placing an agent on the  
9 device to container-based or what we call sandboxed  
10 approaches, which is really more of what you see  
11 traditionally in this space. If you have an iPhone, you  
12 have multiple applications loaded on that iPhone. For  
13 the most part, those are little sandboxes. You can  
14 operate within that application whatever you do in  
15 there, and then when you close it, it's gone. Okay.

16           The issue around, I think, mobile devices is  
17 as what Terrell alluded to, was this concept of the  
18 device or the data staying in the data center versus  
19 leaving on the device. When does the device become  
20 dangerous to me or a security risk? It's only when it  
21 has the data on it. And, so, what we did was something

1 that we really actually started applying in our laptop  
2 world in-house in our facilities. We have thousands and  
3 thousands of laptops in our environment, some of them we  
4 put on carts, some of them we do these rough books or  
5 things, these ruggedized devices that are made for  
6 health care, and then standard laptops that most people  
7 carry around, and we started looking at encryption, like  
8 most people, around these laptop devices. And as we  
9 looked at the use case for these various devices that we  
10 had in our environment, we found that a lot of the  
11 clinical ones didn't really have clinical data on them.  
12 They were just being used as conduits to get to the  
13 application or access to the data so that they could use  
14 the application. They weren't creating or storing  
15 anything locally.

16           So, what we did was create a strategy that  
17 said you know what; we're locking those devices down.  
18 We don't allow anything to be stored on the local hard  
19 drive, we lock it down, it has no access to network  
20 shares, we don't put Microsoft Office products on it  
21 because we put readers on there so they could read

1 documents if they need to, but we said, you know what,  
2 that device is for that use case and that's the way  
3 we're going to secure it. Now for the ones that are  
4 highly mobile we know, like mine, I can store data  
5 locally, I have a lot of materials on it, I carry it  
6 with me, that's fully whole disc encrypted and has  
7 appropriate security controls on it. With these mobile  
8 devices, we kind of took the same approach and we said  
9 if it's a device that we're only going to deliver a  
10 service to or we're only going to place an application  
11 on it and once that application closes and nothing is  
12 stored locally, then we really didn't feel like that we  
13 had to take a lot of management control of that device.  
14 But if it's a device that we're going to allow to enter  
15 our network and we're going to place it in our  
16 environment, we're going to allow data to be stored  
17 locally on it, then at that point, we began looking at  
18 some of the available solutions out there to take full  
19 control of that device.

20 I still think there are some issues around if  
21 that's a personal device because, I mean, if someone

1 signs a form that says yes, I understand, I give you  
2 permission, lock the thing if it gets lost, but then  
3 when it actually comes time to do that, it can be a  
4 little bit of a different scenario. So, we've looked at  
5 software-based solutions, we've looked at what the  
6 vendors natively provide in the environments, and they  
7 do provide security controls that can be implemented for  
8 these tools or for the devices, but they're very  
9 device-specific. If you want to go to something that  
10 isn't device-specific and be able to control multiple  
11 types of devices in the environment, then you're going  
12 to have to look at a third-party software solution and  
13 there are multiple ones that are out there that you can  
14 review that are all quite good, have come a long way.

15 MR. HOLTZMAN: Thank you.

16 Dr. French, do you have an IT staff that is  
17 dedicated to assisting your organization and the  
18 physicians that you support? And, if so, how do you  
19 keep your IT staff up-to-date on the never-ending parade  
20 of mobile devices, like the ones in your closet?

21 (Laughter)

1 DR. FRENCH: Well, of course, we have an IT  
2 staff. Who else would we yell at? (Laughter) No,  
3 physicians are really dumb when it comes to IT in  
4 general, so, God, if we didn't have an IT staff, the  
5 whole thing would shut down in about a day.

6 As far as keeping everything updated, because  
7 of what we did, which is having people use their own  
8 smartphones predominately for communication, we've  
9 eliminated a lot of the we've got to update the  
10 software, got to buy new units, got to look at different  
11 vendors. We kind of took that out of the equation. The  
12 only thing that we update is our texting platform, which  
13 we've designed. We really played a hand in helping  
14 design for the health care for our environment. So,  
15 they have been helpful, IT has been very helpful in  
16 pointing out potential pitfalls and making sure that  
17 we're in compliance and making sure that we're secure,  
18 but the whole idea is to get away from anything that  
19 could cause a snag in the operation.

