Spokane Regional Health District 1101 W. College Ave Spokane, WA 99201

Addendum No. 1 to All Offerors

Reference – Request for Proposal: RFP2024-150-161-1

Commodity: Strategic Planning Consultant

Date: April 4, 2024

Proposal Due: April 22, 2024

This Addendum 1 to the RFP addresses changes and questions received. The Proposer shall indicate receipt of this Addendum and any previously issued Addenda by signing the form(s) for inclusion with the proposal responses.

1. Does SRHD have any preferred time targets for stages 2, 3 and 4 of its strategic planning process? I see that stage 1 is to be completed by June 30, 2024.

Stages 2 and 3 will need to be completed by December 31, 2024. Stage 4 should be completed by December 31, 2025

2. Stage 4 refers to "Follow-up session(s) with SRHD leadership to gauge the progress of the implementation at three (3) month intervals after plan delivery". Does SRHD anticipate follow-up sessions to occur before December 30th 2024, or should this bid include follow-up session(s) beyond that time frame?

Based on the completion date of Stage 4, December 31, 2025, it would be anticipated that four (4) follow-up sessions would occur in 2025.

3. The RFP references how the strategic planning process should take into account any existing CHIP, per the PHAB domain 10.1 requirements. Does SRHD have a current CHIP? If so, can it be shared? If not, does the organization currently have plans for completing one? If so, is it anticipated to be completed before December 30th 2024?

The last CHIP was completed in collaboration with Priority Spokane in 2018. We currently in process of completely an undated CHIP with an anticipated finalization date of December 31, 2024.

4. The RFP states that the last strategic plan covered a two-year term. Does SRHD have a desired term length for this strategic plan?

The Strategic Plan will cover a five-year term.

5. Can SRHD share the budget for this project?

No, as the RFP responses include scoring on the budget.

6. What is the composition of the governing body membership?

SRHD, as a local health district, Board of Health is governed and structured according to RCW 70.46.031. See attached SRHD Organizational Chart

7. Does SRHD have a preference for in-person, remote, or hybrid approach? If a hybrid approach, are there specific components that SRHD prefer to be facilitated in-person?

SRHD does not have a preference and is open to recommendations from the consultant.

8. Stage 3 of the scope reads, "At this stage the consultant will assist SRHD to identify strategic goals and create an actionable strategic plan." Does SHRD also intend for the consultant to assist in the development of new mission, vision, and values? Or will the consultant focus on assisting in developing strategic goals/priorities that are based on the mission, vision, and values stated on page 1 of the RFP?

SRHD would like a review of the organization's current mission, vision, and values to determine if they continue to reflect SRHD's current state.

- 9. What are the divisions and programs that operate as part of SRHD? See attached SRHD Organizational Chart
- 10. When is the last time SRHD conducted a Community Health Needs Assessment or developed a Community Health Improvement Plan?

The last Community Health Needs Assessment was completed in 2021-2022. SRHD is currently working on a 2024-2025 with an anticipated December 31, 2024.

11. What are SRHD's preferences regarding in-person and/or remote processes for strategic planning facilitation?

SRHD does not have a preference and is open to recommendations from the consultant.



Board of Health Organizational Chart

Dr. Francisco Velázquez MD, SM, FCAP

Health Officer fvelazquez@srhd.org 509.324.1469 **BOARD OF HEALTH**

Alicia M. Thompson DrPH. LMSW

Administrative Officer athompson@srhd.org 509.324.1518

35

SPOKANE COUNTY COMMISSIONERS

Josh Kerns. Chair

jkerns@spokanecounty.org

Amber Waldref awaldref@spokanecounty.org

Mary Kuney

mkuney@spokanecounty.org

CITIES & TOWNS: CITY OF SPOKANE COUNCILMEMBER, DISTRICT 1

Michael Cathcart mcathcart@spokanecity.org

55

PUBLIC HEALTH, HEALTH CARE **FACILITIES OR PROVIDERS**

Monica Blykowski-May, MD, MBA mblykowski-may@srhd.org

PUBLIC HEALTH CONSUMERS

Patricia Kienholz

pkienholz@srhd.org

COMMUNITY STAKEHOLDERS

Charlie Duranona

cduranona@srhd.org

TRIBAL COMMUNITIES Coming soon...

DISEASE **PREVENTION** & RESPONSE

Communicable Disease Investigation & Prevention

Data Center

Emergency **Preparedness** & Response

HIV/STD Prevention

Homeless Outreach

Immunization Assessment & Promotion

Tuberculosis

COMMUNITY HEALTH

65

Melissa **McDaniel**

Division Director

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Health Equity

Healthy Families

ABCD. CYSHCN. ESIT

Healthy Living

(tobacco/vapina/ cannabis, illicit substance. children's safety, healthy aging, perinatal health, built environment. access-to-care)

> HIV Case Management

Nurse-Family Partnership

Women, Infants & Children (WIC) Nutrition

ENVIRONMENTAL PUBLIC HEALTH

Ray Byrne

Division Director

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Environmental

Resources **Food Safety**

Liquid/Solid Waste

School Safety

Water Recreation

Zoonotic Disease

FINANCE

16

Kim Kramarz

Division Director. Financial Controller

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Accounts Payable

Financial Services

Immunization Records

Medical Insurance & Billing

> Purchasing & **Grant Billing**

Vital Records

TREATMENT SERVICES

Misty Challinor

Division Director

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Opioid Treatment

Human Resources

Danielle Stoddard

Director

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Human Resources

Payroll

Public Information & Gov't Affairs

ADMINISTRATION

Kelli Hawkins

Division Director. Marketing & PIO

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Media & Communications

Health Policy

Lola Phillips

26

Deputy Administrative Officer

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HIPAA & Records Management

> Information Technology

> > Facilities

Procurement & Contracts