20 MR. HOLTZMAN: Thank you.

21 Micky, I know that your organization is



1 primarily IT professionals. How do you keep your  
2 workforce on the edge with the new devices?

3 DR. TRIPATHI: Yes, as it turns out, we're  
4 not mostly IT professionals.

5 MR. HOLTZMAN: Oh. Sorry.

6 DR. TRIPATHI: We certainly have IT  
7 professionals. So, even better, and, so, we do have IT  
8 professionals on our staff who keep up with the  
9 technology, but we also live within the larger domain.  
10 The Massachusetts Medical Society is a pretty complex  
11 organization itself. They own the *New England Journal*  
12 *of Medicine*, they have tens of thousands of members, so,  
13 we have the benefit of being able to leverage the  
14 knowledge and expertise that resides there. Otherwise,  
15 it would be much more difficult, I think, if we were  
16 just a small, non-profit consulting firm out there on  
17 our own trying to keep up with all of this and also be  
18 in the position of advising practices. I would feel  
19 much less comfortable, I think, if I were in that  
20 situation.

21 MR. HOLTZMAN: Thank you.

1           Adam, a viewer from the Web has asked:  
2 Earlier, you went into, you discussed NIST and  
3 authentication. Can you briefly go into more detail  
4 about what kind of authentication you use on mobile  
5 devices?

6           MR. KEHLER: Yes, I don't know that I can  
7 quote the NIST documents verbatim, and, so, I won't try  
8 to, but I can talk about general best practices as far  
9 as authentication. I think one thing that I see a lot  
10 is, again, some complacency around the idea that the  
11 password protects all. I see a lot of organizations  
12 that haven't honestly put a lot of thought into password  
13 policies, and, so, we'll get a lot of weak passwords,  
14 like 1234 or 1 or the word password, kind of all of  
15 that. Yes, raise your hand if I've named your password  
16 so far. (Laughter)

17           So, I mean, we definitely want to layer our  
18 approaches and not just rely on that password. I do  
19 really like the idea of two-factor authentication,  
20 especially for remote access, because when we're coming  
21 in off the Internet, that does expose us to additional

1 risk. So, some things like, I forget who it was , sorry  
2 it was Terrell, mentioned, an app for the second-factor  
3 authentication as opposed to the dongle. I know those  
4 are becoming a lot more popular, especially with Web-  
5 based applications.

6 I would also encourage vendors and people  
7 looking at solutions to look at certificate-based  
8 authentication. I think that's a very strong form of  
9 authentication. You can actually authenticate the  
10 device, as well as the person, and I think that really  
11 would help a lot, especially for Web-based  
12 applications.

13 MR. HOLTZMAN: Thank you very much.

14 We've gotten several questions regarding  
15 texting. So, I'm going to survey some folks, just kind  
16 of short answer. So, the questions are essentially do  
17 your facilities or organizations have policies regarding  
18 texting and the use of devices to transmit electronic  
19 health information via text? And what about policies of  
20 photographing with personal cellphones?

21 MS. FINNEY: I'll take this one first, is

1 that yes, we do have policies around the use of SMS text  
2 messaging for our employees, and our policy is that it  
3 is at this time not a secure method that is to be used  
4 to transmit confidential or patient-specific  
5 information. It is capable of being used to be a  
6 notification system or an alerting system to allow  
7 someone to call back and have discussion.

8           The Joint Commission recently came out with a  
9 statement that stated that texting of orders was not  
10 permitted, that there was no way, and they had two  
11 issues with it. The first is there was no way to verify  
12 that the person sending that order is the physicians  
13 actually holding that phone. There is no way that the  
14 receiving clinician can verify that. And then,  
15 secondly, there was no way to get that information into  
16 the medical record and because as an electronic piece of  
17 the order process, has to reside in the medical record.  
18 So, that was their two issues around sort of SMS text  
19 messaging. So, that's our policy regarding that.

20           And then the other piece of the question?

21           MR. HOLTZMAN: Use of the smartphone for --

1 MS. FINNEY: For photographs. We've actually  
2 had some incidents around this, and, so, it's we  
3 consider that, as we do the use of any device. I mean,  
4 they could easily do it with a camera. I mean, they  
5 could have a pocket camera just as well as they could  
6 have their iPhone or their cellphone with them, and  
7 there's no way that you can control that, there's no  
8 mechanism that you can put in place where I get an alert  
9 every time someone takes a picture. So, we educate our  
10 employees that taking photographs of patients or family  
11 members or in our facilities is not appropriate and not  
12 to be done. If we determine that an employee has  
13 violated that, then we have a sanction policy in place  
14 and we do sanction employees for violations of those  
15 types of things because I think really that becomes a  
16 point where there is sort of, that's an invasion of  
17 privacy of another person to do that, and, so, we take  
18 that very seriously.

19 MR. HOLTZMAN: Thank you.

20 Dr. French, I know that you come at this from  
21 a different direction. I mean, you were describing

1 earlier in our conversation how the use of the camera  
2 function is very important to your physicians.

3 DR. FRENCH: Yes, we do allow texting of  
4 protected patient information because our texting  
5 platform is secure and encrypted, which I think is a big  
6 deal. We do not allow people to text orders for the  
7 exact same reasons that Sharon brought up, but we'd take  
8 that one step further. We have work rules where you are  
9 mandated to text. When a patient comes into the  
10 hospital, you are mandated to text the primary care  
11 physician with the name, date of birth, and that they've  
12 been admitted and look in the EMR for the H and P. When  
13 they're discharged, same thing. If they die, same  
14 thing. If you have a question about the patient, text  
15 their primary care physician. So, we think that that's  
16 a really important piece to continue.

17 As far as photographs, absolutely. If the  
18 patient approves, it's a good way, because it's  
19 encrypted it's a good way to get that information out  
20 and not just photographs, and we can attach EKGs, we can  
21 attach films, or we'll soon be able to attach documents,

1 and I just see this as a big step forward to ultimately  
2 getting rid of the pager. So, yes, it is important in  
3 our practice.

4 MR. HOLTZMAN: Thank you very much.

5 MS. FINNEY: David, I have a follow-up to  
6 that, is that I wholeheartedly agree with Dr. French  
7 that text messaging is an integral part of the workflow  
8 in the clinical world today and I do believe that there  
9 are secure ways of being able to utilize that in a  
10 workflow and many more technologies are emerging around  
11 unified communications that are going to bring that even  
12 more tightly together. As we've tried to eliminate the  
13 number of devices that our physicians have on their back  
14 belt every morning when they get up, I don't know if you  
15 guys have seen a nurse lately on a floor walking around,  
16 but I feel like I need to put on a back brace on them  
17 and give them something to hold themselves up from all  
18 the devices they have strapped on them. And I think  
19 that's what unified communications and texting, I think,  
20 is just scratching the surface of that, is really going  
21 to give us in the clinical world and being able to

1 deliver that in a secure fashion, and it's something  
2 that we're investigating, as well, is how we continue to  
3 deliver that.

4 MR. HOLTZMAN: Thank you.

5 MR. HERZIG: David, if I can elaborate on  
6 that --

7 MR. HOLTZMAN: Oh, sure.

8 MR. HERZIG: Just a minute or two, the same  
9 kind of statement that Sharon and Dr. French are making  
10 is the fact that yes, for texting of orders and things  
11 like that, absolutely not. I think the directives are  
12 clear on that. However, I think organizations are going  
13 to increasingly want to use text. I know our research-  
14 based community wants to set up a rapport with today's  
15 modern users and will be able to use texting as a way of  
16 actually gathering some research data and things like  
17 that, and certainly in following up on patient care,  
18 there are some potentials there. Again, our  
19 organization is approaching it from a very careful  
20 process, we're looking at tools we can integrate into  
21 that unified communications process that are secure and



1 encrypted and can work with -- you don't have to put a  
2 lot of PHI in a text message to still have an effective  
3 text. So, again, we're looking at integrating secure  
4 products in with our existing unified communications  
5 product.

6 MR. HOLTZMAN: Adam?

7 MR. KEHLER: And there, if we can  
8 differentiate between SMS texting and just overall  
9 messaging because, Dr. French, correct me if I'm wrong,  
10 but the solution you've put in place is not necessarily  
11 SMS texting, it's a layer over that, it's a messaging  
12 platform, and I think that's a good point or good area  
13 to differentiate because there are certain risks with  
14 just straight SMS texting versus the encrypted solutions  
15 that we're discussing here.

16 MR. HOLTZMAN: Thank you, that's a very  
17 important distinction.

18 DR. TRIPATHI: David, I had just one other  
19 comment. I guess one of the things that concern me with  
20 just this topic is that one of the biggest enemies of  
21 security, I think is, and perhaps, the biggest enemy, is

1 convenience more than anything else. It's not that  
2 people are intentionally violating it because they want  
3 to violate it, it's because they're trying to do their  
4 jobs and they have a set of tools that make things  
5 incredibly convenient and that's becoming more and more  
6 the case with the different technologies in place, and,  
7 so, any time we try to have top-down policies that tell  
8 people you can't do the thing that's incredibly  
9 convenient, I just worry about what really happens on  
10 the ground.

11           And, so, at least our approach, and I know  
12 it's a very simplistic example, because we don't do the  
13 wide range of things that clinicians are doing in a  
14 complex hospital, but was to really rethink our strategy  
15 and to work it from the bottom up to ask the frontline  
16 people how do you do your day-to-day life and now how do  
17 I integrate a set of tools that are going to as much as  
18 possible keep your work as convenient as possible so you  
19 can get your job done?

20           And, I mean, I talked to a clinician  
21 yesterday who's an emergency department clinician, and

1 he takes hundreds of photos, hundreds of photos on his  
2 iPhone, and well, first off, he had a question I didn't  
3 have an answer to. Is a photo without any identifying  
4 information on it PHI? Joy Pritts says yes. (Laughter)  
5 Dr. French says no. This physician actually didn't  
6 know, and he said he wasn't sure how much he cared.  
7 He's an emergency room doc, he gets the patient's  
8 permission, he takes a picture of a rash, sends it to  
9 the dermatologist, gets an answer right back, and feels  
10 like I did the right thing. I did absolutely the right  
11 thing. So, how many other examples do we have of that  
12 kind of thing and how do you prevent it? I think there  
13 are some real challenges that are going to get to be a  
14 bigger and bigger challenge.

15 MS. FINNEY: And I'll respond to a couple of  
16 those comments, is I do think one key critical thing  
17 that you mentioned there was he got the patient's  
18 permission. And that is, I think, the key  
19 differentiating factor there. If the patient gives you  
20 permission to, the same way that he could have said I  
21 want to consult with this other physician, let me have

1 them come in and look at you. It's the same thing;  
2 you're just using a photo to do it. I think it's the  
3 ones that we're concerned about and the prohibiting  
4 factors of our policies is to ensure that our employees  
5 are aware that that can potentially be a violation of  
6 someone's privacy if you don't get their permission.  
7 And there is definitely a use for photographing of  
8 things in a clinical setting. Wound care is an  
9 excellent example, to measure how well a wound is  
10 healing over a period of time and we have cameras that  
11 we provide to some of our clinical staff. That's  
12 exactly what they do, that's then loaded into our  
13 medical record, and then it's deleted off the camera  
14 itself. So, I don't want to minimize the impact of  
15 being able to use photographic materials and devices in  
16 the clinical setting, but it's about using them properly  
17 and ensuring the patient is aware of exactly what is  
18 being done.

19 DR. TRIPATHI: So, that deals with the  
20 privacy, but not the security aspect of it. I think the  
21 other angle that makes it I think difficult in dealing

1 with small-practice physicians as they're trying to make  
2 this transition is they're coming from the fax world a  
3 lot of them, right, and with faxes, they don't meet any  
4 of the standards that we've talked about. So, the very  
5 reason you said you won't allow someone to text, is you  
6 could not apply that same logic to a fax, but people are  
7 faxing hundreds and thousands times a day in their  
8 practice. So, I think it's difficult for people to make  
9 the mind shift of saying wait a minute, I could do it in  
10 a fax, but you told me I can't use it on this mobile  
11 device. That's not going to work. I'll either go back  
12 to faxing, or, more likely, I'm just going to do it on  
13 the mobile device.

14 MR. HOLTZMAN: Well, this conversation  
15 certainly has shown us some areas where we need to have  
16 some further discussion about securing information not  
17 just in storage, but in transmission, and what the  
18 patient authorization covers and the extent to which we  
19 can protect the information and our responsibilities.

20 Terrell, as we integrate more mobile devices  
21 into our organizations and of all sizes and scope, there

1 a number of security provisions that must be considered.  
2 For example, there should be some type of, perhaps,  
3 access logging. Also, how do we prepare for  
4 contingencies like a catastrophic event or downtime of a  
5 cellular system or the EHR that it is accessing into?

6 MR. HERZIG: That's a good question because I  
7 can tell you from recent experience with some of the  
8 tornados and things like that, we went long periods of  
9 time in Alabama without some of our cellular  
10 infrastructure because it was damaged in that weather  
11 and stuff. So, I think as people depend more and more  
12 on these devices, the point is is that we have to plan  
13 for high availability in use of those systems.

14 Within our health care facility, we have long  
15 since been planning, and as we built our infrastructure,  
16 we built it in high availability format, and as along to  
17 those the ends, the devices that we use in medical care  
18 with patients and especially biomed devices, which I  
19 know we haven't talked much about this morning, we look  
20 for the technology that will allow us to use internal  
21 wireless infrastructures, as well as those cellular

1 infrastructures in order to deliver that high  
2 availability need.

3 MR. HOLTZMAN: Thank you, Terrell.

4 Adam, how do you help smaller practices and  
5 clinics evaluate the cost versus the risk in adapting  
6 mobile technologies?

7 MR. KEHLER: Well, I mean, the approach they  
8 take in the security risk assessment is I'm focusing a  
9 little more on helping them understand the risks that  
10 they have and what I'll do is I will suggest certain  
11 controls to put in place, but, ultimately, you kind of  
12 have to leave it up to them to determine what's  
13 reasonable and appropriate, what the cost benefit is.

14 I actually have started using Micky's  
15 experience in some of my risk assessments where I'll  
16 say, I'll just kind of let them know, you know what, if  
17 you have a large breach, here's what can happen, and  
18 it's not just OCR coming and finding you. It is  
19 notifying, for example, if you have a copy of 1,000  
20 patients on your laptop, it is notifying 1,000 patients  
21 and trying to track them down, it's putting your name

1 out there in the media, it's legal costs for determining  
2 what your requirements are not just for HIPAA, but also  
3 at the state level. And, so, I try to help them  
4 understand that part of the cost benefit scenario and  
5 then once you talk about that, if you're looking at \$100  
6 to encrypt a laptop, that really puts that into  
7 perspective.

8 MR. HOLTZMAN: Thank you, Adam.

9 With the remaining few minutes that we have  
10 left, we have a couple of interesting questions from the  
11 Web. So, Sharon, briefly [LAUGHTER], how do you handle  
12 videos from patients to providers for diagnosis, medical  
13 advice? A use case would be people who are being  
14 transported to the emergency room and the emergency  
15 medical technicians use a video link to advise the  
16 physicians? And, also, another question: Do you  
17 somehow keep or store these videos?

18 MS. FINNEY: It really depends because we  
19 operate across 10 states. We also have to consider  
20 state law, as well as federal mandates from a privacy  
21 and security perspective and what we retain and don't



1 retain. If it is germane and important to the treatment  
2 of the patient, then we would retain it in our secure  
3 medical records system as a part of that. Generally,  
4 with most of our video feeds that we receive like that,  
5 those are generated by the EMS company. That's their  
6 video feed to us, so, they really are the ones storing  
7 it, not us. We're just a viewer or a participant of  
8 that. And that's really how we would handle it. If we  
9 provided our own video uplinks to our EMS, then I would  
10 think that, yes, we would probably store them period of  
11 time, but at some point, we would roll those off,  
12 depending what the retention requirements would be.

13 MR. HOLTZMAN: Thank you.

14 Does anybody else on the panel have anything  
15 to add to that? Are they involved in the use case, as  
16 well?

17 (No response)

18 MR. HOLTZMAN: Okay, thank you. And the last  
19 question, I'm going to use my speaker's prerogative, one  
20 of the challenges that we've been seeing at OCR is when  
21 an organization allows physicians and other health care

1 professionals who are referring physicians or not  
2 admitting practitioners in the practice to gain access  
3 to the system. How do you manage the physical and  
4 logical security of mobile devices from those who don't  
5 normally access your system?

6 MS. FINNEY: In our environment, David, we  
7 provide a level of access to a broad spectrum of users  
8 in our environment. When we provide access to any  
9 physician, whether referring or admitting, they have to  
10 go through a process to obtain that access. So, we do  
11 put them through sort of some type of a credentialing  
12 process to obtain those credentials. In that instance,  
13 we would not provide them a level of access that would  
14 allow them to store or retain any data on the device  
15 they were accessing it from; they would only have view  
16 access or some type of access into accessing  
17 information, and then nothing would remain on the device  
18 itself.

19 So, I really wouldn't worry about securing  
20 their device per se, and then in the event that we also  
21 have a process that we use in our environment that's

1 called a dormant account review where we go through and  
2 any account that hasn't been used in 120 days is  
3 disabled and then the physician would have to, if they  
4 didn't use their account in that time, they would have  
5 to contact us and have those credentials reset. So, we  
6 kind of go through a little reauthorization process.  
7 But as far as having to secure the actual device, that's  
8 something I want to try to stay away from with that user  
9 population.

10 MR. HOLTZMAN: Terrell, I see you chomping at  
11 the bit.

12 MR. HERZIG: No, actually, I was just going  
13 to kind of elaborate. Very similar concept to what  
14 Sharon was talking about except we have an ambassador  
15 portal that our referring physicians signup for. We  
16 have that signup process so we can, of course, give them  
17 access credentials. We do give them two-factor  
18 authentication to get in, their staff, as well, for when  
19 they need access to it. And then they identify, of  
20 course, patients that they want to follow and things  
21 like that, and they're signed-up, as well, and then when

1 they access the portal, of course, it's over secure  
2 links then. So, if their device can support access to  
3 that Web environment over the secure links, then, of  
4 course, their device would work as expected. But, other  
5 than that, if they're just in the facility with a  
6 device, it would be treated just like any other public  
7 device, no special access or anything, that it's all  
8 through that portal environment.

9 MR. HOLTZMAN: Adam or Micky, you're  
10 provisioning the providers that are trying to gain  
11 access to these systems. How do you assist your clients  
12 in these roaming networks of hospitals that they're  
13 trying to gain access to? Okay.

14 DR. TRIPATHI: So, well, at least the thought  
15 process I was going through was with the hospital, the  
16 hospital is going to deal with that, right? So, that's  
17 one particular use case, and then so, the hospitals deal  
18 with that. I get a little bit more sort of confused  
19 concern about the practice who wants to allow a  
20 referring physician in and what are the shortcuts that  
21 they may provide to allow that? And given that they

1 don't live in an enterprise, typically, now that maybe  
2 that there are just some barriers that can never really  
3 allow that, allowing with GoToMyPC or any of these kinds  
4 of software systems. Sorry, I shouldn't have mentioned  
5 the brand. I don't even think that's the actual name.  
6 But they certainly, I think, are in an environment where  
7 they're going to try many, many, many solutions to try  
8 to figure out how to do that again because it's  
9 convenient, not realizing that it's probably not secure,  
10 and not that all of them will work because their vendor  
11 has probably put in some protections, but sometimes,  
12 stuff happens and stuff gets through, and, perhaps, it's  
13 the environment isn't as secure as was thought, and, so,  
14 they're able to use things that aren't as secure as they  
15 need to be. So, I think at least that's really the  
16 biggest concern overall is how they would get access to  
17 an enterprise-type approach to allow that access.

18 MR. KEHLER: Yes, and I'll just build on  
19 that. One scenario I do see is especially as it gets  
20 into practices with a few more physicians is they'll  
21 each kind of put in their own solution for getting

1 access to their computer, each physician will use a  
2 different remote desktop program and kind of do their  
3 own thing. So, one thing I always encourage them to do  
4 is look at that use case and come up with a solution and  
5 standardize it, and any time you're opening something up  
6 like that, you're opening up yourself to risk. So, look  
7 at also not just locking it down, but look at  
8 visibility. How do we review and monitor access to that  
9 system? Some of the Web-based, remote desktop systems  
10 will allow you to generate alerts so you get an e-mail  
11 every time someone logs in or you can at least review  
12 the logs and reports because on one side, we have our  
13 preventative controls, but we also want to have  
14 visibility and awareness.

15 MR. HOLTZMAN: Thank you very much. Well,  
16 this has been a great conversation, and I know our time  
17 has almost run, but we do want to squeeze in one more  
18 question that we received from a viewer.

19 Dr. French, earlier, you made reference to  
20 encrypting text messages. The viewer writes that they  
21 are looking for ways to do this. How is this

1 accomplished?

2 DR. FRENCH: Well, I can't speak to the  
3 actual encryption process. We bought an application  
4 that it comes encrypted. So, and as far as controlling  
5 access and controlling people outside the system that do  
6 get these messages, all of our messages self-delete.  
7 So, you set the time period and then it deletes on its  
8 own. But all I know for sure is that the encryption has  
9 passed our IT people, and I don't want to look like an  
10 idiot, but it's so many bit encryption, I don't  
11 remember, and it seems to pass muster.

12 MR. HOLTZMAN: Thank you very much.

13 Well, I'd like to thank all of our panelists  
14 today. They've done a wonderful job answering questions  
15 off the cuff and thank you for sharing your knowledge  
16 with us. Thanks to Sharon Finney, Dr. James French,  
17 Terrell Herzig, Adam Kehler, and Micky Tripathi.  
18 (Applause) Joy will come up and give a few closing  
19 remarks, and we thank you for your participation and  
20 attendance today.

21 MS. PRITTS: You're welcome to sit or why

1 don't you just sit, then we'll be done earlier that way.

2 Well, I'd like to thank not only this panel,  
3 but all of our panelists today. They have been very  
4 informative. As you know, this is just one of the first  
5 steps in this project that we're undertaking with our  
6 partner, OCR, in identifying these important privacy and  
7 security issues and solutions for mobile devices.

8 If you haven't had the time yet, we'd also  
9 like to thank our audience, both those people who are  
10 here in-person and who participated on the Internet. We  
11 have had a number of forums where people have asked us  
12 for more participation. Oftentimes, when we have  
13 meetings, there's only a little piece of time, like 10  
14 minutes at the end, where people can comment. So, we  
15 really took that under advice. I want you to know that  
16 the idea for having more participation during the day  
17 actually came from audiences like you. We listened and  
18 we implemented it, and I know from our perspective, it  
19 has worked incredibly well. We received very insightful  
20 comments and questions from the audience both here and  
21 on the Internet that have really helped inform this



1 discussion. But this isn't the end of it. If you  
2 haven't had the opportunity to submit comments or  
3 questions yet, there is an opportunity to do so on the  
4 Health IT website, which is posted here for everybody to  
5 see, and that comment period will remain open until  
6 March 30. And, so, keep your cards and letters coming  
7 in. We are looking forward to hearing more from you.

8           We'd like to use this opportunity to also,  
9 once again, thank our federal partners. We are the  
10 Office of the National Coordinator, and I want to ensure  
11 you that we actually do try to do this. So, our special  
12 thanks to AHRQ, FCC, FDA, FTC, and from ONC to OCR for  
13 being here with us today and showing you that your  
14 federal government is very involved in this area and has  
15 your back. I'd also like to give my personal thanks to  
16 Kathryn Marchesini of my office, as well as MAXIMUS who  
17 provided a lot of valuable support to her.

18           The way you can tell somebody is doing a  
19 really good job is when you're on the outside a little  
20 bit and you feel like it was seamless. So, from my  
21 perspective, this was a great, great conference because

1 I had almost nothing to do with it and it went really  
2 well. So, I really appreciate all of their effort, as  
3 well as that of other ONC staff.

4 We'd also like to let you know that we want  
5 to stay connected and to continue to collaborate with  
6 you and here are a number of different ways that you can  
7 communicate with ONC through Health IT Buzz.

8 Now, given the date and that it's St.  
9 Patrick's Day, I'd like to close with a little bit of a  
10 revised traditional Irish blessing for you all as you're  
11 getting ready to leave for the day. May the road rise  
12 up to meet you, may the wind always be at your back, may  
13 the sunshine warm upon your face, and the rain fall soft  
14 upon your fields, and may your health information always  
15 be private and secure. (Laughter) Thank you.

16 (Applause)

17 (Whereupon, at 12:11 p.m., the  
18 PROCEEDINGS were adjourned.)

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